

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2026 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2026 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It

- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2026 CoC Program Competition on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants; and
- Frequently Asked Questions

1A-1. CoC Name and Number: TN-501 - Memphis/Shelby County CoC

1A-2. Collaborative Applicant Name: Community Alliance for the Homeless

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Community Alliance for the Homeless

1B. Coordination and Engagement–Accountable Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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- Frequently Asked Questions

1B-1.	Accountable Structure and Participation.	
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In the chart below for the period from June 1, 2025 to May 31, 2026:

1.	select 'Yes' or 'No' in the chart below if the entity listed participated in CoC meetings or select 'Nonexistent' if the entity does not exist in your CoC's geographic area, and
2.	enter the number of persons on the board for each category where you answered 'Yes' in the Participated in CoC Meetings column.

You must click Save at the bottom of the form before entering the number of persons for each category where you answered 'Yes'.

	Entity	Participated in CoC Meetings	Number of Board Members
1.	Affordable Housing Developer(s)	Yes	1
2.	CDBG/HOME/ESG Entitlement Jurisdiction(s)	Yes	1
3.	Certified Community Behavioral Health Clinic (CCBHC)	Yes	3
4.	Community Mental Health Center (CMHC)	Yes	3
5.	Disability Advocate(s)	Yes	1
6.	Disability Service Organization(s)	Yes	7
7.	Emergency Medical Services (EMS)/Crisis Response Team(s)	Yes	1
8.	Employment Assistance Program(s) (e.g., Local Workforce Development, American Job Center)	Yes	
9.	Faith-based Organization(s)	Yes	3
10.	Homeless or Formerly Homeless Person(s)	Yes	3
11.	Hospital(s)	Yes	1
12.	Other Primary Healthcare Provider(s) (e.g., Federally Qualified Health Center, Healthcare for the Homeless)	Yes	1
13.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	
14.	Law Enforcement	Yes	
15.	Local Court Systems, Including Specialty Courts (e.g., Mental Health Court, Drug Court, Care Court)	Yes	1
16.	Local Government Staff/Official(s)	Yes	4

17.	State Government Staff/Official(s)	No	
18.	State or Local Elected Public Official(s)	No	
19.	Local Jail(s)	No	
20.	Mental Health Service Organization(s)	Yes	3
21.	Mental Illness Advocate(s)	Yes	1
22.	Organization(s) led by and serving people with disabilities	Nonexistent	
23.	Other homeless subpopulation advocate(s)	Yes	3
24.	Other nonprofit homeless assistance provider(s)	Yes	1
25.	Other social service provider(s)	Yes	
26.	Public Housing Agencies	Yes	1
27.	Recovery Housing or Sober Living Provider(s)	Yes	
28.	School Administrators/Homeless Liaison(s)	Yes	1
29.	School District(s)	Yes	1
30.	Street Outreach Team(s)	Yes	2
31.	Substance Abuse Advocate(s)	Yes	1
32.	Substance Abuse Service Organization(s)	Yes	
33.	Universities	Yes	
34.	Veteran Serving Organization(s)	Yes	4
35.	Agencies Serving Survivors of Human Trafficking	Yes	
36.	Victim Service Provider(s)	Yes	2
37.	Domestic Violence Advocate(s)	Yes	2
38.	Other Victim Service Organization(s)	Yes	
39.	State Domestic Violence Coalition	No	
40.	State Sexual Assault Coalition	No	
41.	Youth Advocate(s)	Yes	2
42.	Youth Homeless Organization(s)	Yes	4
43.	Youth Service Provider(s)	Yes	4
44.	Other Homeless Assistance Provider(s)	Yes	
45.	Local Business or Chamber of Commerce or a Member of a Business Improvement District	Yes	1
	Other: (limit 50 characters)		
46.	Legal	Yes	1
47.	Re-entry Programs	Yes	

1B-2.	Open Invitation for New Members.	
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Describe your CoC's transparent process (e.g., communicated to the public on the CoC's website) to invite new members to join the CoC at least annually.

(limit 2,500 characters)

A. TN-501 has a transparent, publicly accessible process for inviting new members to join the Homeless Consortium, the CoC's governing and membership body. The CoC Lead Agency, Community Alliance for the Homeless (CAFTH), maintains a dedicated membership page on its website that explains the Consortium's mission and purpose, membership benefits and expectations, participation opportunities, and how to join. The membership page is publicly accessible throughout the year and includes a direct link for organizations and individuals to sign up without requiring an invitation or referral from an existing member. The CoC also promotes membership opportunities through its bi-weekly newsletter, social media, and direct outreach to community organizations, agencies, individuals, and other stakeholders throughout the CoC's geographic area. These outreach efforts are intended to reach both existing partners and organizations and individuals that have not previously participated in the CoC.

B. The CoC conducts this public invitation process at least annually. Each April, CAFTH publicly announces the opening of the new CoC membership year and provides information about membership requirements, participation opportunities, and how to join. CAFTH posts the annual announcement on the CoC/Lead Agency website and shares it through the CoC newsletter and other community communication channels. The membership year runs from July through June, and prospective members may join at any time during the membership year. Membership information and joining instructions remain publicly available on the CoC website throughout the year.

1B-3.	CoC's Strategy to Solicit and Consider Opinions on Preventing and Ending Homelessness.	
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Describe your CoC's transparent process (e.g., communicated to the public on the CoC's website) to solicit and consider opinions regarding the CoC's general performance, strategies, and priority setting process from a broad array of individuals and organizations that have knowledge of homelessness or an interest in preventing or ending homelessness in the CoC's geographic area.

(limit 2,500 characters)

A. TN-501, led by Community Alliance for the Homeless (CAFTH), maintains a transparent process for soliciting and considering opinions regarding the CoC's general performance, strategies, and priority-setting process from individuals and organizations throughout the CoC's geographic area who have knowledge of homelessness or an interest in preventing and ending homelessness. CAFTH solicits input in multiple ways. CAFTH distributes feedback surveys through the bimonthly CoC newsletter to the full Consortium and conducts focus groups with CoC-funded agencies and community partners. The CoC also holds an annual meeting with the full Consortium to discuss system priorities, strategies, and opportunities for improvement and to review System Performance Measures (SPMs) and other performance data that inform strategic planning and priority setting. The Lived Experience Committee, made up of current or formerly homeless individuals, also meets monthly to discuss opportunities for improving the CoC. The CoC also solicits feedback through its annual project monitoring process. CAFTH requests feedback from each funded agency regarding CoC processes, communication, technical assistance, support, and overall performance based on the agency's experience. CAFTH staff remain available throughout the year for individual feedback and discussion. The CoC Board conducts an annual evaluation of CAFTH as the CoC/HMIS Lead Agency, providing another opportunity to assess performance and identify areas for improvement.

B. The CoC's outreach includes a broad array of stakeholders with knowledge of or an interest in preventing and ending homelessness. This can include direct service providers, local government, and other organizations and individuals engaged in housing, substance use, behavioral health, employment, and other services that affect housing stability. Through the 901 Counts event, held twice a year in neighborhoods throughout Memphis and providing access to housing, healthcare, benefits, workforce, and other resources, people experiencing homelessness or housing instability are invited to provide feedback about their experience with the CoC. CAFTH uses the information gathered to identify system needs and gaps, evaluate CoC performance, refine strategies, and inform priorities for the homeless response system. CAFTH considers feedback and performance information in CoC planning, performance reviews, and priority-setting discussions.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
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Describe your CoC's transparent process to accept and consider proposals from organizations that have not previously received CoC Program funding including faith-based organizations.

(limit 2,500 characters)

A. TN-501 maintains a transparent, publicly accessible process for accepting and considering proposals from organizations that have not previously received CoC Program funding, including faith-based organizations. Public CoC Competition announcements state that applications from new organizations will be considered. The CoC Lead Agency website provides application instructions, user guides, competition resources, and information on submitting new and renewal project applications through e-snaps.

The CoC Lead Agency conducts a New Project Information Session explaining the competition and application process and posts the recording online. The Lead Agency also provides virtual and in-person office hours and one-on-one technical assistance to applicants, including assistance with e-snaps. The CoC publicly posts its project selection process, including threshold requirements, Rank & Review procedures, scoring tools, and information about the Rank & Review Committee. Bylaws and policies governing the review and ranking of new project applications are also publicly available. New proposals are considered through the same established threshold review, Rank & Review, scoring, and selection process.

B. In FY2026, TN-501 received applications from three organizations that had not previously received CoC Program funding. The CoC Lead Agency conducted outreach to non-CoC-funded partners within the Memphis and Shelby County Homeless Consortium, as well as organizations that were new to the homeless response system, to make them aware of the funding opportunity and application process.

The CoC also communicates funding opportunities to faith-based organizations. While none of the three new applicants this year for the CoC/YHDP competition were faith-based organizations, four faith-based organizations currently receive CoC funding in TN-501. Additionally, TN-501 did have a new project application in the FY24/25 Youth Homelessness NOFO that was submitted in August 2026. The CoC Lead Agency continues to share funding opportunities and application information with faith-based partners and other community organizations. Faith-based organizations that apply are able to participate in the same publicly communicated application, technical assistance, threshold review, Rank & Review, and project selection process as other eligible applicants.

1B-5	Plan for Comprehensive Strategies for Reducing Homelessness.
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Describe how your CoC will incorporate comprehensive strategies for reducing homelessness, including interventions in 42 U.S.C. 11386b(d) and other targeted projects for specific subpopulations, by providing a plan to address a gap in the CoC's current homelessness system.

(limit 2,500 characters)

TN-501 will use a comprehensive, data-driven approach to reduce homelessness by addressing system gaps, expanding housing access, strengthening prevention and shelter capacity, and tailoring interventions to specific populations. Strategies align with 42 U.S.C. §11386b(d) and the 901 Home, Together Strategic Plan goal of making homelessness rare, brief, and one-time. The 25/26 Gaps Analysis, HMIS, CES, PIT, HIC, and stakeholder input identify a primary gap: insufficient access to affordable housing, including landlord participation barriers, combined with gaps in prevention and diversion capacity.

Housing Access: During FY26, CAFTH will expand 901 Place, a web-based platform connecting service providers and property partners to available affordable, low-barrier housing, and the Community Queue to connect households to available housing. Since launching in Spring 2026, 15 landlords with multiple properties have enrolled in 901 Place. Performance measures will include housing opportunities identified, referrals, placements, length of time homeless, and permanent-housing placement and retention.

PSH/RRH and Prevention: The CoC will use HMIS and CES to improve matching and prioritization for permanent supportive housing and rapid re-housing and identify households requiring additional support. The CoC will strengthen prevention and diversion resources and track diversion outcomes, returns to homelessness, first-time homelessness, and permanent-housing placement and retention. These measures align with TN-501's annual System Performance Measure review.

Targeted Populations: Strategies will address individuals and families, youth ages 18–24, veterans, people with disabilities, and survivors of domestic violence. Youth providers and the Youth Advisory Board will use continuous quality improvement to identify barriers and improve outcomes. TN-501 previously secured \$3.7 million through HUD's YHDP and has applied for the FY24/25 Youth Homelessness NOFO to increase YHDP projects.

Implementation, Funding, and Accountability: CAFTH will implement during FY26 through CoC planning, HMIS/CES data review, and performance monitoring. The Governing Council will provide oversight through a new Evaluation Committee, which will monitor CoC and project-level data and progress quarterly and annually. Funding will leverage CoC/YHDP, City of Memphis, Shelby County, state and federal funds, and private foundations.

1B-5a	Confirmation of Plan Coverage.
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Select 'Yes' or 'No' in the chart below to indicate whether your narrative in question 1B-5 addresses the following aspects of your plan to address a gap in the CoC's current homelessness system.

1. Identifies the gap, using data or stakeholder feedback	Yes
2. The strategy to address the needs of all relevant subpopulations	Yes
3. Sets quantifiable performance measures	Yes

4. Identifies timelines for the completion of specific tasks	Yes
5. Identifies specific funding sources for planned activities	Yes
6. An individual or body responsible for overseeing implementation of specific strategies	Yes

1C. Coordination and Engagement

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- Frequently Asked Questions

1C-1.	Treatment and Recovery Services—On-site Substance Use Treatment Availability.	
	You must upload the List of TH/RRH/PSH Projects and Treatment Providers with On-Site Substance Use Treatment attachment to the 4A. Attachments Screen.	
	What percent of your TH/RRH/PSH projects have substance use treatment available on site?	23%

If you are a rural CoC, describe what substance use treatment is available in your CoC and how people you serve access those services.

(limit 2,500 characters)

N/A

1C-1a. Treatment and Recovery Services—Outpatient Treatment for Mental Health and Substance Use Disorders.

Describe how your CoC partners with, or has projects that provide, outpatient treatment for mental health and substance use disorders with a range of appropriate levels of care, psychosocial interventions, medication management, suicide prevention, and recovery supports.

(limit 2,500 characters)

TN-501 partners with behavioral health, substance use, healthcare, crisis-response, and recovery organizations to connect people experiencing homelessness to appropriate levels of care, including outpatient and residential treatment, crisis stabilization, psychosocial interventions, medication management, suicide prevention, and recovery supports. CoC-funded and partner organizations include Salvation Army, Teen Challenge, Grace House, Thistle and Bee, Alliance Healthcare Services (Alliance), and others.

YHDP and CoC providers use trauma-informed and choice-informed approaches to identify and respond to mental health and substance use needs. Individuals may disclose needs through the Memphis Vulnerability Assessment, Coordinated Entry System (CES), or standardized HMIS enrollment. When providers identify needs, they use established partnerships to connect participants to appropriate services. Case Management, Inc. (CMI) and Alliance are two of many agencies that provide medication management. OUTMemphis, Alliance, and other mental health providers provide or connect participants to suicide prevention services. Providers use warm handoffs, document connections, and coordinate with receiving providers to support access to care.

Alliance provides substance use recovery services and on-site crisis stabilization. Through a partnership involving the Memphis Police Department, Outreach Specialists at the Hub, Catholic Charities of West TN, and Alliance, individuals identified by law enforcement can be connected to crisis-response services, strengthening coordination between first responders and behavioral health providers.

HMIS, CES processes, and CoC committees provide opportunities to identify service needs, coordinate referrals, and strengthen cross-system partnerships. Through these relationships, TN-501 supports access to a range of mental health and substance use treatment options, psychosocial and recovery supports, medication management, suicide prevention, and crisis services.

1C-1b. Treatment and Recovery Services—Peer Support and Recovery Navigation.

Describe how your CoC partners with, or has projects that provide access to, peer recovery specialists or other forms of peer support and recovery navigation.

(limit 2,500 characters)

TN-501 partners with organizations that provide peer recovery specialists, recovery navigation, and staff support training for people experiencing homelessness. These partnerships provide peer-based support, recovery navigation, treatment connections, and assistance accessing community resources.

Alliance Healthcare Services (AHS) has a robust peer support network that includes Certified Peer Recovery Support Specialists (CPRSS) trained through the Tennessee Department of Mental Health and Substance Abuse Services. AHS operates the Turning Point drop-in center, where CPRSS provide individualized support to adults age 18 and older experiencing mental health and/or substance use challenges. Peer specialists help participants identify goals, connect to supportive services and diversion opportunities, and engage with recovery-focused programs. TN-501 has also supported staff training to become Certified Young Adult Peer Support Specialists (CYAPSS). These staff provide peer-informed support to youth participating in YHDP programs and to members of the Youth Action Board, helping ensure that youth with lived experience can access support from appropriately trained peers. Divine Trinity Outreach Center (DTOC), a Tennessee-licensed mental health and substance use treatment provider and CoC partner, connects participants with peer recovery support, recovery groups, case management, and assistance navigating treatment and community resources. The HART Center, another CoC partner, utilizes CPRSS to provide therapeutic outpatient services to individuals experiencing addiction and co-occurring mental and behavioral health conditions. Urban Family Ministries (UFM) provides community outreach and wraparound support for families, including housing assistance, transportation, youth and veteran services, and employment connections, and coordinates with behavioral health and recovery resources as appropriate. Through these partnerships and training efforts, TN-501 expands access to peer support and recovery navigation alongside housing and other services. Peer specialists and trained staff help participants build trust, identify goals, navigate treatment and community resources, strengthen recovery supports, and remain connected to services that promote housing stability and long-term recovery.

1C-1c. Treatment and Recovery Services—Connecting Individuals Experiencing Serious Mental Illness with the Services Necessary to Promote Stability.

Describe how your CoC identifies individuals experiencing Serious Mental Illness and connects them with the services necessary to promote stability, such as Assertive Community Treatment teams and other models that combine intensive care coordination and assertive outreach with comprehensive treatment.

(limit 2,500 characters)

TN-501 identifies individuals experiencing Serious Mental Illness (SMI) through CoC providers and projects with behavioral health expertise and connects them to services based on clinical needs. Providers use clinical assessments, referrals, and ongoing case management to identify behavioral health needs and determine appropriate levels of care. Alliance Healthcare Services (AHS) has in-house behavioral health professionals who assess individuals accessing services through walk-in, referral, or mandated services. Clinical assessments help determine whether traditional outpatient care is sufficient or whether more intensive behavioral health or crisis services are needed. When individuals require intensive community-based support, they may be referred to AHS's Assertive Community Treatment (ACT) team. The ACT team includes a medical provider, nurse, therapist, case manager, and peer support specialists who meet participants where they are and coordinate treatment and support. ACT provides intensive services for individuals with significant behavioral health needs; referral factors can include a history of multiple hospitalizations. AHS also offers an Enhanced Outpatient Program for individuals who need frequent addiction treatment while continuing to meet family or work obligations. When an individual is experiencing a behavioral health crisis or may be a danger to themselves or others, AHS and CoC partners coordinate with crisis response resources and, when applicable, processes for involuntary evaluation or commitment consistent with state law. The Salvation Army helps identify urgent behavioral health and substance use needs and connects participants with 988, mobile crisis and outreach teams, crisis stabilization providers, and ongoing care. Staff are trained to contact the Crisis Intervention Team when immediate intervention is needed and coordinate follow-up with treatment providers. BridgePoint provides recovery-oriented housing and encourages residents who relapse or need additional treatment to reconnect with appropriate behavioral health providers. Through these partnerships, TN-501 connects individuals with SMI to intensive community-based treatment, crisis services, recovery supports, and ongoing care, while coordinating housing and supportive services to promote stability and reduce housing disruptions.

1C-1d. Treatment and Recovery Services—Coordination with Providers in Connection with Drug or Other Specialty Courts.

Identify at least one partnership the CoC has with a provider or entity providing services in connection with Drug Courts and other specialty courts serving individuals with mental and substance use disorders, Assisted Outpatient Treatment (AOT) programs, and inpatient civil commitment.

(limit 500 characters)

Several of our CoC partners, such as Urban Family Ministries, Door of Hope, and Merge Memphis, receive direct referrals from Shelby County Recovery Court (Drug Court, Veterans Court or Mental Health Court), as well as the Jericho Project, a diversion program within the Shelby County Public Defender's (SCPD) Office. Our CoC lead also recently completed a project identifying housing options for those exiting the criminal justice system with the SCPD's Office and the Office of Re-Entry.

Describe how your CoC coordinates with the provider or entity identified above to support housing stability and movement towards independence, including by leveraging court orders.

(limit 2,500 characters)

This past year, our CoC has developed strong partnerships with the Shelby County Office of Re-Entry and the Shelby County Public Defender's Office, both of which rely on our CoC for housing projects that support unhoused individuals. Additionally, our local CoC providers receive housing referrals from Drug Court, Mental Health Court, Veterans Court, and the Jericho project, depending on the individual's needs and the program's focus. The Public Defender's Office also issues Mandatory Outpatient Treatment agreements, more commonly used with clients who are experiencing homelessness. Highlighting one agency within our CoC, Urban Family Ministries and Divine Trinity Outreach Center serve people involved with the justice system and coordinate outpatient treatment, recovery support, and case management around referrals from courts or corrections partners. They have also developed pre-release and post-release support for returning citizens, as well as an active arrangement with Jail East and 201 Poplar, our local jail locations. Further, our CoC participates in the Shelby County Office of Re-Entry's Reentry System Network, allowing CoC to partner with judges from various courts, including the Crime Strategies & Narcotics Prosecution Unit, which houses Drug Court. The Drug Court program regularly relies on the HART Center, a collection of contracted service providers that collaborate with the Shelby County Drug Court to provide addiction recovery and mental health counseling services to those who are involved in the legal system, as well as providing regular drug testing to patients in order to stay in compliance with the Drug Court's recidivism reduction process. The Salvation Army also partners with state and federal Drug Courts to receive referrals for individuals who need supportive services and behavioral health care. The Salvation Army works with its network of community partners to provide appropriate services, such as medication management and continued behavioral health treatment, and coordinates with our CoC to identify individuals who need housing services, enter them into the CES, and connect them to housing programs supported through CoC funding. Through these partnerships, TN-501 leverages court referrals and, where applicable, court-ordered treatment requirements to coordinate housing, treatment, and supportive services. This helps participants maintain housing, comply with treatment plans, and move toward greater independence.

1C-1e. Treatment and Recovery Services—Partnership with Local Crisis System of Care.

Identify at least one partnership the CoC has with the local crisis system of care including 988 and crisis contact centers, mobile crisis and outreach services, and crisis stabilization services.

(limit 500 characters)

Alliance Healthcare Services (AHS), a CoC partner, operates 988 Mobile Crisis Services and can be accessed through the Crisis Center. AHS's CARE Team Mobile Co-Response program and SAFE Team provide mobile crisis response in Memphis and Shelby County. The Memphis Police Department's Crisis Intervention Team (CIT) is another resource that responds to mental health crisis calls with de-escalation and prioritizes the person's mental well-being, including involuntary commitment.

1C-1f.	Treatment and Recovery Services—Availability of Units for Persons Reporting Chronic Substance Use.	
	You must upload the List of CoC Program Projects and the Number of Units that require Substance Abuse Treatment attachment to the 4A. Attachments Screen.	
	Identify the number of CoC Program-funded units that require program participant engagement in substance abuse treatment services as a condition of continued participation in the program in accordance with 24 CFR 578.75.	21

1C-1g.	Treatment and Recovery Services—24/7 Access to Detox, Residential, or Inpatient Treatment.	
Is there 24/7 access to detox, residential, and inpatient behavioral health treatment within the geographic area of your CoC?		Yes

1C-1h. Treatment and Recovery Services—Formal Partnership with Behavioral and Mental Health Facilities.

Identify at least one formal partnership the CoC has with a Certified Community Behavioral Health Clinic (CCBHC), Community Mental Health Center (CMHC), SAMHSA Projects for Assistance in Transition from Homelessness (PATH) provider, Grants for the Benefit of Homeless Individuals (GBHI) provider, or a similar facility if none of the above are located in the geographic area.

(limit 500 characters)

TN-501 has a formal partnership with Alliance Healthcare Services (AHS), a Certified Community Behavioral Health Clinic (CCBHC). AHS provides mental health and substance use treatment, outpatient and crisis services, and pharmacy access. Its crisis response connects individuals to treatment through paramedics, CIT-trained officers, and licensed mental health professionals. AHS coordinates with CoC partners to connect individuals to behavioral health and housing supports.

1C-1i. Treatment and Recovery Services—Sober Housing Availability.

Identify at least one new or existing CoC Program-funded project that operates sober housing in accordance with 24 CFR 578.93(b)(5).

(limit 500 characters)

Omni Provisions is a new applicant in TN-501 for the FY26 CoC NOFO competition. They submitted a new transitional housing program that will operate in accordance with the sober housing regulation (24 CFR 578.93(b)(5)). If funded, Omnia Provisions will operate 23 transitional housing units for families and individuals experiencing homelessness.

1C-1j. Treatment and Recovery Services—Warm Hand-Offs to Stable Housing Providers.

Describe how your CoC coordinates with the programs named in questions 1C-1a through 1C-1i to facilitate warm hand-offs to stable housing providers and prevent entry into homelessness.

(limit 2,500 characters)

The Coordinated Entry System (CES) operates under a “no wrong door” approach. Anyone experiencing homelessness can access CES through participating providers rather than having to locate a specific office or agency. This reduces barriers and helps ensure people are connected to housing and supportive services without navigating multiple systems independently.

The same approach applies to individuals exiting treatment and recovery programs. People who are unhoused can access CES through any access point and be considered for CoC housing and supportive services regardless of their participation in treatment or recovery.

TN-501 coordinates with Alliance Healthcare Services, Door of Hope, Urban Family Ministries, Merge Memphis, Divine Trinity Outreach Center (DTOC), and other partner agencies to connect individuals to housing and supportive services. Alliance Healthcare Services facilitates connections to CES and links individuals receiving behavioral health and substance use services with housing resources and CoC partners. Door of Hope is a CES access point. Urban Family Ministries, Merge Memphis, and DTOC provide case management, recovery, behavioral health, and other supportive services. MPD’s Crisis Intervention Team (CIT) connects individuals experiencing behavioral health crises to appropriate services and creates opportunities for follow-up and housing coordination. Certified Young Adult Peer Support Specialists (CYAPSS) provide peer support to youth and help them navigate housing, diversion, and other resources.

TN-501 also uses these relationships to support diversion and homelessness prevention. When individuals are at risk of homelessness, providers can connect them to prevention, diversion, family/support-network, treatment, and other community resources. Individuals leaving treatment, recovery, crisis, or other settings without stable housing can be connected to CES and available housing resources.

Omnia Provisions is a new agency and has not yet participated in TN-501’s CES. If awarded FY2026 CoC funding, Omnia will become a CES access point while operating a sober transitional housing program. Omnia will participate in the CoC’s coordinated housing response and establish referral and warm hand-off processes with CES and other providers.

Through CES, provider referrals, direct communication, and warm hand-offs, TN-501 works to ensure individuals are connected from their point of contact to housing and supportive services.

1C-2.	Supportive Services Investment.	
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	Number
1. Enter your CoC’s FY 2026 Annual Renewal Demand (ARD).	\$12,252,434
2. Of projects your CoC proposed to be funded in the FY 2026 CoC Program Competition, enter the total amount of funding for the supportive services budget line items.	\$5,242,934
3. Percent of your CoC’s FY 2026 ARD (from element 1 above) that is supportive services funding (from element 2 above).	43%

4. Enter the amount of funding, leverage, match, and funding commitment from other formal partnerships in supportive services for the projects included in your CoC's FY 2026 ARD.	\$3,267,125
5. Percent of your CoC's FY 2026 ARD (from element 1 above) that is the supportive services funding in proposed projects (from element 2 above) plus the amount of funding, leverage, match, and funding commitment from other formal partnerships in supportive services (from element 4 above).	69%

1C-3.	Participation Requirements for Supportive Services.
	You must upload the Language from Project Supportive Service Agreements attachment to the 4A. Attachments Screen.

What percent of your housing projects (TH, PH-PSH, PH-RRH, and Joint projects) require program participants to take part in supportive services (e.g. case management, employment training, substance use disorder treatment) in line with 24 CFR 578.75(h)?	83.00%
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1C-4. Consulting with ESG Recipients.

Describe how your CoC has and will continue to consult with ESG recipients in the planning and allocation of ESG funds.

(limit 2,500 characters)

Community Alliance for the Homeless (CAFTH), the TN-501 CoC/HMIS Lead Agency, regularly consults with the City of Memphis Housing and Community Development (HCD) Department, the local ESG recipient, regarding the planning and allocation of ESG funds. HCD administers the annual local competition for Memphis & Shelby County ESG funds.

CAFTH participates annually in HCD's ESG competition and Rank and Review process, providing input from the CoC perspective regarding applications, community needs, system gaps, and alignment with the CoC's overall strategy to prevent and end homelessness. Following the selection of ESG-funded projects, CAFTH participates in orientation and onboarding activities and assists new ESG-funded agencies with HMIS implementation when applicable. This ongoing coordination helps align ESG investments with identified community needs and the broader homelessness response system.

CAFTH also maintains ongoing communication with HCD regarding ESG-funded services, system needs, performance, and opportunities to coordinate ESG and CoC resources. HCD staff participate on the Memphis & Shelby County CoC Governing Council, providing a direct channel for continued consultation and coordination between the ESG recipient, HCD, and the CoC. Through this relationship, HCD and CAFTH can jointly consider changes in homelessness trends, service gaps, funding priorities, and opportunities to strengthen coordination between ESG and CoC-funded activities.

CAFTH will continue this consultation through the annual ESG competition and Rank and Review process, ongoing coordination with HCD, CoC planning activities, and HCD participation in CoC governance. These processes provide recurring opportunities for the CoC and ESG recipient to coordinate funding priorities and ensure ESG investments support community needs and the goals of the local homelessness response system.

1C-4a. Coordination with Emergency Shelter Providers.

Describe how your CoC coordinates with shelter providers to connect individuals and families with CoC assistance.

(limit 2,500 characters)

Community Alliance for the Homeless (CAFTH), the TN-501 CoC/HMIS Lead Agency, coordinates with emergency shelter providers across Memphis and Shelby County to connect individuals and families experiencing homelessness with CoC assistance. Shelter providers identify households needing additional housing assistance and connect them to the Coordinated Entry System (CES), as appropriate.

Through HMIS and CES, shelter providers and CoC partners document housing needs, facilitate assessments and referrals, and coordinate connections to available housing interventions. Based on household needs and eligibility, individuals and families may be referred to CoC-funded permanent supportive housing, rapid re-housing, transitional housing, or other appropriate resources, including ESG-funded assistance when available.

TN-501 currently has two ESG-funded shelter providers that maintain their own shelter-placement processes and coordinate with CES when clients need additional housing assistance. CES does not currently coordinate shelter placement; shelter providers connect households to available shelter, while CES provides a pathway to housing and other homelessness assistance.

Metropolitan Inter-Faith Association (MIFA) provides a concrete example. MIFA uses ESG funding to provide access to paid emergency shelter for more than 75 families annually, including approximately 225–250 minor-aged children. Families served through these shelter arrangements can access TN-501 CES and, when appropriate, are connected to rapid re-housing and other housing resources. MIFA also uses ESG funds for rapid re-housing assistance for families referred through CES, including deposits and first month's rent, and for homelessness prevention for families at risk of eviction.

CAFTH supports coordination among shelter providers, CES partners, and housing programs by maintaining HMIS infrastructure, monitoring housing needs and referrals, and facilitating communication about available resources. This coordination helps ensure shelter serves as a pathway to appropriate housing and supportive services rather than an endpoint in the homelessness response system.

1C-5. Data Sharing to Inform the Homelessness Response System.

Describe how your CoC has or will share PIT, HIC, HMIS, and System Performance data with state and local government as permitted by law in order to inform the homelessness response system.

(limit 2,500 characters)

TN-501 shares homelessness data with state and local government partners to inform system planning, resource allocation, and policy development. As the CoC and HMIS Lead Agency, Community Alliance for the Homeless (CAFTH) maintains PIT, HIC, HMIS, and System Performance data and uses it to identify trends, gaps, capacity needs, and system performance. CAFTH shares community-level and aggregate homelessness information with local government partners, including the City of Memphis and Shelby County, through CoC planning, Consolidated Plan coordination, public reports, targeted briefings, and direct communications. PIT and HIC data help government partners understand changes in the number and characteristics of people experiencing homelessness and available shelter and housing capacity. HMIS and System Performance data provide information on system utilization, outcomes, and areas requiring improvement. The CoC's annual Gaps Analysis further identifies housing and service capacity gaps to inform planning and resource allocation.

The CoC also makes community-level PIT and other homelessness data available publicly on the Lead Agency's website and uses this data in discussions with government and community partners. During FY2026, CAFTH will continue to strengthen and formalize recurring data-sharing processes with relevant city, county, and state government partners so that current trends, system performance, gaps, and outcomes can be incorporated into ongoing planning and funding decisions. All data sharing is conducted consistent with TN-501's HMIS Privacy Notice and Section 6: Privacy, Safety, and Security of the HMIS Policies and Procedures Manual, as well as applicable privacy and security requirements. The CoC reviews, revises, and approves its privacy and security policies annually. CAFTH uses aggregate, de-identified, or otherwise appropriately protected information when individual-level information is not necessary. Protected or personally identifiable HMIS information is disclosed only when permitted and authorized under applicable requirements.

Through these processes, TN-501 uses PIT, HIC, HMIS, and System Performance data to support coordinated planning, identify system gaps, evaluate outcomes, and strengthen the local homelessness response system.

1C-5a. Using Other Data Sources Alongside HMIS to Improve Care.

Describe how your CoC utilizes other data sources alongside HMIS to improve care (e.g., health care utilization and claims data, electronic health care record data; admission, discharge, and transfer data; and law enforcement and corrections system data).

(limit 2,500 characters)

TN-501 providers use data sources in addition to HMIS to strengthen care coordination, improve continuity of care, and connect people experiencing homelessness to health, behavioral health, substance use, and supportive services. These systems do not integrate with HMIS; rather, providers use HMIS alongside their own clinical, treatment, or service databases when serving clients. Regional One Health and Le Bonheur Children's Hospital serve individuals, families, and youth experiencing homelessness through medical and supportive services. Their electronic health record (EHR) and case management systems provide information on medical care, social services, referrals, and follow-up, while providers use HMIS separately for housing and homelessness information. Le Bonheur also operates Methodist Le Bonheur Community Outreach, which provides social service programming, including activities supported through YHDP-funded partnerships.

Other CoC and YHDP partners use specialized systems in addition to HMIS. Hope House, a YHDP and domestic violence provider, uses CAREWare, the HRSA-supported system Ryan White recipients use to document services and utilization. Urban Family Ministries and Divine Trinity Outreach Center (DTOC) use TN-WITS, Tennessee's web-based reporting system for substance use treatment providers, and OPUS, an electronic health record system used by mental health and substance use treatment providers. These systems capture assessments, treatment plans, clinical services, referrals, medication information, and participant progress. Providers use information from these systems, along with information available in HMIS, to identify service needs, make referrals, support warm handoffs, coordinate treatment and case management, and maintain continuity of care when participants transition between providers or settings. When providers share information, they do so lawfully and with appropriate consent and privacy protections.

TN-501 also coordinates with justice-system and reentry partners when relevant information is lawfully available. Referral or reentry information can inform housing and service planning. Together, these separate data sources give providers a more complete understanding of participants' housing, health, behavioral health, treatment, and service needs and support progress toward housing stability and reduced returns to homelessness.

1C-6. Employment and Workforce Development Partnership.

Identify at least one partnership the CoC has with employment and workforce development programs and organizations such as the Local Workforce Development Board, State Workforce Agency, American Job Center (also known as One-Stop Career Centers), registered apprenticeship program, community and technical college, union training program, adult education provider, or State Vocational Rehabilitation agency.

(limit 2,500 characters)

Community Alliance for the Homeless (CAFTH) partners with the local Workforce Development Board, housed within the Greater Memphis Chamber of Commerce, and American Job Centers (AJCs) to connect CoC programs and clients with employment, education, and workforce development opportunities. CAFTH coordinates with the Workforce Development Board's executive director and the One-Stop Operator to share information about services for people facing barriers to employment, including justice involvement, limited training, and transportation challenges. AJC staff are invited to present to the CoC Planning Committee and Homeless Consortium about job training, adult education, and registered apprenticeships, including opportunities to earn income while learning a trade. These connections allow CoC projects to connect clients with local workforce providers. CAFTH is also developing a Workforce Development Committee to strengthen partnerships and improve access to education, training, and employment.

CoC partners implement these connections through direct participant services. Hospitality Hub's Hub Work Local provides individuals with a day of work and a \$50 stipend, and Hub staff can provide professional references. Hub University provides classes focused on interpersonal and employment skills, with participation continuing until individuals secure income. Urban Family Ministries incorporates employment support into its wraparound services. Divine Trinity Outreach Center case managers help participants establish employment goals, address barriers such as transportation and treatment schedules, and connect with resources. BridgePoint connects housing residents with employment, training, and education resources to support self-sufficiency. BridgePoint partners with The BE Institute and Learning Center, NextUp901, and Job Corps to support student internships and other learning opportunities. OUTMemphis brings AJC staff into its HUD-funded transitional housing program for a six-week workforce development series. AJC staff work with residents on interviewing, job retention, workplace communication, and conflict management. AJC staff remains available to residents after the program ends. OUTMemphis is developing data to assess employment outcomes. These partnerships connect CoC participants to workforce services, education, training, apprenticeships, internships, and supports that complement housing assistance and promote greater economic stability and self-sufficiency.

1C-7. Street Outreach—Cooperation with First Responders and Law Enforcement.

Describe in the field below how your CoC's street outreach projects (including co-response) cooperate with first responders and law enforcement to increase positive interactions in order to increase housing and service engagement and promote use of CoC services.

(limit 2,500 characters)

TN-501's street outreach projects, including co-response activities, work closely with first responders, law enforcement, crisis response teams, and community partners to increase positive, service-focused interactions with people experiencing unsheltered homelessness and connect them to housing and supportive services.

The Hospitality Hub (the Hub) and Catholic Charities of West TN outreach teams serve as key points of contact for local government, law enforcement, businesses, and community members when someone experiencing homelessness needs assistance. Outreach workers engage individuals, assess needs, de-escalate when appropriate, and build relationships that support engagement with housing, behavioral health, substance use, healthcare, and other services. During behavioral health or other crises, outreach workers may contact Alliance Healthcare Services (AHS) Crisis Services or the Memphis Police Department(MPD)'s Crisis Intervention Team (CIT) to coordinate an appropriate response.

CAFTH has also coordinated with the City of Memphis, MPD, and outreach providers during encampment-clearing activities. In September 2025, when activities involving the City, MPD, and National Guard were anticipated, Community Alliance for the Homeless coordinated a meeting with more than 140 participants to facilitate communication between outreach agencies and government partners. This allowed outreach providers to understand planned activities and prepare to connect displaced individuals to available services.

Outreach providers participate in the Coordinated Entry System (CES) and broader CoC planning. Outreach workers can connect individuals encountered in the community to CES assessments, housing interventions, emergency shelter, behavioral health services, healthcare, and other resources. When individuals are already connected to services, outreach staff coordinate with providers to support continuity of care and housing engagement.

Regular communication among outreach teams, law enforcement, first responders, crisis providers, and CoC partners creates opportunities for service engagement rather than leaving individuals disconnected from the homelessness response system. TN-501 emphasizes collaboration, de-escalation, trauma-informed engagement, and voluntary connection to services when appropriate. This approach helps establish trust, increase engagement with CoC services, and connect individuals to permanent housing and longer-term stability.

1C-8. Family or Support Network Reunification.

Describe how your CoC, or your recipients, assist with family or support-network reunification efforts for individuals experiencing homelessness or living in CoC Program-funded housing (e.g., case management, travel costs, arrangement of assistance in another geographic area).

(limit 2,500 characters)

TN-501, led by Community Alliance for the Homeless (CAFTH), prioritizes family and support-network reunification, when safe and appropriate, as a diversion from the homeless response system. A variety of CoC- and YHDP-funded programs provide support to individuals seeking to reconnect with family members or other support networks. CAFTH was awarded YHDP funding for a youth Navigation program and subgrants the program to Hospitality Hub (the Hub), which provides mediation when appropriate. Navigators work with youth to identify diversion opportunities as an alternative to entering CoC-funded housing. During intake, navigators assess whether youth can safely stay with a family member or other support network. If not, navigators explore whether mediation with a family member is appropriate and facilitate the process when possible. Other CoC-funded housing programs also support family reunification. All three DV Bonus-funded programs use VAWA resources to support long-term family safety and, when safe and appropriate, family reunification. Reunification is not pursued when doing so would return an individual to an unsafe or abusive situation. The Hub works with individuals experiencing homelessness or receiving housing services to determine whether family reunification is appropriate. When appropriate, the Hub provides case management and behavioral health services to address issues contributing to family separation. With the individual's permission, staff may contact family members and help arrange transportation needed for reunification. When an individual has family or other support networks in another geographic area, the Hub can provide travel assistance, including arranging public transportation or long-distance transportation such as Greyhound bus travel. Methodist Le Bonheur operates a YHDP Host Homes program that supports youth experiencing homelessness in reunifying with estranged family members when appropriate. Host Homes case managers work with youth and family members to mediate family issues and address barriers to reunification. When a family member is willing to host the youth but cannot afford the associated housing costs, the program can provide financial assistance to help make reunification possible. Through these programs, TN-501 uses diversion, mediation, case management, transportation, and financial assistance to help individuals safely reconnect with family and support networks when reunification is appropriate.

1C-9	Partnering with Public Housing Agencies—Agreement to Enable Transition to HUD Assisted Housing.		
	Does your CoC have an agreement with at least one public housing agency to enable participants to transition from Transitional Housing, Rapid Re-Housing, and Permanent Supportive Housing to HUD assisted housing?	Yes	

1C-10. Protecting Public Safety—Cooperation with Law Enforcement.

You must upload the Evidence of Coordination and Non-Interference with Local Efforts to Advance Protecting Public Safety attachment to the 4A. Attachments Screen.

Describe how your CoC cooperates and does not interfere with or impede local efforts to advance the objectives below, and assists first responders in providing services to homeless individuals.

(limit 2,500 characters)

TN-501 cooperates with, and does not interfere with, local efforts to advance public safety objectives, including addressing tents and encampments, reducing public use of illicit drugs, responding to individuals who may be a danger to themselves or others, and complying with SORNA information-sharing requirements. CAFTH works with local law enforcement, the City of Memphis, crisis intervention teams, outreach providers, and behavioral health and substance use disorder treatment organizations to support coordinated responses to homelessness. CAFTH has assisted the Memphis Police Department (MPD), Hospitality Hub, and City of Memphis in coordinating lawful encampment-clearing efforts. This includes connecting outreach providers with law enforcement and government so service connections can occur during encampment-clearing activities. In September 2025, when encampment-clearing activities involving the City, MPD, and National Guard were anticipated, CAFTH coordinated a meeting with more than 140 attendees to facilitate communication between outreach agencies and the City regarding planned activities. This helped outreach providers prepare to connect individuals displaced through these activities to available services. TN-501 partners with crisis intervention, mental health, and substance use disorder providers when individuals experiencing homelessness have behavioral health or substance use needs or may present a danger to themselves or others. These partnerships support connections to crisis response, treatment, recovery services, and appropriate care. The CoC does not impede lawful enforcement or emergency response activities. CoC partners support efforts to decrease public use of illicit drugs by connecting individuals to substance use disorder treatment, recovery services, behavioral health care, and services. Coordination among first responders, outreach teams, and behavioral health providers establishes referral pathways when they encounter individuals. TN-501 cooperates with SORNA information-sharing requirements and other federal, state, and local requirements. Information sharing is conducted consistent with applicable privacy, confidentiality, and HMIS requirements. CAFTH and TN-501 will continue strengthening communication and referral pathways with first responders, law enforcement, government, outreach, and behavioral health providers so public safety responses are coordinated with pathways to housing, treatment, and services.

1C-10a. Protecting Public Safety—Plan to Quickly Clear Tents and Encampments.

Identify local laws, policies, or other practices that help or hinder the CoC's ability to quickly clear tents and encampments on public property and connect individuals who are camping in public with appropriate services and provide a plan explaining how the CoC will leverage beneficial policies while overcoming the harmful effects of restrictive ones. If you cannot provide any mitigating steps, please explain why.

(limit 2,500 characters)

TN-501 operates within Tennessee laws governing camping and use of public property, including the Equal Access to Public Property Act of 2012, expanded in 2022 to apply to unauthorized camping on public property, and TCA §55-8-212, which prohibits camping on the shoulder, berm, or right-of-way of state or interstate highways and under or within highway structures. These policies support clearing where camping is prohibited, creating a need for rapid outreach and service engagement.

TN-501's mitigation strategy is to pair lawful encampment clearing with coordinated outreach and advance communication. The Hospitality Hub (the Hub) and Catholic Charities of West Tennessee (CCWTN) outreach teams work with the CoC, City of Memphis, Memphis Police Department (MPD), and partners when encampments are identified. Outreach staff engage individuals before and during clearing when possible, assess needs, and connect people to CES, shelter, housing, behavioral health, substance use, and other services. Law enforcement and government partners provide outreach staff time and space to engage individuals before locations are cleared when circumstances allow.

TN-501 has identified at least 33 known encampments. In the last year, the CoC is aware of three encampment closures involving at least 25 unsheltered individuals. The CoC estimates at least 66 individuals currently reside in active encampments, which is likely an undercount. Encampments are identified through outreach workers, law enforcement, local government, businesses, residents, and community partners. The CoC has identified data gaps in tracking encampment locations and will strengthen data collection and encampment tracking moving forward.

In September 2025, CAFTH coordinated a meeting with more than 140 participants, including local government and outreach partners, regarding anticipated encampment-clearing activities. This allowed outreach providers to prepare for service connections for displaced individuals.

During FY2026, TN-501 will improve encampment data collection, coordinate outreach with government and law enforcement before planned clearings when feasible, use CES to identify housing opportunities, and track housing and service connections and outcomes following clearing. The CoC will leverage existing partnerships and outreach capacity to reduce displacement-related harms while supporting lawful use of public property and timely connections to appropriate services.

1C-10b. Protecting Public Safety—Current Status of Tents and Encampments.

Describe the current status of tents and encampments in the CoC's geographic area.

(limit 2,500 characters)

TN-501 currently has at least 33 known encampments throughout Memphis and Shelby County. For local outreach and service coordination, these locations generally include small groups of two or more people experiencing unsheltered homelessness. Encampments are dynamic; their size and composition change as people move, enter shelter or housing, relocate due to environmental or community conditions, or connect to services.

The CoC uses coordinated street outreach to identify, engage, and connect people experiencing unsheltered homelessness to resources. Outreach is conducted throughout Memphis and Shelby County by partners including PATH, Catholic Charities of West Tennessee (CCWTN), and Hospitality Hub. Teams conduct regular engagement at known locations, including encampments, using relationship-building and trauma-informed approaches to establish trust and encourage service engagement.

Outreach focuses on identifying the people residing at these locations, assessing needs, connecting individuals to the Coordinated Entry System (CES), and facilitating access to shelter, housing, healthcare, behavioral health, substance use services, benefits, and other resources. CES connects outreach staff, housing providers, and community partners to help identify appropriate interventions and permanent housing opportunities.

Current data indicate at least 66 individuals are residing in active encampments, although the CoC believes this is an undercount. In the past year, the CoC is aware of three encampment closures involving at least 25 unsheltered individuals. These data demonstrate both the scale and changing nature of unsheltered homelessness. The CoC has also identified gaps in tracking encampment locations, outreach contacts, housing and service connections, and outcomes following closure and will strengthen this data collection.

CAFTH uses outreach, HMIS, CES, and Point-in-Time data to understand patterns of unsheltered homelessness, identify gaps, improve interventions, and inform system planning and resource decisions. Ongoing cross-agency outreach and coordination are necessary because individuals may move between encampments, shelters, and housing. This approach supports TN-501's goal of connecting people to appropriate services and making homelessness brief.

1C-10c. Protecting Public Safety—Plan to Decrease the Public Use of Illicit Drugs.

Identify local laws, policies, or other practices that help or hinder the CoC's ability to decrease the public use of illicit drugs and quickly connect individuals who are using illicit drug in public with appropriate services and/or law enforcement and provide a plan explaining how the CoC will leverage beneficial policies while overcoming the harmful effects of restrictive ones. If you cannot provide any mitigating steps, please explain why.

(limit 2,500 characters)

TN-501 operates within Tennessee laws addressing public substance use, including TCA §39-17-310 (2025), which establishes public intoxication as an offense when a person is in a public place under the influence of a controlled substance or other intoxicating substance under specified circumstances. This provides a public-safety framework for responding to individuals whose substance use creates risks to themselves, others, or the surrounding community.

TN-501's mitigation strategy is to pair appropriate law enforcement response with outreach, crisis intervention, treatment, recovery, and housing connections. Alliance Healthcare Services (AHS) provides community mobile crisis services and connects individuals experiencing behavioral health or substance use crises to treatment and recovery services. The Memphis Police Department's Crisis Intervention Team (CIT) uses a crisis-response approach for individuals experiencing mental health or substance use crises and regularly coordinates with CoC partners when additional outreach or services are needed.

TN-501 also partners with the Youth Overdose/Opioid Task Force (YOOT), a coalition of young people, families, educators, providers, and people with lived experience. YOOT works to address youth overdose and substance use and develop low-barrier pathways to treatment for substance use and mental health conditions.

Local data demonstrate the need for coordinated responses. As of March 15, 2026, Memphis reported 14 fatal and 35 nonfatal overdoses. TN-501's broader homelessness data and outreach experience also identify substance use and behavioral health needs among people experiencing unsheltered homelessness.

During FY2026, TN-501 will strengthen coordination among outreach providers, AHS Crisis Services, MPD CIT, law enforcement, and treatment providers; use CES to connect individuals experiencing homelessness to housing; and strengthen referral pathways to substance use treatment and recovery services. Outreach providers will engage individuals when appropriate, support voluntary connections to treatment and housing, and coordinate with law enforcement during crisis or public-safety responses. TN-501 will use local data and partner feedback to identify service gaps and strengthen pathways from public encounters to treatment, supportive services, and stable housing.

1C-10d. Protecting Public Safety—Current Status of Overdoses and Illicit Drug Use in Public Spaces.

Describe the current status of overdoses and illicit drug use in public spaces in the CoC's geographic area.

(limit 2,500 characters)

Since January 1, 2026, the Shelby County Health Department (SCHD), which covers the TN-501 geographic area, has recorded 713 emergency department visits related to suspected overdoses and 138 suspected opioid overdose-related deaths. SCHD describes its overdose data as provisional surveillance data compiled from multiple sources, including emergency departments and the West Tennessee Regional Forensic Center. These data demonstrate that overdose remains a significant public-health concern in Shelby County.

The Memphis Fire Department reported 2,585 overdose-related calls during 2025, demonstrating the substantial demand placed on emergency response systems by substance-use-related incidents. Together, these data indicate an ongoing need for rapid overdose response, treatment access, recovery supports, and coordinated behavioral health and housing services.

Public drug use also presents challenges in areas where people experiencing homelessness and other residents may interact in public spaces. Downtown Memphis has established a block-by-block Clean & Green Team through the Downtown Memphis Commission's ambassador program. The program operates throughout Downtown as part of a broader clean-and-safe strategy, while the Downtown Dispatch Center provides welfare checks, panhandling intervention, and an observe-and-report function for MPD. These efforts provide an additional mechanism for identifying individuals who may need assistance and connecting public-space concerns with appropriate community or public-safety responses.

TN-501's response is therefore occurring within both a significant overdose burden and ongoing community efforts to address substance use in public spaces. The CoC will continue coordinating with behavioral health providers, outreach teams, first responders, law enforcement, and community partners to connect people experiencing homelessness who are affected by substance use with crisis services, treatment, recovery supports, and housing. This approach complements the public-safety and public-health responses described above while maintaining pathways into the homelessness response system.

1C-10e. Protecting Public Safety—Standards to Address Danger to Self or Others.

Identify local laws, policies, or other practices that help or hinder the CoC's ability to utilize standards that address homeless individuals who are a danger to themselves or others (e.g., involuntary commitment) and provide a plan explaining how the CoC will leverage beneficial policies while overcoming the harmful effects of restrictive ones. If you cannot provide any mitigating steps, please explain why.

(limit 2,500 characters)

TN-501 operates within Tennessee's statutory framework for responding to individuals whose mental illness or serious emotional disturbance creates a substantial likelihood of serious harm. TN Code §33-6-502 (2024) permits judicial commitment to involuntary care and treatment when a person has a qualifying condition, poses a substantial likelihood of serious harm, needs treatment, and available less-drastic alternatives are unsuitable. The law establishes involuntary commitment when less restrictive interventions are insufficient.

TN-501 leverages this framework while focusing on early intervention and less-restrictive services to prevent unnecessary escalation. The CoC collaborates with the Memphis Police Department's Crisis Intervention Team (CIT), which responds to behavioral health crises throughout the community. CIT coordinates with Alliance Healthcare Services (AHS) to provide crisis screening, assessment, short-term stabilization, and evaluation for additional treatment, including involuntary commitment when statutory criteria are met. These partnerships provide pathways to respond when an individual may present an immediate danger while creating opportunities to connect individuals to treatment before a crisis escalates.

The CoC/YHDP providers partner with AHS, Lakeside Behavioral Health System, and Crestwyn Behavioral Health for inpatient and outpatient services. Providers facilitate referrals, warm hand-offs, crisis follow-up, and connections to ongoing care and housing supports.

Local data demonstrate the need for coordinated crisis intervention. Since January 1, 2026, the Shelby County Health Department has recorded 713 emergency department visits related to overdoses and 138 suspected opioid overdose-related deaths. These data demonstrate the need for accessible crisis, treatment, recovery, and housing interventions.

During FY2026, TN-501 will strengthen coordination among outreach providers, AHS Crisis Services, MPD CIT, behavioral health providers, and housing programs; promote early identification and referral; and use CES to connect people experiencing homelessness to housing and supportive services. When an individual presents a risk of serious harm, providers will coordinate with crisis and public-safety partners and follow applicable involuntary-treatment requirements. TN-501 will prioritize the least restrictive appropriate intervention while maintaining pathways to emergency and involuntary care when legally warranted.

1C-10f. Protecting Public Safety—Share Information in Accordance with SORNA.

Identify local laws, policies, or other practices that help or hinder the CoC's ability to comprehensively share information, including location information, in accordance with the Sex Offender Registry and Notification Act (SORNA) and provide a plan explaining how the CoC will leverage beneficial policies while overcoming the harmful effects of restrictive ones. If you cannot provide any mitigating steps, please explain why.

(limit 2,500 characters)

TN-501 operates within Tennessee's Sex Offender Registration, Verification and Tracking Act. T.C.A. §40-39-217 (2024) requires sexual offenders and violent sexual offenders residing in Memphis to register with the Memphis Police Department. T.C.A. §40-39-203(f) requires offenders without a primary or secondary residence to register as homeless and report monthly to their registering agency while they remain without a residence. These requirements provide a mechanism for maintaining current location information for individuals subject to registration requirements, including people experiencing homelessness.

TN-501 has not been contacted by SORNA to request information regarding a specific individual. However, the CoC will provide information when legally required and will not impede lawful requests. The CoC considers sex offender registry status when evaluating geographic housing options through Coordinated Entry (CES), helping providers identify housing options that comply with applicable restrictions while maintaining access to appropriate housing and services.

During FY2026, TN-501 will continue coordinating with law enforcement and housing providers as appropriate to ensure that SORNA-related requirements are incorporated into housing placement decisions. CAFTH will reinforce provider understanding of applicable registration requirements and establish clear procedures for responding to lawful requests for information, consistent with HMIS privacy and security requirements and applicable federal and state law.

The CoC's qualitative experience demonstrates the importance of addressing registration requirements during housing placement because some housing locations may be unavailable based on an individual's legal status or location restrictions. At the same time, TN-501 will work with providers to identify compliant housing options rather than allowing restrictions to unnecessarily prevent access to housing and supportive services.

TN-501 currently has no known SORNA information requests to quantify. The CoC will track future requests and related housing-placement issues to identify barriers, strengthen provider coordination, and improve compliance. Through CES, HMIS policies, and coordination with law enforcement and housing providers, TN-501 will balance lawful information-sharing requirements with privacy protections and the goal of connecting individuals to safe, appropriate housing.

1C-11. Outreach Strategy.

Describe your CoC's strategy to outreach to all individuals and families experiencing homelessness across your geographic area.

(limit 2,500 characters)

TN-501's primary outreach strategy is to establish trust and build relationships with people experiencing homelessness while maintaining strong connections with local governments, providers, first responders, and community members. These relationships create pathways for identifying people who may not otherwise engage with the homelessness response system. Outreach teams maintain a presence throughout Memphis and Shelby County, covering known locations while remaining responsive to emerging needs.

Community Alliance for the Homeless (CAFTH) conducts 901 Counts, twice-annual outreach events held throughout Memphis and Shelby County. These events connect people experiencing homelessness with resources specific to their ZIP code, including housing and supportive services, and are promoted through local organizations that regularly engage with people experiencing homelessness. CAFTH staff conduct direct outreach to encampments and other locations, provide transportation to 901 Counts when appropriate, and use basic-needs assistance and other engagement strategies to build trust. A feedback survey at each 901 Counts event solicits input from people experiencing unsheltered and sheltered homelessness. Feedback questions change for each event and inform the CoC's policies and plans for reducing homelessness.

TN-501 also works with local churches, drop-in centers, hospitals, law enforcement, children's and family service providers, Veterans Service Officers, and state employees to identify and reach people who may not seek services through traditional CoC agencies. This network extends outreach beyond established service locations and creates referral pathways for people who are unsheltered or disconnected from services.

CoC providers use trauma-informed care, Critical Time Intervention, motivational interviewing, and other engagement strategies to support relationship-building and voluntary connection to services. Outreach staff connect individuals to CES, emergency shelter, housing, healthcare, behavioral health, substance use treatment, benefits, and other resources based on individual needs and preferences.

Through geographically dispersed outreach, community partnerships, direct engagement at encampments and other known locations, 901 Counts, and relationship-based engagement, TN-501 works to identify and reach individuals and families experiencing homelessness across the entire CoC geography, including those not otherwise engaged with services.

1C-12.	Collaboration Related to Children and Youth—Written Agreements with Early Childhood Services Providers.	
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Select 'Yes' or 'No' in the chart below to indicate whether your CoC or HUD-funded projects in the CoC have written agreements with the listed providers of educational supports and services for children ages 0-5:

		Written Agreement
1.	Child Care (including Child Care and Development Fund)	Yes
2.	Early Childhood Providers	Yes
3.	Early Head Start	Yes
4.	Home Visiting Program (including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	Yes
5.	Head Start	Yes
6.	Healthy Start	Yes
7.	Public Pre-K	Yes
8.	Tribal Home Visiting Program	No
	Other (limit 150 characters)	
9.		

1C-12a.	Collaboration Related to Children and Youth—Formal Partnerships with Schools and Youth Education Providers.	
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Select 'Yes' or 'No' in the chart below to indicate the youth education providers your CoC has a formal partnership with:

1.	McKinney-Vento Liaison(s) (including State Education Agency (SEA) or Local Education Agency (LEA))	Yes
2.	School District(s)	Yes
3.	General Education Development (GED) Program(s)	Yes
4.	Community College(s)	No
5.	Technical College(s)	No
6.	Other Post-Secondary Education Provider(s)	Yes

1C-12b.Collaboration Related to Children and Youth—Informing Individuals and Families who Become Homeless about Eligibility for Educational Services.

Describe your CoC's written policies and procedures to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,500 characters)

The Memphis & Shelby County Homeless Consortium (MSCHC) has a formal Educational Policy (Policy 3.2) in the TN-501 Continuum of Care Charter & Bylaws, approved by the CoC Board. The policy is available on the Lead Agency's website and requires CoC agencies to inform individuals and families experiencing homelessness of their eligibility for educational services. It also requires agencies to maintain policies and programs for connecting clients with appropriate educational resources.

Under Policy 3.2, CoC and ESG-funded programs are required to connect people experiencing homelessness, including adults, youth, and school-aged children, with educational programs, resources, and assistance as needed. Individual agencies train staff on available educational services so staff can inform households of their eligibility and assist them in accessing appropriate resources.

Families with children can enter the Coordinated Entry System (CES) through TN-501's "No Wrong Door" approach, allowing households to seek assistance through any participating CoC service provider. During engagement and assessment, providers identify educational needs and inform eligible individuals and families about available educational resources and how to access them. Providers are encouraged to coordinate with homeless education liaisons and local education providers to identify and assist families experiencing homelessness, including families who may be eligible under applicable federal education requirements.

The policy also requires homeless service providers to ensure their practices do not infringe upon the educational rights of people experiencing homelessness. Agency-provided services supplement, rather than replace, formal educational opportunities. Providers are expected to protect household privacy when coordinating with education entities, including exercising discretion regarding disclosure of a household's housing status.

The CoC Board also includes a designated Memphis-Shelby County Schools representative who provides education-system expertise and input into CoC policies and procedures. Through Policy 3.2, staff training, CES access, provider coordination, and education-system representation on the CoC Board, TN-501 establishes multiple ways to ensure individuals and families experiencing homelessness are informed of their eligibility for educational services.

1C-12c. Collaboration Related to Children and Youth—Coordination with Foster Care or Child Welfare Services.

Describe how your CoC coordinates with foster care or child welfare services to assist youth transitioning from public systems of care.

(limit 2,500 characters)

TN-501, led by Community Alliance for the Homeless (CAFTH), has a formal MOU with the Tennessee Department of Children's Services (DCS) to connect youth transitioning from foster care and other public systems of care with the CoC's Youth Homelessness Demonstration Program (YHDP)-funded Youth Navigation system. Youth Navigation prioritizes diversion from the homeless response system by connecting young people with supportive services, family or community resources, and other alternatives to entering homelessness.

Through the MOU, DCS Independent Living Specialists regularly coordinate with Youth Navigators to connect transitioning youth with resources that support the transition to independent living. CAFTH also assists DCS in navigating Family Unification Program (FUP) and Foster Youth to Independence (FYI) vouchers through the Memphis Housing Authority, when applicable. These partnerships create a pathway from child welfare services to housing assistance, diversion, and other community supports.

DCS representatives regularly participate in CAFTH's monthly Youth Committee meetings, providing a direct connection between child welfare services and CoC-funded YHDP projects, Youth Navigation, and other community housing and support opportunities. The Youth Committee also prioritizes employment and workforce development as a pathway to greater self-sufficiency and stable housing for youth transitioning from systems of care.

TN-501 also partners with the local Juvenile Justice Court System to connect youth and young parents involved with the justice system to YHDP programs and Youth Navigation. CAFTH receives referrals through the juvenile justice referral system and connects youth experiencing or at risk of homelessness with Hospitality Hub, which operates the community's Youth Navigation system. Youth Navigators assess needs and connect participants to diversion, housing, supportive services, and other appropriate resources.

Through these partnerships, TN-501 coordinates with child welfare and juvenile justice systems to identify youth before or as they transition from public systems of care, connect them to housing and diversion resources, and support their transition toward stable housing and greater independence.

1C-12d. Collaboration Related to Children and Youth—Coordination with Runaway and Homeless Youth (RHY)-funded Providers.

Describe how your CoC coordinates with RHY-funded providers including Street Outreach Programs, Basic Center Programs, Transitional Living Programs, and Maternity Group Homes where such providers exist.

(limit 2,500 characters)

TN-501 does not have any U.S. Department of Health and Human Services (HHS) Runaway and Homeless Youth (RHY)-funded programs within Shelby County or the broader West Tennessee region. Therefore, there are no RHY-funded Street Outreach Programs, Basic Center Programs, Transitional Living Programs, or Maternity Group Homes within the CoC's geographic area with which TN-501 currently coordinates.

The closest RHY-funded program is located in Nashville, Tennessee, approximately three hours from the TN-501 service area. Due to the geographic distance, TN-501 does not rely on RHY-funded providers as part of its local youth homelessness response system.

TN-501 instead coordinates youth homelessness services through its YHDP-funded Youth Navigation system and other local CoC and community partners. Youth Navigation connects youth experiencing or at risk of homelessness to diversion, housing, supportive services, and community resources and coordinates with other systems serving youth, including child welfare and juvenile justice.

1C-13. Collaboration Related to Families with Children—TH or RRH Project Dedicated to Serving Families with Children.

Identify at least one Rapid Rehousing (RRH) or Transitional Housing (TH) project in the CoC that primarily or exclusively serves families with children experiencing homelessness in accordance with 24 CFR 578.93(b).

(limit 500 characters)

MIFA operates TN-501's only Rapid Re-Housing (RRH) program exclusively for families at risk of or experiencing homelessness. The program provides housing assistance and supportive services to help families obtain and maintain stable housing. CCWTN also operates a CoC- and YHDP-funded RRH program serving pregnant and parenting individuals, including families with children. Hope House operates additional YHDP-funded programming serving families affected by HIV.

1C-13a. Collaboration Related to Families with Children—Supportive Services to Improve Income to Pay Rent.

Describe how the project(s) identified in 1C-13 provides supportive services focused on improving incomes to pay rent, such as workforce development, job training, or registered apprenticeship programs.

(limit 2,500 characters)

The projects identified in 1C-13—MIFA, Catholic Charities of West Tennessee (CCWTN), and Hope House—provide supportive services that help participants increase or stabilize income and strengthen their ability to pay rent and maintain housing.

Hope House provides self-sufficiency groups and individualized case management focused on employment and financial stability. Services include job-readiness training, resume development, job applications, interview preparation, workplace expectations, budgeting, and financial education. Staff also address barriers to employment, including transportation, childcare, food insecurity, and health concerns.

CCWTN provides employment-focused case management through an Employment Manager and Employment Placement Manager. Participants receive individualized employment assessments, career planning, job-placement assistance, and connections to workforce development and training programs. Workforce pathways include commercial truck driving, Certified Nursing Assistant (CNA), dental assisting, cosmetology, and other career-training opportunities. Participants may also access educational opportunities such as high school diploma completion. For individuals unable to work, SOAR-certified staff assist with SSI/SSDI applications, while case managers connect households to mainstream benefits that increase and stabilize income.

MIFA's RRH program connects families to employment resources before and after housing placement. Through workforce development partnerships, participants can access job training, internships, employment services, and job-placement opportunities. Housing Specialists regularly provide information about job openings and employment resources to help families increase earnings and advance their careers.

Together, these projects combine housing assistance with workforce development, job training, education, benefits acquisition, financial literacy, and individualized case management. These services help participants overcome employment barriers, obtain or retain employment, increase earned or benefit income, and build the financial stability needed to assume rental costs and maintain housing after assistance ends.

1C-13b. Collaboration Related to Families with Children—Leveraging Funding from Mainstream Family Service Systems.

Describe how the project(s) identified in 1C-13 leverages funding from mainstream family service systems, such as Temporary Assistance for Needy Families (TANF).

(limit 2,500 characters)

The projects identified in 1C-13 leverage mainstream family service systems and public benefits to supplement CoC-funded housing assistance and strengthen household stability.

Catholic Charities of West Tennessee (CCWTN) actively connects families to mainstream benefits and family support programs, including TANF/Families First, SNAP, TennCare/Medicaid, WIC, childcare assistance, SSI/SSDI, and other state and federal resources. Through benefits screening, referral, and application assistance, eligible households can access cash assistance, food assistance, healthcare coverage, childcare, disability benefits, and employment-related supports. These resources help families meet basic needs and stabilize income, allowing more household resources to be directed toward housing expenses.

MIFA's Rapid Re-Housing program incorporates screening for mainstream benefits during participant intake and throughout service delivery. Housing Specialists help identify families who may be eligible for TANF and other public assistance programs and connect them to available resources. MIFA also provides access to SOAR-certified assistance for eligible participants seeking Social Security-related benefits, providing additional income support for households with limited or no earned income.

Hope House also leverages public and community funding, including CDBG and USDA-supported programming, to provide family supports that complement housing assistance. Access to childcare, food, and early education resources helps parents address barriers to employment and participate in services while working toward greater self-sufficiency.

By connecting households to TANF/Families First and other mainstream benefits, these projects extend the impact of CoC-funded housing assistance, reduce financial pressures on families, strengthen household income and stability, and support families in maintaining housing after CoC assistance ends.

1C-13c. Collaboration Related to Families with Children—Combining Housing Assistance with Parental Support.

Describe how the project(s) identified in 1C-13 combines housing assistance with childcare, parenting support, pregnancy-related and child healthcare, and education.

(limit 2,500 characters)

Hope House uses a two-generational approach that combines housing assistance with services addressing the interconnected needs of parents and children. Families receive housing assistance alongside early childhood education, childcare, parenting support, mental health services, transportation, food assistance, and employment-readiness programming. Early Childhood Services and preschool programs provide developmentally appropriate care and education, nutritious meals, and essential supplies such as diapers, wipes, and formula, enabling parents to pursue employment, education, and supportive services. Hope House also provides individual and family counseling, play therapy, parenting education, and trauma-informed services that promote family stability.

Catholic Charities of West Tennessee (CCWTN) integrates housing assistance with pregnancy-related services, parenting support, childcare resources, healthcare, education, and employment services. Through its Tennessee Strong Families program, eligible expectant parents and families receive specialized case management and connections to healthcare, parenting education, employment, and educational resources from pregnancy through the postpartum period. CCWTN's Tiny Blessings program provides essential infant and child-care items, while families are connected to childcare resources, educational opportunities, healthcare services, and other community supports.

MIFA's Rapid Re-Housing program partners with community organizations to connect families to childcare, parenting support, educational services, healthcare resources, and specialized services for children. Partnerships with organizations such as Porter-Leath, United Way's Driving the Dream, and Memphis-Shelby County Schools provide individualized supports that help parents maintain employment, participate in training, and pursue educational opportunities while maintaining housing.

Together, these projects combine housing assistance with childcare, parenting education, pregnancy and child healthcare, early childhood and adult education, and individualized case management. This integrated approach helps families address immediate needs, support healthy child development, strengthen family stability, and build the foundation for long-term housing stability and economic independence.

1C-14. Collaboration with Veteran Serving Organizations—Partnership with the U.S. Department of Veterans Affairs or Veteran Serving Organization.

Identify at least one partnership the CoC has with the Department of Veterans Affairs or other Veteran Serving Organizations.

(limit 500 characters)

CAFTH partners with Veteran Serving Organizations, including Financial ACT (FA), to connect veterans experiencing homelessness with VA programs, HUD-VASH, and Supportive Services for Veteran Families (SSVF). Alpha Omega Veterans Services operates veteran housing programs providing case management, housing stabilization, employment assistance, income and benefits counseling, and behavioral health services. These partnerships connect veterans to specialized housing and supportive services.

1C-14a	Collaboration with Veteran Serving Organizations.	
	Select 'Yes' or 'No' in the chart below to indicate whether the partnership(s) identified in 1C-14 does the following:	

1.	Refers veterans identified by the CoC to VA or other Veteran Serving Organizations for assistance?	Yes
2.	Coordinates the provision of emergency shelter, supportive services, and housing for veterans?	Yes
3.	Ensures access to a full spectrum of employment and career pathway opportunities?	Yes
4.	Shares data with the Department of Veterans Affairs as appropriate?	Yes
5.	Identifies service gaps for veterans?	Yes
6.	Fills service gaps for veterans?	Yes

1C-15. Collaboration with Organizations who Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.

Identify at least one partnership your CoC has with victim service providers, state domestic violence coalitions, state sexual assault coalitions, anti-trafficking service providers or other organizations who help provide shelter, housing, and services to individuals and families of persons experiencing trauma or a lack of safety related to fleeing or attempting to flee domestic violence, dating violence, sexual assault, and stalking.

(limit 500 characters)

TN-501 partners with victim service providers, including Thistle & Bee, Door of Hope, and Love Doesn't Hurt, to connect individuals and families fleeing or attempting to flee domestic violence, dating violence, sexual assault, and stalking with safe shelter, housing, and supportive services. These partnerships provide trauma-informed assistance and help survivors access housing and resources that support safety and stability.

1C-16. Collaboration with Justice System Re-entry Partners.

Identify at least one partnership your CoC has to prevent homelessness among people transitioning from prisons, jails, or court-ordered programs.

(limit 500 characters)

Community Alliance for the Homeless worked with the Shelby County Office of Re-Entry and the Shelby County Public Defender Office to participate in learning sessions focused on best practices for transitioning individuals from incarceration to independent, stable housing and holistic integration back into the community. CAFTH has supported partnerships between Shelby County Sheriff's Office and grant recipients to develop transition plans including housing support for those exiting jail.

1C-17. Collaboration with Partners to Address High Utilizers of Healthcare Systems.

Identify at least one partnership or project your CoC has to provide specialized supportive services for homeless individuals with a high level of medical needs.

(limit 500 characters)

TN-501 partners with Regional One Health (ROH) to connect people experiencing homelessness with specialized healthcare and housing supports. ROH participates in the CoC Governing Council, Healthcare Committee, and Coordinated Entry process. ROH staff identify and assess patients with significant medical needs and connect them to housing, supportive services, and community resources, helping coordinate medical care with housing for individuals with complex health needs.

1C-18. Collaboration with Partners to Address the Needs of Aging and Elderly Individuals Experiencing Homelessness.

Identify at least one partnership or project your CoC has to serve aging and elderly individuals experiencing homelessness, such as with a provider of residential care, assisted living, or medical respite services.

(limit 500 characters)

TN-501 partners with Room in the Inn-Memphis through its Medical Respite/Recuperative Care Program, serving 14 guests with capacity for 20 older adults. The average guest age is 53. Referrals come from hospitals across Memphis, and the program coordinates with TN-501's Coordinated Entry System and By-Name List to identify eligible individuals and connect them to recuperative care and housing resources.

1C-19. Permanent Supportive Housing for Chronically Homeless Individuals and Families—Project that Prioritizes Individuals Experiencing Chronic Homelessness.

Identify at least one Rapid Rehousing (RRH) or Permanent Supportive Housing (PSH) project that prioritizes individuals experiencing chronic homelessness.

(limit 500 characters)

Alliance Healthcare Services operates two CoC Permanent Supportive Housing (PSH) projects that prioritize individuals experiencing chronic homelessness: North Hill Woods and STAY. Both projects provide permanent housing and supportive services to individuals experiencing chronic homelessness who face significant barriers to housing stability, helping participants obtain and maintain permanent housing.

1C-19a. Permanent Supportive Housing for Chronically Homeless Individuals and Families—On-site Behavioral Healthcare.

Describe how the project(s) identified in 1C-19 provides on-site behavioral healthcare.

(limit 2,500 characters)

Alliance Healthcare Services operates two CoC Permanent Supportive Housing (PSH) projects that prioritize individuals experiencing chronic homelessness: North Hill Woods and STAY. Alliance provides residents with access to on-site behavioral healthcare and supportive services, allowing individuals to address mental health and substance use needs while maintaining permanent housing.

Behavioral health services include individual, group, and family therapy; psychiatric care; medication management; peer support; case management; substance use treatment, including medication-assisted treatment (MAT); intensive outpatient services; and crisis intervention. Alliance staff work with residents to identify behavioral health needs, coordinate treatment, support medication adherence, and connect residents to additional services when needs change.

Alliance's broader behavioral health system also provides crisis stabilization, medically monitored detoxification, outpatient therapy, pharmacy services, and 24-hour crisis response through its Crisis Wellness Center. These services provide additional treatment options for residents who experience behavioral health or substance use crises and support continuity of care following stabilization or detoxification.

By integrating behavioral healthcare with PSH, Alliance helps residents address mental health and substance use needs without requiring them to navigate multiple systems independently. Case managers and behavioral health staff coordinate care, support treatment engagement, and connect residents with community resources, helping individuals maintain housing while working toward recovery and greater stability.

1C-19b. Permanent Supportive Housing for Chronically Homeless Individuals and Families—Assesses Need for Higher Level of Care.

Describe how the project(s) identified in 1C-19 has a policy for assessing program participant need for higher level of care (i.e., assisted living, residential treatment).

(limit 2,500 characters)

Alliance Healthcare Services operates two CoC Permanent Supportive Housing (PSH) projects identified in 1C-19: North Hill Woods and STAY. Alliance uses a participant-centered process to assess whether residents' needs can be safely met in their current housing setting or whether a higher level of care is needed.

Alliance staff conduct ongoing assessments through case management, service planning, participant self-report, observation, and coordination with healthcare and behavioral health providers. Staff consider changes in a participant's physical or behavioral health, functional abilities, substance use, medication needs, ability to manage activities of daily living, and ability to remain safely housed.

When a participant may need a higher level of care, staff discuss the participant's needs, preferences, strengths, available supports, and desired outcomes. Staff first consider whether additional community-based services—such as behavioral healthcare, substance use treatment, medication management, personal care, transportation, or other home- and community-based supports—can safely meet the participant's needs while maintaining housing and independence.

When a higher level of care is appropriate, Alliance works with the participant and, with appropriate consent, healthcare providers, behavioral health providers, family or natural supports, and community partners to coordinate assessments, referrals, eligibility determinations, and placement. Potential settings may include residential treatment, assisted living, skilled nursing, or other specialized care based on the participant's needs.

Alliance documents assessments, participant preferences, referrals, care coordination, and transitions in accordance with program requirements and applicable privacy and confidentiality standards. When a transition occurs, staff support discharge and transition planning when possible to promote continuity of care and reduce gaps in services.

Through this process, North Hill Woods and STAY seek to match participants with the least restrictive and most appropriate level of care while protecting health and safety, maintaining housing stability, respecting participant choice, and promoting the highest level of independence possible.

1C-19c. Permanent Supportive Housing for Chronically Homeless Individuals and Families—Assesses Readiness for Moving On.

Describe how the project(s) identified in 1C-19 has a policy for assessing program participant readiness for moving on to unsubsidized or other permanent housing.

(limit 2,500 characters)

Alliance Healthcare Services operates the North Hill Woods and STAY Permanent Supportive Housing (PSH) projects identified in 1C-19 and uses an individualized, person-centered process to assess participant readiness to move to unsubsidized or other permanent housing. Each participant establishes a housing goal through an individualized service plan based on their preferences, needs, strengths, circumstances, and long-term housing goals. Housing goals are reviewed at least every six months, or more frequently when significant changes occur.

During these reviews, staff assess progress toward service-plan goals and readiness for a transition to another permanent housing option. Readiness is assessed individually and is not based solely on income or length of program participation. Staff consider the participant's ability to maintain housing, income and employment, benefits, budgeting and financial management, connection to healthcare and behavioral health services, daily living skills, transportation, available natural or family supports, and ability to identify and sustain an appropriate housing option.

For participants who identify moving on as a goal, Alliance staff work with them to identify barriers and develop a transition plan. Staff connect participants to employment and vocational opportunities, education, mainstream benefits, financial resources, housing search assistance, family or natural supports, and other community-based services that can strengthen their ability to maintain housing without a subsidy.

The process emphasizes participant choice and self-determination. Moving to unsubsidized housing is not mandatory, and participants are not pressured to leave subsidized housing before they are ready or an appropriate alternative is identified. When a participant is ready and has identified an appropriate permanent housing option, staff assist with transition planning, resource connections, service coordination, and addressing potential gaps in support.

Alliance documents housing goals, reassessments, progress, barriers, referrals, supports, and transition activities through ongoing service planning. This process allows North Hill Woods and STAY to continually assess readiness while supporting participants in pursuing greater housing independence in a safe, sustainable, and individualized manner.

1D. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- Frequently Asked Questions

1D-1.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question along with the required attachment as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
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You must upload the Local Competition Scoring Tool attachment to the 4A. Attachments Screen.

Select 'Yes' or 'No' in the chart below to indicate how your CoC reviewed, rated, and ranked project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 50 percent of the total available points were based on objective criteria to review, rate, and rank project applications.	Yes
3.	At least 25 percent of the total available points were based on system performance measures to review, select and rate project applications.	Yes
4.	Considered returns to homelessness in reviewing, rating, and ranking housing projects (TH, PH-PSH, PH-RRH).	Yes
5.	Considered employment income in reviewing, rating, and ranking housing projects (TH, PH-PSH, PH-RRH).	Yes
6.	Considered supportive service participation requirements in reviewing, rating, and ranking housing projects (TH, PH-PSH, PH-RRH).	Yes

1D-2.	New Proposals.	
	Does your CoC invite new proposals from entities that have not previously received funding, if such eligible entities exist?	Yes

1D-2a.	Web Posting of CoC-Approved Consolidated Application Before the CoC Program Competition Application Submission Deadline.	
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	Enter the date your CoC posted all parts of the CoC-approved Consolidated Application on the CoC's website or partner's website—which included: 1. the CoC Application, and 2. Project Priority Listings.	09/28/2026
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1D-2b.	Notification to Community Members and Key Stakeholders by Email that the CoC-Approved Consolidated Application is Posted on the Website.	
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	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC's website or partner's website.	09/29/2026
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1D-2c.	Local Competition Selection Results for All Projects.	
	You must upload the Local Competition Selection Results attachment to the 4A. Attachments Screen.	

	Does your attachment include: 1. Project Names, 2. Project Scores, 3. Project Rank, 4. Project Status—Accepted, Rejected, Reduced Reallocated, Fully Reallocated, 5. Amount Requested from HUD, and 6. Reallocated Funds +/-.	Yes
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1D-2d.	Projects Rejected/Reduced—Notification Outside of e-snaps.	
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1.	Did your CoC reject or reduce any project application(s) submitted for funding during its local competition?	Yes
2.	If you selected 'Yes' for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps.	09/28/2026
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	Yes

1D-2e.	Projects Accepted—Notification Outside of e-snaps.	
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	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps.	09/29/2026
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1D-3.	Reallocation—Reviewing Performance of Existing Projects.	
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	Describe:
1.	your CoC's reallocation process to reallocate from lower performing projects to create new high performing projects, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed,
2.	whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year,
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.

(limit 2,500 characters)

TN-501 maintains a formal reallocation process that is reviewed and approved annually by the CoC Governing Council and implemented through the local Rank & Review (R&R) process. Renewal projects are evaluated using established performance standards, including System Performance Measures, project outcomes, HMIS data quality and timeliness, grant utilization and expenditure, and contribution to CoC priorities and participant outcomes. Renewal projects scoring or ranking in the bottom 25% receive additional review and may be required to submit a Performance Improvement Plan (PIP). The Lead Agency provides technical assistance and monitors corrective actions. Projects that fail to improve, fail to expend awarded funds, or continue to demonstrate insufficient performance may be considered for reallocation in a subsequent competition. Reallocated funds may support new or expanded projects addressing identified system gaps.

During the FY2026 local competition, the CoC identified four renewal projects with performance concerns through this process and required PIPs where appropriate. These projects are subject to ongoing performance monitoring and corrective-action requirements.

The CoC did not reallocate these projects because the identified concerns did not warrant immediate reallocation under the established process. The R&R process provides an opportunity to correct deficiencies before reallocation is considered and evaluates the nature and severity of concerns, improvement efforts, grant utilization, system needs, and progress toward corrective actions.

As part of this process, the CoC recommended that some lower-performing projects consider transitioning their grants to different project types that may better align with project capacity and participant needs. The CoC and Governing Council met with projects that requested feedback, reviewed scorecards and performance data, and discussed recommended steps. Multiple grants transitioned to new project types during FY2026 as a result of these discussions. This approach allowed the CoC to address performance concerns, support providers in identifying more effective project models, and preserve housing resources while strengthening project and system performance. The CoC will continue monitoring results and use subsequent performance data to determine whether additional corrective action, project-type changes, or future reallocation is appropriate.

1D-3a.	Reallocation Between FY 2021 and FY 2026.	
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	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2021 and FY 2026?	Yes
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2A. Homeless Management Information System (HMIS) and System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.(limit 75 characters)	Bitfocus, Inc
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Single CoC
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2A-3.	PIT Count—Methodology Change.	
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	Describe:
1.	any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2025 and 2026, if applicable, and
2.	how the changes affected your CoC's PIT count results.

(limit 2,500 characters)

No changes were made to the FY2026 methodology in comparison with the FY2025 methodology.

2A-4. Reduce Encampments—Actions to Reduce Encampments.

Describe in the field below the actions your CoC took to reduce the number of encampments or the number of people residing in encampments during your evaluation period.

(limit 2,500 characters)

During the 2024–2025 evaluation period, TN-501 strengthened coordinated outreach and partnerships to reduce the number of people residing in encampments and connect people experiencing unsheltered homelessness to housing and supportive services. The CoC and community partners worked with the Memphis Safe Task Force, established by the State of Tennessee and Governor Bill Lee, to support outreach and engagement at known encampment locations throughout Memphis.

TN-501 outreach teams, including A Betor Way and other CoC partners, engaged individuals and families experiencing unsheltered homelessness, assessed housing and service needs, and connected people to available resources. Referrals included emergency shelter, permanent housing, supportive services, substance use treatment and recovery resources, sober living options, and other community-based assistance. When individuals were eligible for CoC housing interventions, outreach teams connected them to the Coordinated Entry System and available housing resources.

During the period, the CoC coordinated with the Memphis Safe Task Force and local partners during encampment-related activities to promote advance outreach, service engagement, and connections to housing and treatment resources. In the most recent year, three encampment closures involved at least 25 unsheltered individuals. In September 2025, CAFTH convened more than 140 community partners, outreach providers, government representatives, and other stakeholders to coordinate around anticipated encampment activities, outreach, and service connections.

TN-501’s encampment data currently identify at least 33 known encampments, with at least 66 individuals residing in active encampments; the CoC recognizes these figures are likely an undercount because encampments and populations are dynamic. Outreach workers continue collaborating with the CoC and Memphis Safe Task Force, providing ongoing opportunities to identify people who need assistance, build relationships, and connect them with housing, treatment, and recovery resources.

TN-501 continues to use outreach, Coordinated Entry, HMIS, PIT, and encampment information to identify housing and service needs, track changes in unsheltered homelessness, and inform strategies to reduce the number of people residing in encampments.

2A-4a.	Reduce Encampments—Number of Encampments.	
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1. Enter the estimated number of encampments in the beginning of your evaluation period.	33
2. Enter the reduction in the number of encampments during your evaluation period.	3

2A-4b.	Reduce Encampments—Number of People in Encampments.	
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1. Enter the estimated number of people in encampments in the beginning of your evaluation period.	66
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2. Enter the reduction in the number of people in encampments during your evaluation period.	25
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2A-4c.	Reduce Encampments—Plans to Reduce Encampments.
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If there has been no reduction in encampments or persons in encampments in your CoC, describe the plans your CoC has to participate in efforts to reduce these numbers.

(limit 2,500 characters)

Not applicable, because TN-501 reduced encampments and the number of people in them.

2A-5. Reducing the Number of First Time Homeless—CoC's Plan.

Describe your CoC's plan to decrease the number of individuals and families becoming homeless for the first time.

(limit 2,500 characters)

Our CoC utilizes a data-driven, preventative framework to reduce the number of individuals and families experiencing first-time homelessness (SPM Metric 5.2). Through these targeted efforts, we achieved a significant 27.91% reduction in first-time homelessness, decreasing our baseline from 3,099 individuals in the previous fiscal year to 2,234 individuals in FY 2025. To sustain this reduction, we focus on universal risk screening, targeting prevention resources, executing proactive diversion strategies, and strengthening household income support:

- **Identifying Local Risk Factors:** Through historical HMIS data analysis, our CoC identified key local predictors of first-time homelessness, including recent evictions, utility shut-offs, histories of institutional discharge (such as foster care, corrections, or healthcare facilities), and acute income loss.
- **Targeted Homelessness Prevention:** The CoC collaborates with local ESG recipients, community action agencies, and legal aid groups to direct emergency financial assistance, short-term rental subsidies, and eviction prevention legal services directly toward households matching high-risk profiles. This prevents immediate displacement before individuals touch the crisis response system.
- **Problem-Solving and Diversion Protocols:** We integrate proactive diversion screening at all primary entry points within our Coordinated Entry System (CES), 211 information lines, and front doors of emergency shelters. Trained intake staff engage households in immediate problem-solving conversations. They work to identify safe, alternative housing arrangements—such as temporary shared housing with family or friends—coupled with flexible, one-time financial assistance to resolve the crisis without requiring shelter admission.
- **Strengthening Household Income Support:** To safeguard housing stability against financial shocks, subrecipients connect families immediately to mainstream benefits, employment assistance networks, and childcare subsidies to bolster total household income.

2A-6. Reducing Length of Time Homeless—CoC's Plan.

Describe your CoC's plan to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)

Our CoC's plan to reduce the length of time (LOT) individuals and families remain homeless targets the bottlenecks in our FY 2025 System Performance Measures. While our crisis system moves households through physical beds quickly—maintaining a median stay of 29 days in ES/SH (Metric 1.1) and 32 days including TH (Metric 1.2)—adjusted data reveals a severe system lag. Factoring in historic living situations and the wait for physical lease-ups (Measure b), our average LOT climbs to 410.60 days across 2,796 individuals. To compress both shelter stays and the prolonged voucher-to-housing gap, we deploy a targeted strategy utilizing Memphis-specific infrastructure:

1. Accelerating ""Housing Move-In""

To collapse the 410.60-day adjusted LOT average, we focus resources on the search lag occurring after permanent housing (PH) project entry:

- Centralized Inventory Matching: Case managers and housing navigators directly utilize the CES.
- Pre-Enrollment Document Readiness: Outreach teams secure vital documents prior to a Coordinated Entry referral, enabling immediate applications via the platform.

2. Resolving Barriers for Long-Term Shelter Stayers

A vulnerable cohort drives average shelter stays up to 51.60 days (ES/SH) and 76.90 days (ES/SH/TH):

- High-LOT Case Conferencing: The CES By Name List meeting reviews an automated HMIS roster weekly.
- Rapid Low-Barrier Exits: We utilize Rapid Re-Housing (RRH) progressive engagement to quickly transition moderate-barrier families out of crisis beds, preserving shelter space for high-LOT individuals.

3. Project Accountability

- Scorecard Ranking: The CoC evaluates project renewals based on the specific duration between a client's ""Project Start Date"" and ""Housing Move-In Date.""
- Strategic Reallocation: Projects failing to meet local length-of-time benchmarks are targeted for funding reallocation toward low-barrier, rapid-exit models.

2A-7.	Successful Permanent Housing Placement—Exits to Unsubsidized Housing.	
	Based on HMIS data, what percent of program participants exited from TH/RRH/PSH collectively to unsubsidized housing?	20.30%

Describe how you calculated the data for this response.

(limit 2,500 characters)

Our CoC maximizes permanent housing exits while fostering long-term economic independence for households leaving the crisis system. 1. System Universe and Methodology Our CoC extracted metrics from our Clarity HMIS system across the designated 12-month reporting window (October 1, 2023, through September 30, 2024). The System Universe (Denominators): For Metric 7b.1, the universe covers all unique individuals exiting Emergency Shelter (ES), Safe Haven (SH), Transitional Housing (TH), and Rapid Re-Housing (RRH). For the Unsubsidized housing metric, the universe captures the 8,924 unique individuals who exited TH, RRH, and Permanent Supportive Housing (PSH) programs. Summed Data Elements (Numerators): Exits were tracked using HMIS Data Element 3.12 (Exit Destination). To isolate unsubsidized outcomes, the CoC summed the specific client counts exiting to: Staying/living with family, permanent tenure: 477 persons Staying/living with friends, permanent tenure: 74 persons Rental by client, no ongoing housing subsidy: 1,240 persons Owned by client, no ongoing housing subsidy: 20 persons Total Unsubsidized Housing Exits: 1,811 individuals 2. Analysis of Performance Metric 7b.1 Exits: Our CoC demonstrates a permanent housing exit rate that exceeds the competitive 50% benchmark across our crisis footprint through real-time vacancy matching. Unsubsidized Exits: Our HMIS data confirms that 20.29% of our combined TH, RRH, and PSH exits graduated into independent, unsubsidized market-rate units, exceeding the 20% NOFO threshold to secure maximum points. 3. Strategies to Sustain Performance To maintain these metrics, our CoC utilizes two core strategies: Centralized Landlord Recruitment: We operate a dedicated landlord cultivation initiative, utilizing a mitigation fund to secure affordable, low-barrier market units and streamline the lease-up process. Economic Graduation Modeling: Case managers link participants to workforce development resources and benefits advocacy during program enrollment. This ensures that as temporary housing project subsidies naturally step down, clients possess the income growth needed to sustain market-rate rentals independently.

2A-8.	Housing Inventory Count (HIC) and Point-in-Time (PIT) Count Date.	
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	Enter the date your CoC conducted its 2026 Housing Inventory Count (HIC) and Point-in-Time (PIT) count.	01/27/2026
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2A-8a.	HIC and PIT Count Data—HDX 2.0 Submission Date.	
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	Did your CoC submit its 2026 Housing Inventory Count (HIC) and Point-in-Time (PIT) count data in HDX 2.0 by April 30, 2026, 8:00 p.m. EDT?	Yes
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2A-8b.	Longitudinal System Analysis (LSA) Data—HDX 2.0 Submission Date.	
	You must upload your CoC's FY 2026 HDX Competition Report to the 4A. Attachments Screen.	

Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by January 16, 2026, 11:59 p.m. EST?	Yes
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2A-8c.	System Performance Measures (SPM) Data—HDX 2.0 Submission Date.	
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Did your CoC submit its FY 2025 System Performance Measures data in HDX 2.0 by March 4, 2026, 8:00 p.m. EDT?	Yes
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2A-9.	HMIS and Comparable Database Participation—Bed Coverage Rate.	
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Using the FY 2026 HDX Competition Report we issued your CoC, enter data in the chart below by project type:

Project Type	Adjusted Total Year-Round, Current Non-VSP Beds	Adjusted Total Year-Round, Current VSP Beds	Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS Comparable Database	HMIS and Comparable Database Coverage Rate
1. Emergency Shelter (ES) beds	410	0	410	100.00%
2. Safe Haven (SH) beds	0	0	0	0.00%
3. Transitional Housing (TH) beds	350	12	322	88.95%
4. Rapid Re-Housing (RRH) beds	538	4	500	92.25%
5. Permanent Supportive Housing (PSH) beds	1,333	44	885	64.27%
6. Other Permanent Housing (OPH) beds	179	0	179	100.00%

2A-9a.	Partial Credit for Bed Coverage Rates of 84.99 Percent or Lower for Any Project Type in Question 2A-9.	
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For each project type with a bed coverage rate that is 84.99 percent or lower in question 2A-9, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type, and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

1. To address the 64.27% bed coverage rate for our Permanent Supportive Housing (PSH) projects, our CoC will execute a targeted, 12-month onboarding plan to integrate non-participating housing providers into our Clarity HMIS system. We will implement two specific action steps to eliminate financial and technological barriers for these agencies if funding permits:

- **Subsidizing Database Licensing Costs:** The CoC will utilize local administrative funding allocations to fully cover the expenses of HMIS user licenses for non-participating PSH providers, removing direct financial barriers if funding permits.

- **Targeted Interactive Educational Training:** We will deliver hands-on, educational workshops for agency leadership and end-users. These sessions will focus on user benefits, showing how HMIS tracking streamlines local coordinated entry placement and provides robust data to support independent grant applications.

2. Our CoC and HMIS Lead Agency will execute this strategic plan through a structured, quarterly timeline to successfully raise our total PSH system bed coverage rate to at least 85 percent:

- **Outreach & Funding Allocation:** The HMIS Lead Agency will cross-reference the Housing Inventory Count (HIC) to identify non-HMIS participating PSH programs. We will execute funding agreements to pay for software licenses and clear data-sharing hurdles, if funding permits.

- **Continuous Educational Labs:** The HMIS Lead Agency will conduct interactive educational labs. These forums will address provider concerns about data privacy, walk staff through intake workflows, and demonstrate how the system simplifies daily program operations.

- **System Auditing:** The HMIS Lead Agency will run monthly bed coverage reports to monitor progress, ensure newly onboarded PSH projects transition smoothly to independent data entry, and confirm that the system bed coverage securely exceeds the 85% HUD benchmark.

3A. Policy Initiatives

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- Frequently Asked Questions

3A-1.	Supporting Activities within an Opportunity Zone.	
	You must upload the HUD-2996 Certification for Opportunity Zone Preference Points attachment to the 4A. Attachments Screen.	

1.	Will the proposed activities/projects occur within Opportunity Zone Census Tracts?	Yes
2.	Do you expect to use at least 50% of the proposed activities/projects in Opportunity Zones Census Tracts?	Yes

3A-2	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.
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Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?

No

4A. Attachments Screen For All Application Questions

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants; and
- Frequently Asked Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1. You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.
2. You must upload an attachment for each document listed where 'Required?' is 'Yes'.
3. We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.
4. Attachments must match the questions they are associated with.
5. Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.
6. If you cannot read the attachment, it is likely we cannot read it either.
 - . We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).
 - . We must be able to read everything you want us to consider in any attachment.
7. After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.
8. Only use the 'Other' attachment option to meet an attachment requirement that is not otherwise listed in these detailed instructions.

Document Type	Required?	Document Description	Date Attached
01. 1C-1. List of TH/RRH/PSH Projects and Treatment Providers with On-Site Substance Use Treatment	Yes	01. 1C-1. List o...	09/27/2026
02. 1C-1f. List of CoC Program Projects and Number of Units that require Substance Abuse Treatment	Yes	02. 1C-1f. List o...	09/27/2026
03. 1C-3. Language from Project Supportive Service Agreements	Yes	03. 1C-3. Languag...	09/29/2026
04. 1C-10. Evidence of Coordination and Non-Interference with Local Efforts to Advance Public Safety	Yes	04. 1C-10. Eviden...	09/29/2026
05. 1D-1. Local Competition Scoring Tool	Yes	05. 1D-1. TN-501 ...	09/29/2026

06. 1D-2c. Local Competition Selection Results	Yes	06. 1D-2c. TN-501...	09/29/2026
07. 2A-8b. FY 2026 HDX Competition Report	Yes	07. 2A-8b. FY 202...	09/27/2026
08. 3A-1. HUD-2996 Certification for Opportunity Zone Preference Points	No	08. 3A-1. HUD-299...	09/27/2026
09. 3A-2a. Project List for Other Federal Statutes	No		
10. 3A-DP. Your CoC's Policy or Statement to Advance Recovery	No	10. 3A-DP. TN-501...	09/29/2026
11. Other	No		

Attachment Details

Document Description: 01. 1C-1. List of TH/RRH/PSH Projects and Treatment Providers with On-Site Substance Use Treatment

Attachment Details

Document Description: 02. 1C-1f. List of CoC Program Projects and Number of Units that require Substance Abuse Treatment

Attachment Details

Document Description: 03. 1C-3. Language from Project Supportive Service Agreements

Attachment Details

Document Description: 04. 1C-10. Evidence of Coordination and Non-Interference with Local Efforts to Advance Public Safety

Attachment Details

Document Description: 05. 1D-1. TN-501 Local Competition Scoring Tool

Attachment Details

Document Description: 06. 1D-2c. TN-501 Local Competition Selection Results

Attachment Details

Document Description: 07. 2A-8b. FY 2026 HDX Competition Report

Attachment Details

Document Description: 08. 3A-1. HUD-2996 Certification for Opportunity Zone Preference Points

Attachment Details

Document Description:

Attachment Details

Document Description: 10. 3A-DP. TN-501 Policy or Statement to Advance Recovery

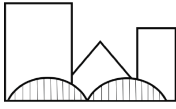
Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

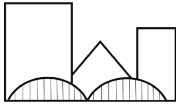
Page	Last Updated
1A. CoC Identification	09/25/2026
1B. Coordination and Engagement–Accountable Structure and Participation	09/29/2026
1C. Coordination and Engagement	09/29/2026
1D. Project Review/Ranking	09/29/2026
2A. HMIS Implementation	09/29/2026
3A. Policy Initiatives	09/29/2026
4A. Attachments Screen	09/29/2026
Submission Summary	No Input Required



Memphis / Shelby County
Homeless Consortium

TN-501 TH/RRH/PSH Projects with On-Site Substance Use Treatment

Agency	Project
Alliance Health Care Services (AHS)	1. Stay Program
	2. North Hill Woods Program
Alpha Omega Veteran Services, Inc. (AOVS)	3. Court St Program
	4. Lease Program
	5. Combined Depot Program



TN-501 1C-1f. List of CoC Program Projects and Number of Units that require Substance Abuse Treatment

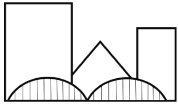
Agency	Project	Units
Door of Hope	Madison Place	10
	245 N. Bellevue	11
Total Units		21

Question 1C-1F. Treatment and Recovery Services - Availability of Units for Persons Reporting Chronic Substance Use

Identify the number of CoC Program-funded units that require program participant engagement in substance abuse treatment services as a condition of continued participation in the program in accordance with 24 CFR 578.75.

Door of Hope (DOH) is a CoC-funded agency that provides a total of 21 program-funded units that require program participant engagement in substance abuse treatment services as a condition of continued participation in the program in accordance with 24 CFR 578.75.

10 of these units are provided through DOH's Madison Place project, and 11 of these units are provided through DOH's 245 N. Bellevue project.



Title: Supportive Services Agreement Policy

Prepared By: CAFTH

Reviewed By: TN-501 Governing Council

Approved By: TN-501 Governing Council Date Approved: 9.28.26

Purpose:

This policy aligns the priorities of the TN-501 Continuum of Care with the FY26 CoC/YHDP NOFO, which focuses on advancing participation in supportive services and increasing housing stability.

This policy establishes a consistent CoC-wide framework for documenting participant engagement in supportive services and activities that promote housing stability, recovery, health and wellness, self-sufficiency, and other individualized participant goals, while maintaining participant-centered and program-specific approaches to supportive services.

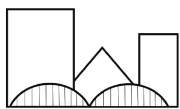
Scope:

This policy applies to all operating and relevant Continuum of Care and Youth Homelessness Demonstration Program funded projects. Supportive services references in this policy may include case management, treatment, recovery services, employment or workforce activities, education, or other activities as part of the approved project model.

Projects may establish additional requirements based on their Department of Housing and Urban Development (HUD) approved project design, lease or occupancy requirements, and participant needs, provided those requirements are consistent with HUD requirements and applicable federal, state, and local law.

Policy:

- I. All applicable projects shall use the [TN-501 Supportive Services Agreement](#) or an agency form that contains, at minimum, the same required elements.



The agreement shall be completed with each participant at program enrollment or within the timeframe established by the project and shall be maintained in the participant's program record in HMIS.

All Transitional Housing (TH) programs funded through the Continuum of Care (CoC) or Youth Homelessness Demonstration Program (YHDP) grants will require at least 20 hours per week of engagement in services, activities, or employment for all program participants, except for a program participant over age 62 or who is an individual with handicaps as defined in 24 CFR 8.3 or with a developmental disability as defined under 24 CFR 578.3 as a condition of enrollment into the program.

All other program types may require participation in services but are not obligated to do so as a condition of remaining in the CoC/YHDP funded housing program.

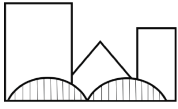
The agreement shall document, as applicable:

- The participant's individualized housing and service goals;
- Supportive services and activities identified as appropriate;
- Services or activities in which participation is required by the specific project;
- Voluntary services and referrals offered to the participant;
- Service providers and expected frequency of participation;
- Review dates and changes to the participant's service plan; and
- Participant and staff acknowledgment of the agreed-upon plan.

Projects shall use an individualized approach to identify services appropriate to each participant's needs, strengths, preferences, housing goals, and circumstances.

Employment may contribute to the 20 hours per week of engagement. Other examples of supportive services or activities may include, but are not limited to:

- Case management
- Counseling
- Treatment
- Volunteering
- Work therapy
- Education
- Job training
- Community-building activities, etc.



Projects shall make reasonable efforts to connect participants to appropriate services when those services are not available directly through the project.

Projects shall clearly identify in the participant agreement which services or activities are:

- A. Required: Participation is an established requirement of the approved project model or applicable program rules.
- B. Recommended: Staff have identified the service as beneficial to the participant, but participation is not a condition of program participation.
- C. Voluntary: The participant may choose whether to participate in the service or referral.

Projects shall not characterize a voluntary service as a mandatory requirement.

Where participation in supportive services is an established requirement of a specific project, the project shall clearly communicate the requirement to the participant and document participation consistent with this policy.

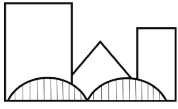
II. Substance Use Disorder and Recovery Services

TN-501 recognizes the importance of access to substance use disorder treatment, recovery support, behavioral healthcare, peer recovery services, and sober or drug-free housing options for participants seeking recovery. Projects shall assess participant needs and, when appropriate, provide or facilitate connections to treatment and recovery services.

Nothing in this policy shall be interpreted to require every participant to participate in substance use disorder treatment or maintain sobriety as a universal condition of receiving housing assistance. Any treatment, recovery, or sobriety-related requirement must be authorized by the applicable program model, consistent with HUD requirements, and documented in the participant's agreement and applicable program policies.

Projects shall not use this policy to impose requirements that conflict with HUD regulations, the applicable NOFO, fair housing requirements, disability protections, or other applicable law

III. Documentation and Participation Tracking



Projects shall document participant participation in required supportive services and activities in accordance with their program requirements. At minimum, documentation should identify:

- Date of service or activity;
- Type of service or activity;
- Whether the participant attended or participated;
- Known reason for nonparticipation, when applicable;
- Follow-up or corrective actions; and
- Staff responsible for the documentation.

Documentation shall be maintained in accordance with applicable HMIS, privacy, record-retention, and confidentiality requirements.

IV. Service Plan Review

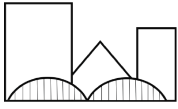
Projects shall review each participant's supportive services plan at intervals appropriate to the project and participant needs, but at least annually. Reviews shall consider:

- Progress toward participant goals;
- Participation in required services;
- Effectiveness of services;
- Barriers to participation;
- Changes in participant needs;
- Additional services or referrals needed; and
- Whether the service plan should be modified.

Changes to required services or participation expectations shall be documented and communicated to the participant.

VII. Training and Implementation

CAFTH will make the standard participant agreement available to TN-501-funded projects and provide guidance regarding implementation.



Project staff responsible for case management, supportive services, or participant engagement shall be trained on:

- Use of the participant agreement;
- Documentation and participation tracking;
- Differentiating required, recommended, and voluntary services;
- Participant-centered service planning;
- Barriers to participation and problem-solving;
- Applicable HUD requirements; and
- Privacy and confidentiality requirements.

CoC & YHDP funded projects are also welcome to use agency-specific forms that meet the basic requirements outlined in this policy or may add program-specific requirements to the standard agreement but shall not remove required elements established by this policy.

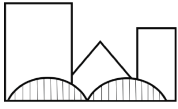
VIII. Monitoring and Compliance

CAFTH will monitor implementation of this policy through the CoC's annual monitoring processes.

Monitoring may include review of:

- Participant agreements;
- Compliance with project-specific participation requirements; and
- Consistency between project practices and the approved project application and program model.

Failure to implement this policy may result in corrective action consistent with MSCHC's established monitoring and performance-improvement procedures.



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Prepared By: CAFTH

Reviewed By: TN-501 Governing Council

Approved By: TN-501 Governing Council Date Approved: 9.28.26

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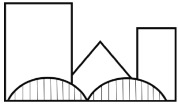
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All other program types may require participation in services but are not obligated to do so as a condition of remaining in the CoC/YHDP funded housing program.

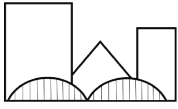
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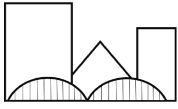
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- Date of service or activity;
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- Whether the participant attended or participated;
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Documentation shall be maintained in accordance with applicable HMIS, privacy, record-retention, and confidentiality requirements.

IV. Service Plan Review

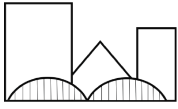
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- Differentiating required, recommended, and voluntary services;
- Participant-centered service planning;
- Barriers to participation and problem-solving;
- Applicable HUD requirements; and
- Privacy and confidentiality requirements.

CoC & YHDP funded projects are also welcome to use agency-specific forms that meet the basic requirements outlined in this policy or may add program-specific requirements to the standard agreement but shall not remove required elements established by this policy.

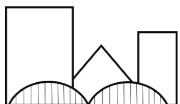
VIII. Monitoring and Compliance

CAFTH will monitor implementation of this policy through the CoC's annual monitoring processes.

Monitoring may include review of:

- Participant agreements;
- Compliance with project-specific participation requirements; and
- Consistency between project practices and the approved project application and program model.

Failure to implement this policy may result in corrective action consistent with MSCHC's established monitoring and performance-improvement procedures.



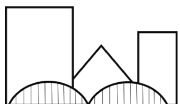
Participant Name	
Case Manager/Staff	
Date of Enrollment	
Agreement Date	

1. Purpose of This Agreement

The Memphis & Shelby County Homeless Consortium and this participating agency are committed to helping participants obtain and maintain stable housing, improve health and well-being, increase self-sufficiency, and achieve their individualized housing goals.

As a condition of participation in this program, I agree to work with program staff to develop and participate in an individualized service plan consistent with the requirements of this project and my identified needs.

Participation in supportive services will be based on my housing goals, needs, strengths, preferences, and the requirements of the program in which I am enrolled.

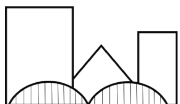


2. Individualized Supportive Services Plan

Together with my case manager or other program staff, I will identify services and activities that support my housing stability and individualized goals.

My current service plan may include the following in addition to the traditional supportive services offered through this project:

- ☐ Case management
- ☐ Counseling
- ☐ Treatment
- ☐ Volunteering
- ☐ Work therapy
- ☐ Education
- ☐ Job training
- ☐ Community-building activities
- ☐ Other: _____



My primary goals are:

1.

2.

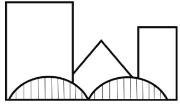
3.

Services/activities I agree to participate in:

Service/Activity

Provider

Frequency



3. Participation Expectations

I agree to:

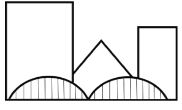
- Meet with my assigned case manager as established in my individualized service plan.
- Participate in the supportive services identified as appropriate for my needs and consistent with my program requirements.
- Communicate with program staff when I cannot attend a scheduled appointment or activity when reasonably possible.
- Work with staff to identify barriers that interfere with participation and develop reasonable strategies to address those barriers.
- Participate in reassessments and service-plan updates as required by the program.
- Work toward the housing, health, employment, recovery, education, or other goals identified in my individualized service plan.
- Notify program staff when my circumstances, needs, or goals change so that my service plan can be updated.

4. Recovery and Behavioral Health Services.

When assessment identifies behavioral health or substance use needs, program staff will work with me to identify appropriate treatment, recovery, behavioral health, peer support, or other services.

I understand that available services may include outpatient treatment, residential treatment, medication-assisted treatment, peer recovery support, counseling, crisis services, recovery groups, or other appropriate interventions.

Any required participation in treatment or recovery services must be consistent with the requirements of my specific program, applicable law, and HUD requirements. Staff will work with me to identify appropriate services and address barriers to participation.



5. Housing Stability and Public Safety

I agree to comply with applicable federal, state, and local laws and the rules of my housing and program.

I understand that illegal drug activity, including activities prohibited by federal law on property controlled by the program, is not permitted. Program staff may respond to safety concerns, illegal activity, or violations of program or lease requirements in accordance with applicable law, the lease, program policies, and HUD requirements.

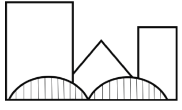
This agreement does not require sobriety as a universal condition of receiving housing assistance and does not replace my lease or other legally required program documents.

6. Barriers to Participation

If I am unable to participate in an agreed-upon service or activity, I agree to discuss the reason with program staff. Staff and I will consider whether to modify the service plan, frequency, location, referral, transportation, scheduling, or other supports.

Potential barriers may include:

- | | |
|---|---|
| ☐ Transportation | ☐ Disability/accommodation needs |
| ☐ Childcare | ☐ Communication/language |
| ☐ Work schedule | ☐ Technology/access |
| ☐ Health/behavioral health needs | |
| ☐ Treatment or recovery needs | |
| ☐ Other: _____ | |



Plan to address identified barriers:

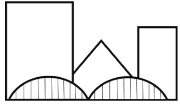
7. Review and Follow-Up

My service plan will be reviewed at least:

- ☐ Monthly
- ☐ Quarterly
- ☐ Every 6 months
- ☐ Other: _____

Next scheduled review: _____

At each review, program staff and I will discuss progress toward my goals, participation in agreed-upon services, barriers to participation, changes in needs, and whether to revise the service plan.



8. Participant Rights

I understand that:

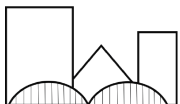
- I have the right to receive information about available supportive services.
- I have a right to know and understand fully which services are required and/or optional upon enrollment into the program.
- My service plan should reflect my individual needs and goals.
- I may identify barriers that affect my ability to participate.
- I may request reasonable accommodations consistent with applicable requirements.
- Program staff will work with me to identify appropriate services and referrals.
- This agreement does not replace my lease, occupancy agreement, or other applicable program documents.
- Failure to participate in services may result in program action only when such participation is an established and lawful requirement of the specific program and after applicable program procedures have been followed.

9. Participant and Staff Agreement

By signing below, we confirm that the supportive services and participation expectations described above were reviewed with the participant and are understood.

Participant Signature: _____ Date: _____

Case Manager/Staff Signature: _____ Date: _____



**Memphis / Shelby County
Homeless Consortium**

CoC & YHDP funded Agency Supportive Services Agreement

Participant Tracking Form

Date	Service/Activity	Attended	Missed	Reason/Barrier	Follow-Up Needed	Staff Initials
_____	_____	☐	☐	_____	_____	_____
_____	_____	☐	☐	_____	_____	_____
_____	_____	☐	☐	_____	_____	_____
_____	_____	☐	☐	_____	_____	_____
_____	_____	☐	☐	_____	_____	_____

Service Plan Review Date: _____

Participant Progress: ☐ On Track ☐ Improving ☐ Needs Additional Support ☐ Plan Revised

Reason for Revision/Additional Support:

Updated Plan/Referral:

Staff Signature: _____ Date: _____

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Agency: _____ Project: _____

* indicates new or updated requirements per 2026 NOFO

Threshold Requirements for New Projects	
<i>Must be "yes" for all for the project application to be considered</i>	
Threshold Requirements	Met: Yes/No or N/A
Application must be complete and submitted in E-Snaps by deadline July 31, 2026 at 2:59:59 pm	
Project application must show a required 25% match (<i>excluding leasing line item</i>)	
Applicant is a <i>current active and paid</i> member of the 2026-2027 Memphis/Shelby County Homeless Consortium.	
Organizations must participate in HMIS to be eligible for the Coordinated Entry (CE) process. All projects are required to participate in both HMIS and the CoC's Coordinated Entry process.	
Applicants must demonstrate eligibility. Eligible project applicants for the CoC Program Competition are found at 24 CFR 578.15 and in the Act and include nonprofit organizations, states, local governments, instrumentalities of state and local governments, Indian Tribes and TDHE [as defined in section 4 of the Native American Housing Assistance and Self-Determination Act of 1996 (25 U.S.C. 4103) (TDHEs)]. Public housing agencies, as such term is defined in 24 CFR 5.100, are eligible without limitation or exclusion. For-profit entities are ineligible to apply for grants and are prohibited from being subrecipients of CoC Program grant funds.	
*The project applicant will not engage in illegal racial discrimination per the requirements of 2 CFR 200.300(a).	
*The project applicant must certify they will not operate drug injection sites or "safe consumption sites" in violation of 21 U.S.C. 856(a)(1), knowingly permit the use or distribution of illicit drugs on property under their control in violation of 21 U.S.C. 856(a)(2), or knowingly distribute drug paraphernalia in violation of 21 U.S.C. 863.	
*Project applicants must demonstrate the financial and management capacity and experience to carry out the project as detailed in the project application and the capacity to administer federal funds, as evidenced by a description of the applicant and subrecipient experience with similar projects and with successful administration of SHP, S+C, or CoC Program funds or other federal, state, local, or private resources.	
Project applicants must have satisfactory capacity, drawdowns, and performance for existing grant(s) funded under the CoC Program, as evidenced by timely reimbursement of subrecipients, regular drawdowns, and timely resolution of any monitoring findings; however, this does not apply to project applicants who have never received a CoC funded project;	
*The project applicant's prior grant performance must have met the plans and goals established in the initial application or grant as amended. This does not apply to project applicants who have never received a CoC funded project.	
*The project applicant must have demonstrated timeliness standards for grants being renewed, including the expenditure of grant funds. This does not apply to project applicants who have never received a CoC funded project.	
*The project applicant must have demonstrated performance in assisting program participants to achieve and maintain self-sufficiency and independent living and records of success. This does not apply to project applicants who have never received a CoC funded project.	
*The project applicant must not have evidence of unwillingness to accept technical assistance, a history of inadequate financial accounting practices, indications of project mismanagement, a drastic reduction in the population served, program changes have been made without prior HUD	

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approval, or the loss of project site control. This does not apply to project applicants who have never received a CoC funded project.	
*The project applicant understands that HUD reserves the right to reduce or reject a project application based on reasons listed on pages 61-62 of the NOFO, (V.A.4.b.2.a-h).	
*Participant Eligibility. Projects funded through this NOFO must have the following eligibility criteria for program participants. All references to paragraphs of the definition of homeless that are found throughout this NOFO refer to the paragraphs listed under the definition of "homeless" in 24 CFR 578.3 and include the definition of "homeless" under section 103(b) of the McKinney-Vento Homeless Assistance Act, even if section 103(b) is not explicitly referenced. As provided by the Consolidated Appropriations Act, 2026, youth aged 24 and under must not be required to provide third-party documentation that they meet the homeless definition in 24 CFR 578.3 or section 103(b) of the McKinney-Vento Homeless Assistance Act as a condition for receiving services funded under this NOFO. Additionally, any youth-serving provider funded under this NOFO may serve unaccompanied youth aged 24 and under or families headed by youth aged 24 and under who are living in unsafe situations. HUD interprets "youth-serving provider" as a private nonprofit organization whose primary mission is to provide services to youth aged 24 and under and families headed by youth aged 24 and under. HUD interprets "living in unsafe situations" as having an unsafe primary nighttime residence and no safe alternative to that residence. These youth-related requirements supersede any conflicting requirements under this NOFO or the Rule. [Page 41] Participants eligible to be served by projects funded under this NOFO, are as follows: a. PH-PSH projects awarded CoC funds must serve one of the following: (1) persons who qualify as homeless under paragraphs (1), (2), or (4) of 24 CFR 578.3 or Section 103(b) of the McKinney-Vento Homeless Assistance Act where the head of household also has a qualifying disability as defined section 401(9) of the McKinney Vento Homeless Assistance Act; [page 42] b. TH, PH-RRH, Joint TH/PH-RRH, SSO projects awarded CoC funds must serve persons who qualify as homeless under paragraphs (1), (2), or (4) of 24 CFR 578.3 or Section 103(b) of the McKinney-Vento Homeless Assistance Act with the following exception: PH-RRH, TH, Joint TH/PH-RRH, SSO- may serve persons who qualify as homeless under paragraph (3) of 24 CFR 578.3 if the CoC is approved to serve persons in paragraph (3).	
New Project Specific Thresholds (pg 62): HUD will review all new project applications to determine if they meet the following project quality threshold requirements. (a) For previous CoC funded recipients: project applicants must have satisfactory capacity, drawdowns, and performance for existing grant(s) funded under the CoC Program, as evidenced by timely reimbursement of subrecipients, regular drawdowns, and timely resolution of any monitoring findings; however, this does not apply to project applicants who have never received a CoC Program funded project; (b) for expansion project applications, project applicants must describe the part of the project that is being expanded and demonstrate the project is not replacing other funding sources; and (c) project applicants must demonstrate their ability to meet all timeliness standards per 24 CFR 578.85. HUD reserves the right to deny a funding request for a new project, if the request is made by an existing recipient that HUD finds to have significant issues related to capacity, performance, unresolved audit, or monitoring findings related to one or more existing grants; or does not routinely draw down funds from eLOCCS at least once	

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per quarter. HUD also reserves the right to withdraw funds if no APR is submitted on the prior grant. HUD also reserves the right to reject a project if the recipient is not compliant with audits for large grant recipients (over \$1,000,000 or more) as required by 2 CFR 200.501.	
Applicant has an Active SAM registration with current information.	
Applicant has a valid UEI number in the application.	
For new TH Projects, the applicant will demonstrate that the organization will require program participants to take part in supportive services (e.g. case management, life skills, substance use treatment) in line with 24 CFR 578.75(h).	
Applicant has no Outstanding Delinquent Federal Debts	
Applicant has current Live Give Midsouth Profile (via Community Foundation platform)	
Applicant has no Debarments and/or Suspensions - In accordance with 2 CFR 2424, no award of federal funds may be made to debarred or suspended applicants, or those proposed to be debarred or suspended from doing business with the Federal Government.	
Applicant has Accounting System - HUD will not award or disburse funds to applicants that do not have a financial management system that meets federal standards as described at 2 CFR 200.302. HUD may arrange for a survey of financial management systems for applicants selected for award who have not previously received federal financial assistance or where HUD Program officials have reason to question whether a financial management system meets federal standards, or for applicants considered high risk based on past performance or financial management findings.	
Disclosed any violations of Federal criminal law - Applicants must disclose in a timely manner, in writing to HUD, all violations of Federal criminal law involving fraud, bribery, or gratuity violations potentially affecting the Federal award. Failure to make required disclosures can result in any of the remedies described in 2 CFR §200.338, Remedies for noncompliance, including suspension or debarment. This mandatory disclosure requirement also applies to subrecipients of HUD funds who must disclose to the pass-through entity from which it receives HUD funds.	
HUD reserves the right to deny a funding request for a new project, if the request is made by an existing recipient that HUD finds to have significant issues related to capacity, performance, unresolved audit, or monitoring findings related to one or more existing grants; or does not routinely draw down funds from eLOCCS at least once per quarter. HUD also reserves the right to withdraw funds if no APR is submitted on the prior grant. (Is not applicable for organizations who have never received CoC funding)	
Did this project and agency meet all of the threshold requirements?	

Permanent Housing: Permanent Supportive Housing(PH-PSH)	
The type of housing proposed, including the number and configuration of units, will fit the needs of the program participants. (1 point)	
The type of supportive services and assistance that will be required to program participants will ensure that the participant is able to successfully obtain and retain permanent housing and in a manner that fits their needs (e.g. transportation, safety planning, enhanced case management). If the applicant is proposing to expand an existing PH project, it must demonstrate how they are expanding supportive services to program participants, including where appropriate, on-site supportive services. (1 point)	
The project will serve homeless individuals or families with a disability in accordance with 24 CFR 578.37 (a)(1)(i). (1 point)	
Demonstrate that the average cost per household served for the project is reasonable, consistent with 2 CFR 200.404. (1 point)	

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The project will be supplemented with resources from other public or private sources, which may include mainstream health, social, and employment programs such as Medicare, Medicaid, SSI, and SNAP. (1 point)	
Did this project meet the required 3 out of 5 points?	
Permanent Housing: Rapid Rehousing (PH-RRH)	
The provision of tenant-based rental assistance will help individuals and families achieve self-sufficiency within 24 months. (1 point)	
The type of supportive services and assistance that will be offered to program participants (e.g., case management, substance use treatment, mental health treatment, and employment assistance) will ensure that the participant is able to successfully obtain self-sufficiency and exit homelessness. (2 points)	
The applicant has previously operated or currently operates a homelessness project where, or has a plan in place to have, at least 50 percent of participants exit to permanent housing within 24 months and at least 50 percent of participants exit with employment income as reflected in HMIS or another data system used by the applicant, or has a plan in place to ensure this. (1 points)	
Demonstrate the average cost per household served for the project is reasonable. 2 CFR 200.404. (1 point)	
The project will be supplemented with resources from other public or private sources, that may include mainstream health, social, and employment programs such as Medicare, Medicaid, SSI, and SNAP. (1 point)	
Did this project meet the required 6 out of 8 points?	
Supportive Services Only: Standalone(SSO)	
The Supportive Services project is necessary to assist people in exiting homelessness, addressing barriers to stable housing (e.g. substance use disorder, unemployment, childcare, etc.) and increasing self-sufficiency and the Recipient will conduct an annual assessment of the service needs of the program participants. (1 point)	
The proposed project has a strategy for providing supportive services to eligible program participants including those with histories of unsheltered homelessness and those who do not traditionally engage with supportive services. (2 points)	
The project will be supplemented with resources from other public or private sources, that may include mainstream health, social, and employment programs such as Medicare, Medicaid, SSI, and SNAP. (1 point)	
Demonstrate the average cost per household served for the project is reasonable. 2 CFR 200.404. (1 point)	
Did this project meet the required 4 out of 5 points?	
HMIS	
The HMIS funds will be expended to further the CoC's HMIS implementation.	
The HMIS will collect all Universal Data Elements as set forth in the HMIS Data Standards.	
The HMIS will be able to de-duplicate client records.	
The HMIS will produce all HUD-required reports and provide data as needed for HUD reporting (e.g., APR, quarterly reports, data for CAPER/ESG reporting) and other reports required by other federal partners.	
Did this project meet the required 3 out of 4 points?	
Supportive Services Only: Street Outreach(SSO)	
The project will be supplemented with resources from other public or private sources, that may include mainstream health, social, and employment programs such as Medicare, Medicaid, SSI, and SNAP. (1 point)	
The proposed project has a strategy for providing supportive services to eligible program participants including those with histories of unsheltered homelessness and those who do not traditionally engage with supportive services. (2 points)	

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Demonstrate that the applicant has a history of, or a plan for, partnering with first responders and law enforcement to engage people living in places not meant for human habitation to access emergency shelter, treatment programs, reunification with family, transitional housing or independent living. The applicant must cooperate, assist, and not interfere or impede with law enforcement to enforce local laws such as public camping and public drug use laws such as public camping and public drug use laws and assist/be willing to assist first responders in their efforts to engage homeless individuals. (1 point)	
The applicant has experience providing outreach service, or a plan for providing outreach services, consistent with the activity description at 24 CFR 578.53(e)(13) and has a plan for or demonstrated effectiveness at helping people successfully exit from places not meant for human habitation to emergency shelter, treatment programs, transitional housing or permanent housing programs. (1 point)	
Demonstrate the average cost per household served for the project is reasonable. 2 CFR 200.404. (1 point)	
Did this project meet the required 5 out of 6 points?	
Transitional Housing (TH)	
Demonstrate that the project will provide and/or partner with other organizations to provide eligible supportive services that are necessary to assist program participants to obtain and maintain housing (i.e., case management, behavioral healthcare, employment training, etc.). (2 points)	
The applicant has prior experience operating transitional housing or other projects that have successfully helped homeless individuals and families exit homelessness within 24 months or has a plan in place to ensure homeless individuals and families will exit homelessness within 24 months. . (1 point)	
The applicant has previously operated or currently operates transitional housing or another homelessness project, or has a plan in place to ensure that at least 50 percent of participants exit to a positive destination within 24 months and at least 50 percent of participants exit with employment income as reflected in HMIS or another data system used by the applicant. (1 point)	
The project will be supplemented with resources from other public or private sources, that may include mainstream health, social, and employment programs such as Medicare, Medicaid, SSI, and SNAP. (1 point)	
Describe how the proposed project will: • Assess the service needs of program participants • and provide individualized services for program participants during their time in Transitional Housing that will result in at least 20 hours per week of engagement in services, activities or employment for all program participants, except for a program participant over age 62 or who is an individual with handicaps as defined in 24 CFR 8.3 or a with a developmental disability as defined under 24 CFR 578.3 (examples of services or activities include case management, counseling, treatment, volunteering, work therapy, education, job training, community building activities, etc.) Employment may contribute to the 20 hours per week of engagement. The project description provided here does not constitute a reporting or documentation requirement. Indicate that the proposed project will create service plans for each program participant that include: • the services to be provided, when and how often services will be provided, by whom all services will be provided; • program participant goals, strategies for achieving those goals, and target dates for achievement to focus on improved health and wellness, housing stability, and increased employment income leading to financial stability and self-sufficiency. (2 points)	
Demonstrate that the average cost per household served for the project is reasonable, consistent with 2 CFR 200.404 (below). (1 point)	
Did this project meet the required 6 out of 8 points?	

I _____, certify that all of the above statements are correct and this organization agrees to comply with all threshold requirements.

Authorized Agency Representative Signature

Date

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I. Applicant Experience – 50 points		
Rating Factor	Scoring Scale	Points Awarded
1. Applicant's description of their experience in effectively utilizing federal funds	15 points – Very complete description 12 points – Mostly complete description 9 points – Somewhat complete description 0 points – No experience or Incomplete narrative	
2. Applicant's description of their experience in performing the activities proposed in the application	15 points – Very complete description 12 points – Mostly complete description 9 points – Somewhat complete description 0 points – No experience or Incomplete narrative	
3. Applicant's description of their experience in leveraging Federal, State, local, and private sector funds	10 points – Very complete description 7 points – Mostly complete description 5 points – Somewhat complete description 0 points – No experience or Incomplete narrative	
4. Applicant's description of their financial management structure for the organization	10 points – Very complete description 7 points – Mostly complete description 5 points – Somewhat complete description 0 points – No experience or Incomplete narrative	
II. Design of Housing & Supportive Services – 50 points		
Rating Factor	Scoring Scale	Points Awarded
1) Applicant demonstrates understanding of the needs of the persons to be served and included individuals/ families with recent lived experience in the design of the project	10 points - Completely demonstrates understanding of persons served 7 point - Mostly demonstrates understanding of persons served 5 points - Somewhat demonstrates understanding of persons served 0 points - Does not demonstrate understanding of persons served - NA- 10 points	
2) Applicant plans to partner with workforce development centers, employers, childcare, and other supportive service providers to increase employment and income of participants	10 points - Applicant thoroughly outlines a plan to partner with supportive service providers 5 points - Applicant somewhat outlines a plan to partner with supportive service providers 0 points - Applicant does not outline a plan to partner with supportive service providers - NA- 10 points	
3) Applicant provides a description of participation agreements for services such as case management, job training, life-skills training, and substance abuse treatment that will improve health and self-sufficiency/long-term economic independence	10 points - Applicant thoroughly provides a detailed description of the participation agreement 7 point - Applicant mostly provides a detailed description of the participation agreement 5 points - Applicant somewhat provides a detailed description of the participation agreement 0 points - Applicant does not provide a detailed description of the participation agreement - NA- 10 points	
4) Applicant demonstrates how trauma-informed care is applied to not only victims of DV, but to the general homeless population	10 points - Completely demonstrates use of trauma-informed care 7 point - Mostly demonstrates use of trauma-informed care 5 points - Somewhat demonstrates use of trauma-informed care	

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	0 points - Does not demonstrate use of trauma-informed care - NA- 10 points	
5) Leverages health resources or leverages housing resources in accordance with NOFO paragraph VII.B.1.c.(12)	10 points - Leverages both health and housing resources 5 points - Leverages either health or housing resources 0 points - Does not leverage health or housing resources - NA- 10 points	
III. Improves System Performance - 20 points(per project type)		
Rating Factor	Scoring Scale	Points Awarded
Transitional Housing: Plan to ensure that at least 50% of participants exit to permanent housing within 24 months and at least 50% of participants exit with employment income.	10 points - Applicant thoroughly outlines a plan 5 points - Applicant somewhat outlines a plan 0 points - Applicant does not outline a plan	
SSO Standalone: Plan to assist people exiting homelessness and increasing self-sufficiency.	10 points - Applicant thoroughly outlines a plan 5 points - Applicant somewhat outlines a plan 0 points - Applicant does not outline a plan	
SSO Street Outreach: Plan to effectively help participants to successfully exit from places not meant for human habitation to emergency shelter, treatment programs, transitional housing, or PH programs.	10 points - Applicant thoroughly outlines a plan 5 points - Applicant somewhat outlines a plan 0 points - Applicant does not outline a plan	
Permanent Housing: Plan to ensure that the participant is able to successfully obtain and retain PH in a manner that fits their needs.	10 points - Applicant thoroughly outlines a plan 5 points - Applicant somewhat outlines a plan 0 points - Applicant does not outline a plan	
HMIS: Plan to ensure that HMIS supports the work of the CoC.	10 points - Applicant thoroughly outlines a plan 5 points - Applicant somewhat outlines a plan 0 points - Applicant does not outline a plan	
Applicant outlines a plan to self-evaluate project's performance.	10 points - Applicant thoroughly outlines a plan for self-evaluation 5 points - Applicant somewhat outlines a plan for self-evaluation 0 points - Applicant does not outline a plan for self-evaluation	
IV. Timeliness - 10 points		
Rating Factor	Scoring Scale	Points Awarded
Applicant outlines a plan for rapid implementation of the program, documenting how the project will be ready to begin serving the first program participant.	5 points - Applicant thoroughly outlines a plan for rapid implementation of the program 3 points - Applicant somewhat outlines a plan for rapid implementation of the program 0 points - Applicant does not outline a plan for rapid implementation of the program - NA- 5 points	
Applicant provides a detailed schedule of proposed activities for 60 days, 120 days, and 180 days after grant award.	5 points - Applicant includes a detailed schedule of proposed activities 3 points - Applicant somewhat outlines a schedule of proposed activities	

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	0 points - Applicant does not include a detailed schedule of proposed activities	
V. Financial - 40 points		
Rating Factor	Scoring Scale	Points Awarded
Organization's most recent audit: 1. Found no exceptions to standard practices, 2. Identified agency as 'low risk', and 3. Indicates no findings.	10 points - Agency's most recent audit met audit requirements 0 points - Agency's most recent audit did not meet audit requirements	
Applicant's documented match amount meets HUD requirements.	10 points - Applicant's documented match amount meets HUD requirements 5 points - Applicant provides documented match amount but it does not meet HUD requirements 0 points - Applicant does not provide documented match amount	
Applicant's budgeted costs are reasonable, allocable, and allowable.	10 points - Applicant's budgeted costs are completely reasonable, allocable, and allowable 5 points - Applicant's budgeted costs are somewhat reasonable, allocable, and allowable 0 points - Applicant's budgeted costs are not reasonable, allocable, and allowable	
Cost per unit/household <i>Project average:</i>	10 points – At or below project type community average 7 points – 1-25% above average 5 points – 26-50% above average 0 points – >51% above average - NA- 10 points	
VI. CoC Participation - 5 points		
Rating Factor	Scoring Scale	Points Awarded
Applicant participates in the Memphis and Shelby County Homeless Consortium (i.e., attending CoC meetings, CoC committee engagement, PIT count planning/execution, and working with homeless persons, which is complementary to CoC).	5 points – Applicant is an active member of the Memphis and Shelby County Homeless Consortium 0 points - Applicant does not participate in a Memphis and Shelby County Homeless Consortium committee	
VII. Imported Renewal Score - 55 points		
Rating Factor	Scoring Scale	Points Awarded
Transition Grant, YHDP Replacement or Reallocation, DV Reallocation Renewal Score - only for renewal projects that are transitioning to a new project type, replacing, or reallocating their renewal grant	- Points based on the Renewal scorecard from the previous project type 55 points - NA if non-transition grant project	
Total New Project Points Awarded (out of 230 possible):		

FY2026 Memphis/Shelby County CoC Project Renewal Scoring Tool – PSH

* indicates new or updated requirements per 2026 NOFO

Threshold Requirements for PSH Projects	
Must be “yes” for all for the project application to be considered	
Threshold Requirements	Met: Yes/No or N/A
Application must be complete and submitted in E-Snaps by deadline July 31, 2026 at 2:59:59 pm	
Project application must show a required 25% match (<i>excluding leasing line item</i>)	
Applicant is a <i>current active and paid</i> member of the 2026-2027 Memphis/Shelby County Homeless Consortium.	
Organizations must participate in HMIS to be eligible for the Coordinated Entry (CE) process. All projects are required to participate in both HMIS and the CoC's Coordinated Entry process.	
Applicants must demonstrate eligibility. Eligible project applicants for the CoC Program Competition are found at 24 CFR 578.15 and in the Act and include nonprofit organizations, states, local governments, instrumentalities of state and local governments, Indian Tribes and TDHE [as defined in section 4 of the Native American Housing Assistance and Self-Determination Act of 1996 (25 U.S.C. 4103) (TDHEs)]. Public housing agencies, as such term is defined in 24 CFR 5.100, are eligible without limitation or exclusion. For-profit entities are ineligible to apply for grants and are prohibited from being subrecipients of CoC Program grant funds.	
*The project applicant will not engage in illegal racial discrimination per the requirements of 2 CFR 200.300(a).	
*The project applicant must certify they will not operate drug injection sites or "safe consumption sites" in violation of 21 U.S.C. 856(a)(1), knowingly permit the use or distribution of illicit drugs on property under their control in violation of 21 U.S.C. 856(a)(2), or knowingly distribute drug paraphernalia in violation of 21 U.S.C. 863.	
*Project applicants must demonstrate the financial and management capacity and experience to carry out the project as detailed in the project application and the capacity to administer federal funds, as evidenced by a description of the applicant and subrecipient experience with similar projects and with successful administration of SHP, S+C, or CoC Program funds or other federal, state, local, or private resources.	
Project applicants must have satisfactory capacity, drawdowns, and performance for existing grant(s) funded under the CoC Program, as evidenced by timely reimbursement of subrecipients, regular drawdowns, and timely resolution of any monitoring findings; however, this does not apply to project applicants who have never received a CoC funded project;	
*The project applicant's prior grant performance must have met the plans and goals established in the initial application or grant as amended.	
*The project applicant must have demonstrated timeliness standards for grants being renewed, including the expenditure of grant funds.	
*The project applicant must have demonstrated performance in assisting program participants to achieve and maintain self-sufficiency and independent living and records of success.	
*The project applicant must not have evidence of unwillingness to accept technical assistance, a history of inadequate financial accounting practices, indications of project mismanagement, a drastic reduction in the population served, program changes have been made without prior HUD approval, or the loss of project site control.	
*The project applicant understands that HUD reserves the right to reduce or reject a project application based on reasons listed on pages 61-62 of the NOFO, (V.A.4.b.2.a-h).	
*Participant Eligibility. Projects funded through this NOFO must have the following eligibility criteria for program participants. All references to paragraphs of the definition of homeless that are	

FY2026 Memphis/Shelby County CoC Project Renewal Scoring Tool – PSH

found throughout this NOFO refer to the paragraphs listed under the definition of "homeless" in 24 CFR 578.3 and include the definition of "homeless" under section 103(b) of the McKinney-Vento Homeless Assistance Act, even if section 103(b) is not explicitly referenced. As provided by the Consolidated Appropriations Act, 2026, youth aged 24 and under must not be required to provide third-party documentation that they meet the homeless definition in 24 CFR 578.3 or section 103(b) of the McKinney-Vento Homeless Assistance Act as a condition for receiving services funded under this NOFO. Additionally, any youth-serving provider funded under this NOFO may serve unaccompanied youth aged 24 and under or families headed by youth aged 24 and under who are living in unsafe situations. HUD interprets "youth-serving provider" as a private nonprofit organization whose primary mission is to provide services to youth aged 24 and under and families headed by youth aged 24 and under. HUD interprets "living in unsafe situations" as having an unsafe primary nighttime residence and no safe alternative to that residence. These youth-related requirements supersede any conflicting requirements under this NOFO or the Rule. [Page 41] PH-PSH projects awarded CoC funds must serve one of the following: (1) persons who qualify as homeless under paragraphs (1), (2), or (4) of 24 CFR 578.3 or Section 103(b) of the McKinney-Vento Homeless Assistance Act where the head of household also has a qualifying disability as defined section 401(9) of the McKinney-Vento Homeless Assistance Act; or (2) for renewal projects, the same population of individuals and families indicated in the expiring grant agreement (e.g., PSH projects originally awarded under the Special NOFO Competition projects through the Unsheltered Set Aside must serve individuals and families who qualify under paragraph (1) or (4) of the definition of homeless).	
Applicant has an Active SAM registration with current information.	
Applicant has a valid UEI number in the application.	
Applicant will demonstrate that the organization will require program participants to take part in supportive services (e.g. case management, life skills, substance use treatment) in line with 24 CFR 578.75(h).	
Applicant has no Outstanding Delinquent Federal Debts	
Applicant has current Live Give Midsouth Profile (via Community Foundation platform)	
Applicant has no Debarments and/or Suspensions - In accordance with 2 CFR 2424, no award of federal funds may be made to debarred or suspended applicants, or those proposed to be debarred or suspended from doing business with the Federal Government.	
Applicant has Accounting System - HUD will not award or disburse funds to applicants that do not have a financial management system that meets federal standards as described at 2 CFR 200.302. HUD may arrange for a survey of financial management systems for applicants selected for award who have not previously received federal financial assistance or where HUD Program officials have reason to question whether a financial management system meets federal standards, or for applicants considered high risk based on past performance or financial management findings.	
Disclosed any violations of Federal criminal law - Applicants must disclose in a timely manner, in writing to HUD, all violations of Federal criminal law involving fraud, bribery, or gratuity violations potentially affecting the Federal award. Failure to make required disclosures can result in any of the remedies described in 2 CFR §200.338, Remedies for noncompliance, including suspension or debarment. This mandatory disclosure requirement also applies to subrecipients of HUD funds who must disclose to the pass-through entity from which it receives HUD funds.	
Did this project and agency meet all of the threshold requirements?	

FY2026 Memphis/Shelby County CoC Project Renewal Scoring Tool – PSH

I, _____, certify that all of the above statements are correct and this organization agrees to comply with all threshold requirements.

Authorized Agency Representative Signature

Date

I. Performance and Outcomes – 60 points			
Measure	Scoring Scale	Project Performance	Points Awarded
1. Permanent Housing Outcomes and Retention <i>PSH average =</i>	15 points – >98% retained housing or exited to permanent housing destinations 12 points – 95 - 97% 7 points – 90 - 94% 0 points – <90%		
2. Maintained or Gained Income <i>PSH average =</i>	15 points – >47% had income 12 points – 40 – 46% 7 points – 30 – 39% 0 points – <30%		
3. Occupancy <i>PSH average =</i>	15 points – >90% 12 points – 85-89% 7 points – 75-84% 0 points – <74%		
4. Cost per unit <i>PSH average =</i>	15 points – at or below PSH community average 12 points – 1-25% above average 7 points – 26-50% above average 0 points – >51% above average		
II. Grant Management – 55 points			
Measure	Scoring Scale	Project Performance	Points Awarded
5. Monitoring Results	Project Score 10 points – 152 points received 9 points – 147-151 points received 8 points – 142-146 points received 7 points – 137-141 points received 6 points – 132-136 points received 0 points – <132 points received 10- if N/A		

FY2026 Memphis/Shelby County CoC Project Renewal Scoring Tool – PSH

6. Prior Year Grant Amount Spent	• 10 points – 100% spent • 7 points – 95 – 99.9% spent • 5 points – 90 – 94.9% spent • 0 points – <90% spent		
7. Client Satisfaction	• 5 points – Client satisfaction rate avg. 4-5 pts • 0 points – Client satisfaction rate avg 0-3 pts		
8. Timeliness of HMIS Data	• 10 points – Data captured in 0-3 days • 7 points – Data captured in 4-10 • 0 points – Data captured in 11+ days		
9. Involvement of People with Lived Experience	• 10 points – Person with Lived Experience serves on agency board or in decision-making capacity • 0 points – No person with LE involved		
10. Agency participation in Coordinated Entry	• 10 points – 100% of clients received from Coordinated Entry • 0 points – Less than 100% of clients received from Coordinated Entry		
Total Points Awarded (out of 115):			



Community Alliance

FOR THE HOMELESS

2670 Union Ave. Extended
Suite 700
Memphis, TN 38112
P: (901) 527-1302

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In Partnership with the City of
Memphis/Shelby County

To whom it may concern:

As the TN-501 Continuum of Care Lead Agency, Community Alliance for the Homeless maintains that the Memphis-Shelby County Homeless Consortium cooperates with, and does not interfere with, local efforts to advance public safety objectives, including addressing tents and encampments, reducing public use of illicit drugs, responding to individuals who may be a danger to themselves or others, and complying with SORNA information-sharing requirements. CAFTH works with local law enforcement, the City of Memphis, crisis intervention teams, outreach providers, and behavioral health and substance use disorder treatment organizations to support coordinated responses to homelessness.

CAFTH has assisted the Memphis Police Department (MPD), The Hospitality Hub, and The City of Memphis in coordinating lawful encampment-clearing efforts. This includes connecting outreach providers with law enforcement and government so service connections can occur during encampment-clearing activities. In September 2025, when encampment-clearing activities involving the City, MPD, and the National Guard were anticipated, CAFTH coordinated a meeting with more than 140 attendees to facilitate communication between outreach agencies and the City regarding planned activities. This helped outreach providers prepare to connect individuals displaced through these activities to available services.

TN-501 partners with crisis intervention, mental health, and substance use disorder providers when individuals experiencing homelessness have behavioral health or substance use needs or may present a danger to themselves or others. These partnerships support connections to crisis response, treatment, recovery services, and appropriate care. The CoC does not impede lawful enforcement or emergency response activities. CoC partners support efforts to decrease public use of illicit drugs by connecting individuals to substance use disorder treatment, recovery services, behavioral health care, and services. Coordination among first responders, outreach teams, and behavioral health providers establishes referral pathways when they encounter individuals.

TN-501 cooperates with SORNA information-sharing requirements and other federal, state, and local requirements. Information sharing is conducted consistent with applicable privacy, confidentiality, and HMIS

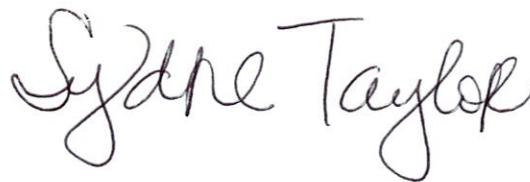
requirements. CAFTH and TN-501 will continue strengthening communication and referral pathways with first responders, law enforcement, government, outreach, and behavioral health providers so public safety responses are coordinated with pathways to housing, treatment, and services.

Additionally, all projects included in the TN-501 Priority Listing agreed in writing to the following policy: "The project applicant must certify they will not operate drug injection sites or "safe consumption sites" in violation of 21.U.S.C. 856(a)(1), knowingly permit the use or distribution of illicit drugs on property under their control in violation of 21 U.S.C. 856(a)(2), or knowingly distribute drug paraphernalia in violation of 21 U.S.C. 863." as part of the TN-501 Threshold Agreement upon submission of their grant application(s).

On the following pages, we've included evidence of our continued collaboration with local law enforcement, such as email correspondence between the TN-501 Memphis-Shelby County Homeless Consortium (MSCHC) and the Shelby County Sheriff's Office regarding safe landing resources for released residents. We've also included an invitation to the MSCHC for a Homeless Emergency Response Meeting, in collaboration with the City of Memphis, to discuss the CoC's collaboration in clearing encampments along with the Memphis Safe Task Force, following the deployment of the National Guard in September 2025.

Please let us know if we can offer any additional information to support our collaborative efforts with local law enforcement and government agencies to advance public safety.

Thank you,



Dr. Sydne Taylor
President and CEO
Community Alliance for the Homeless



Haley Greenwell <haley@cafth.org>

Fwd: Safe Landings for Released Residents Update

Stephanie Reyes <stephanie@cafth.org>

Sun, Sep 27, 2026 at 12:15 PM

To: Haley Greenwell <haley@cafth.org>, Myletta Moore Dawson <myletta@cafth.org>, Sydne Taylor <sydne@cafth.org>

----- Forwarded message -----

From: Harrell-Morris, Cole <Cole.Harrell-Morris@shelby-sheriff.org>

Date: Thu, Jun 20, 2024 at 3:34 PM

Subject: Safe Landings for Released Residents Update

To: Harrell-Morris, Cole <Cole.Harrell-Morris@shelby-sheriff.org>

Good Morning All,

Please excuse me for just now providing an update.

Since our initial meeting, several of you sent me resources and contacts you all have when it comes to finding a place for vulnerable residents. They are all very useful and I attached them to this email for everyone as well.

Below are some updates since our first large meeting:

We met with staff from the General Sessions Court Clerk, General Sessions Judges, PD's office, and the DA's Office regarding expediting the processing for our vulnerable residents. This was beneficial as it will help us better find housing for our residents who need it. As we all know, often by the time a resident gets processed out of the Jail, either because they are ROR'd or their case was dismissed, they miss their appointment at the Hospitality Hub or shelters are already closed for the evening.

One of the options discussed was flagging during Pretrial if one of our residents is homeless. Another option was flagging in Odyssey if they are homeless that will be populated in the enterprise custom report that can be generated for Jail Release.

The General Sessions Clerk's Office informed us that they have a "runner" that goes to the various General Sessions Courtrooms to gather documents and paperwork and try to get that paperwork to Jail Processing as quickly as possible.

The Judges are very amenable and willing to help in whatever capacity they can to help expedite release paperwork to Jail Processing.

I want to thank everyone for their help and input. I want us to all come together again, around mid-July. Please see the attached doodle link for possible times. <https://doodle.com/meeting/participate/id/egQoPq6b>

Please respond no later than July 10 and I look forward to seeing you all there.

Cole Harrell-Morris

Assistant Policy Advisor/Jail Expeditor

Shelby County Sheriff's Office

[201 Poplar Avenue, Room 9-15](#)

Memphis, TN 38103

[\(901\) 222-2120](#)

Fax [\(901\) 222-5657](#)

Cole.Harrell-Morris@shelby-sheriff.org

--

Stephanie Reyes(She/Her)

Vice President & COO

[2670 Union Avenue Extended, Suite 700](#)

[Memphis, TN 38112](#)

Office: [\(901\) 527-1302](#)



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3 attachments

2024 Re-Entry Smart Card Shelby County Sheriff's Office.pdf
517K

Copy of Healthcare for the Homeless Contact list 1.xlsx
54K

SCSO ReEntry Community Resource Guide May 2024.pdf
2662K



Haley Greenwell <haley@cafth.org>

Fwd: Announcement: The City of Memphis to host an Emergency Response Meeting

Stephanie Reyes <stephanie@cafth.org>

Sun, Sep 27, 2026 at 12:12 PM

To: Haley Greenwell <haley@cafth.org>, Myletta Moore Dawson <myletta@cafth.org>

----- Forwarded message -----

From: **Kelcy Ramirez** <kelcy@cafth.org>

Date: Thu, Sep 25, 2025 at 10:47 AM

Subject: Announcement: The City of Memphis to host an Emergency Response Meeting

To: <stephanie@cafth.org>

[View this email in your browser](#)

Important Homeless Emergency Response Meeting – National Guard Deployment & Homelessness Coordination

On behalf of the City of Memphis, Community Alliance for the Homeless is relaying an urgent message to all agencies and representatives involved in the homelessness response system. The **Emergency Response Meeting** will be held on:

Date: Monday, September 29, 2025

Time: 10:00 AM – 11:30 AM

Location: Case Management Inc, 3171 Directors Row, Memphis, TN 38131 (*4th Floor Conference Room*)

A representative from the City of Memphis will lead the discussion, addressing questions regarding the upcoming deployment of the National Guard and next steps in our homelessness response efforts. We are sharing this message with community partners to ensure everyone is informed and can participate effectively.

Thank you for your continued partnership and dedication.

[REGISTER FOR THE MEETING HERE](#)

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Stephanie Reyes(She/Her)

Vice President & COO

2670 Union Avenue Extended, Suite 700

Memphis, TN 38112

Office: (901) 527-1302



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Haley Greenwell <haley@cafth.org>

Fwd: Important Homeless Emergency Response Meeting – National Guard Deployment & Homelessness Coordination

1 message

Stephanie Reyes <stephanie@cafth.org>

Sun, Sep 27, 2026 at 12:11 PM

To: Haley Greenwell <haley@cafth.org>, Myletta Moore Dawson <myletta@cafth.org>, Sydne Taylor <sydne@cafth.org>

----- Forwarded message -----

From: **Errin Woods** <errin@cafth.org>

Date: Fri, Sep 26, 2025 at 11:59AM

Subject: Important Homeless Emergency Response Meeting – National Guard Deployment & Homelessness Coordination

To: Ceaira Brunson <Ceaira.brunson@agapemeanslove.org>, Darren Bell <dbell@alliance-hs.org>, Vandi Walker <vandi@alphaomegaveterans.org>, <yfuller@bhcdc.com>, Lawrence Wilson <lawrence.e.wilson@gmail.com>, Toni Johnson <toni.johnson@ccwn.org>, Melinda Jones <melinda.jones@cmiofmemphis.org>, <wsmith@caapincorporated.com>, Teresa McClatchey <tmclatchey@cismemphis.org>, Shalonda Adams-Young <shalonda.adams-young@doorofhopememphis.org>, <tburgess@dorothydaymemphis.org>, Tshaka Chambers <tshaka.chambers@friendsforall.org>, <lauraterry@gracehouseofmemphis.org>, Melissa Farrar <mfarrar@hopehousememphis.org>, Jessica Houari <jessica@hospitalityhub.org>, Phillis Lewis <phillis.lewis@lovedoesnthurt901.com>, KAREN F BALL <ballkf@scsk12.org>, Jerry Bobbitt <Jerry.Bobbitt@memphistn.gov>, Sherry <sherrymc63@hotmail.com>, MaLika McGowan <mmcgowan@mifa.org>, Kelsey Olive <kolive@outmemphis.org>, Adrian Hall <adrian.n.hall1008@gmail.com>, Brianna Finch <bfinch@pdevcorp.com>, WILLIAMS, MEGAN E. <mewilliams@regionalonehealth.org>, Lisa Anderson <Lisa@roomintheinn-memphis.org>, Dorothy Ford <dorothy.ford@uss.salvationarmy.org>, Iris Wade <iris.wade@uss.salvationarmy.org>, Vincent McCaskill <vince@schoolseed.org>, <snorman@scjc.org>, <smcclain@memphiswca.org>, <chris.connolly@maar.org>, william@myerscobbrealtors.com <william@myerscobbrealtors.com>, wnixonrealtor@gmail.com <wnixonrealtor@gmail.com>, <daniel@bluffcitymanagement.com>, <angie@lpmproperty.com>, <mlmpaxton1@yahoo.com>, <info@didlakerealtygroup.com>, <cindrickalajane@gmail.com>, <sonyahsmith57@hotmail.com>, <aly.taylor@makeawaytransport.com>, <info@foundationpm.com>, <bmorris68@comcast.net>, <James@lecorealty.com>, <jerry@premierpropertymemphis.com>, <flowersandassociates1@gmail.com>, <mdbdanette1@gmail.com>, <henry@omnirealty.net>, <support@memphispassive.com>, <jkhomespropertymanagement@gmail.com>, <info@ademhomes.com>, <ugm-bufmgr@ca-mgmt.com>, <elosiebo.work@gmail.com>, <ashley@thebrooklynmemphis.com>, <Georgianorton@ambllc.net>, <weaverfiekds@hmheckle.com>, <arborsofcenturycenter@clkm.com>, <waddell@wwrightco.com>, <steppingstonesshs@gmail.com>, <info@secondchangeapartments.com>, <shirene@hmheckle.com>, <lpratcher@wogan.com>, <Kendall@kendallhaney.com>, <jmoore@monroegroup.com>, <leakemc@bellsouth.net>, <bridgeportmanor@tgbgmanagement.com>, <support@rentalcitpym.com>, <lisaap@prs1stop.net>, <asrchmnd@gmail.com>, <mccallj10@gmail.com>, <dennis.turner@yahoo.com>, <shruthi@kaaanhallc.com>, <jaycampbell@usa.com>, <leasing@meridianpac.com>, <docs@pac-oak.com>, <dmwatson.dr8@gmail.com>, <info@thebowerymemphis.com>, <veronicamitchell213@gmail.com>, <jmachen@showuptn.org>, <samuelgranado@gmail.com>, <robertfeol@gmail.com>, <tara.stripe@envolvellc.com>, <hmmarshall2011@gmail.com>, <tnkiaradsvcs@gmail.com>, <sales@capitalrealtyventures.com>, <josh@passivesunshine.com>, <ethali.tiglao@icloud.com>, <jill@myrivertownrealty.com>, <brianl@onestophousing.com>, <jojobuysmemphis@gmail.com>, <thomashewgley@yahoo.com>, <kimc3375@gmail.com>, <>wendolynrodgers@gmail.com>, Rayna Mike <rayna@myloveapartments.com>, <ceaira_brunson@hotmail.com>, <davidk@tgbgmanagement.com>, <terence@dshrealestate.com>, <tagnew@elmingtonpm.com>, <overtonplacemgr@envolvellc.com>, <tlhawkins@margaretshouseofheartslc.com>, <gloriaplacetenn@gmail.com>, <gloriasplacetenn@gmail.com>, <happyfiveinvestments@yahoo.com>, <ashleyj1322@gmail.com>, <ctart@bmresidential.com>, <operations@southmemphisequity.com>, <bhwestate@yahoo.com>, <hedberg.nick@gmail.com>, <kahillrm@scsk12.org>, Christie Griggs <christie@midssouthgenesiscdc.org>, <sbell@mshnllc.com>, <tatesresidential@gmail.com>, <ruthalex1@msn.com>, <fwcomfortcare@yahoo.com>, <mrsmatthews19@heartandsheroesllc.net>, <silverislove@gmail.com>, <tamikaharris57@gmail.com>, <forgetmenot114@gmail.com>, <njohnson572@gmail.com>, <vgrouphome@outlook.com>, <ladrone.parks@gmail.com>, <loveanqualitycare@outlook.com>, <universityplacesenior@mccormackbaron.com>, <wcotton56@gmail.com>, <s.thompson@medshuntsville.com>, <bleverette@perseverenow.org>, <summit-park@apartmentnearn.biz>, <dnelson@tpom.org>, <rfalkner@patch55.org>, <ladiescan@yahoo.com>, <tennesseeproperty@yahoo.com>.

<hellomaudesplace@gmail.com>, <josborne@lexingtonct.com>, <ltzora.homes@gmail.com>, <roshunwashington@yahoo.com>, <office.kbrealhomes@gmail.com>, <wgreen476@yahoo.com>, <windyke@mrgmemphis.com>, <thewestbury@mrgmemphis.com>, <info@advantagepropertygmt.com>, <kimhill@hilljohnsonweinstein.com>, <thepurposeplace901@gmail.com>
Cc: Sydne Taylor <Sydne@cafth.org>, Stephanie Reyes <stephanie@cafth.org>

Good afternoon everyone,

We hope you all are doing well. On behalf of the City of Memphis, Community Alliance for the Homeless is relaying an urgent message to all agencies and representatives involved in the homelessness response system. The **Emergency Response Meeting** will be held on:

Date: Monday, September 29, 2025

Time: 10:00 AM – 11:30 AM

Location: Case Management Inc, [3171 Directors Row, Memphis, TN 38131](#) (*4th Floor Conference Room*)

A representative from the City of Memphis will lead the discussion, addressing questions regarding the upcoming deployment of the National Guard and next steps in our homelessness response efforts. We are sharing this message with community partners to ensure everyone is informed and can participate effectively. If you have already registered, we thank you in advance. If you are unable to attend the meeting please send a representative from your organization.

Thank you for your continued partnership and dedication.

[Click the link to register for the meeting](#)

Errin Woods([she/her/they/them](#))

Continuum of Care Director

[2670 Union Avenue Extended, Suite 700](#)

[Memphis, TN 38112](#)

[Office: \(901\) 527-1302 ext. 312](#)



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Stephanie Reyes([She/Her](#))

Vice President & COO

[2670 Union Avenue Extended, Suite 700](#)

[Memphis, TN 38112](#)

[Office: \(901\) 527-1302](#)



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FY2026 Memphis/Shelby County CoC New Project Scoring Tool

Agency: _____ Project: _____

* indicates new or updated requirements per 2026 NOFO

Threshold Requirements for New Projects	
<i>Must be "yes" for all for the project application to be considered</i>	
Threshold Requirements	Met: Yes/No or N/A
Application must be complete and submitted in E-Snaps by deadline July 31, 2026 at 2:59:59 pm	
Project application must show a required 25% match (<i>excluding leasing line item</i>)	
Applicant is a <i>current active and paid</i> member of the 2026-2027 Memphis/Shelby County Homeless Consortium.	
Organizations must participate in HMIS to be eligible for the Coordinated Entry (CE) process. All projects are required to participate in both HMIS and the CoC's Coordinated Entry process.	
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*The project applicant will not engage in illegal racial discrimination per the requirements of 2 CFR 200.300(a).	
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*Project applicants must demonstrate the financial and management capacity and experience to carry out the project as detailed in the project application and the capacity to administer federal funds, as evidenced by a description of the applicant and subrecipient experience with similar projects and with successful administration of SHP, S+C, or CoC Program funds or other federal, state, local, or private resources.	
Project applicants must have satisfactory capacity, drawdowns, and performance for existing grant(s) funded under the CoC Program, as evidenced by timely reimbursement of subrecipients, regular drawdowns, and timely resolution of any monitoring findings; however, this does not apply to project applicants who have never received a CoC funded project;	
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*The project applicant must have demonstrated timeliness standards for grants being renewed, including the expenditure of grant funds. This does not apply to project applicants who have never received a CoC funded project.	
*The project applicant must have demonstrated performance in assisting program participants to achieve and maintain self-sufficiency and independent living and records of success. This does not apply to project applicants who have never received a CoC funded project.	
*The project applicant must not have evidence of unwillingness to accept technical assistance, a history of inadequate financial accounting practices, indications of project mismanagement, a drastic reduction in the population served, program changes have been made without prior HUD	

FY2026 Memphis/Shelby County CoC New Project Scoring Tool

approval, or the loss of project site control. This does not apply to project applicants who have never received a CoC funded project.	
*The project applicant understands that HUD reserves the right to reduce or reject a project application based on reasons listed on pages 61-62 of the NOFO, (V.A.4.b.2.a-h).	
*Participant Eligibility. Projects funded through this NOFO must have the following eligibility criteria for program participants. All references to paragraphs of the definition of homeless that are found throughout this NOFO refer to the paragraphs listed under the definition of "homeless" in 24 CFR 578.3 and include the definition of "homeless" under section 103(b) of the McKinney-Vento Homeless Assistance Act, even if section 103(b) is not explicitly referenced. As provided by the Consolidated Appropriations Act, 2026, youth aged 24 and under must not be required to provide third-party documentation that they meet the homeless definition in 24 CFR 578.3 or section 103(b) of the McKinney-Vento Homeless Assistance Act as a condition for receiving services funded under this NOFO. Additionally, any youth-serving provider funded under this NOFO may serve unaccompanied youth aged 24 and under or families headed by youth aged 24 and under who are living in unsafe situations. HUD interprets "youth-serving provider" as a private nonprofit organization whose primary mission is to provide services to youth aged 24 and under and families headed by youth aged 24 and under. HUD interprets "living in unsafe situations" as having an unsafe primary nighttime residence and no safe alternative to that residence. These youth-related requirements supersede any conflicting requirements under this NOFO or the Rule. [Page 41] Participants eligible to be served by projects funded under this NOFO, are as follows: a. PH-PSH projects awarded CoC funds must serve one of the following: (1) persons who qualify as homeless under paragraphs (1), (2), or (4) of 24 CFR 578.3 or Section 103(b) of the McKinney-Vento Homeless Assistance Act where the head of household also has a qualifying disability as defined section 401(9) of the McKinney Vento Homeless Assistance Act; [page 42] b. TH, PH-RRH, Joint TH/PH-RRH, SSO projects awarded CoC funds must serve persons who qualify as homeless under paragraphs (1), (2), or (4) of 24 CFR 578.3 or Section 103(b) of the McKinney-Vento Homeless Assistance Act with the following exception: PH-RRH, TH, Joint TH/PH-RRH, SSO- may serve persons who qualify as homeless under paragraph (3) of 24 CFR 578.3 if the CoC is approved to serve persons in paragraph (3).	
New Project Specific Thresholds (pg 62): HUD will review all new project applications to determine if they meet the following project quality threshold requirements. (a) For previous CoC funded recipients: project applicants must have satisfactory capacity, drawdowns, and performance for existing grant(s) funded under the CoC Program, as evidenced by timely reimbursement of subrecipients, regular drawdowns, and timely resolution of any monitoring findings; however, this does not apply to project applicants who have never received a CoC Program funded project; (b) for expansion project applications, project applicants must describe the part of the project that is being expanded and demonstrate the project is not replacing other funding sources; and (c) project applicants must demonstrate their ability to meet all timeliness standards per 24 CFR 578.85. HUD reserves the right to deny a funding request for a new project, if the request is made by an existing recipient that HUD finds to have significant issues related to capacity, performance, unresolved audit, or monitoring findings related to one or more existing grants; or does not routinely draw down funds from eLOCCS at least once	

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per quarter. HUD also reserves the right to withdraw funds if no APR is submitted on the prior grant. HUD also reserves the right to reject a project if the recipient is not compliant with audits for large grant recipients (over \$1,000,000 or more) as required by 2 CFR 200.501.	
Applicant has an Active SAM registration with current information.	
Applicant has a valid UEI number in the application.	
For new TH Projects, the applicant will demonstrate that the organization will require program participants to take part in supportive services (e.g. case management, life skills, substance use treatment) in line with 24 CFR 578.75(h).	
Applicant has no Outstanding Delinquent Federal Debts	
Applicant has current Live Give Midsouth Profile (via Community Foundation platform)	
Applicant has no Debarments and/or Suspensions - In accordance with 2 CFR 2424, no award of federal funds may be made to debarred or suspended applicants, or those proposed to be debarred or suspended from doing business with the Federal Government.	
Applicant has Accounting System - HUD will not award or disburse funds to applicants that do not have a financial management system that meets federal standards as described at 2 CFR 200.302. HUD may arrange for a survey of financial management systems for applicants selected for award who have not previously received federal financial assistance or where HUD Program officials have reason to question whether a financial management system meets federal standards, or for applicants considered high risk based on past performance or financial management findings.	
Disclosed any violations of Federal criminal law - Applicants must disclose in a timely manner, in writing to HUD, all violations of Federal criminal law involving fraud, bribery, or gratuity violations potentially affecting the Federal award. Failure to make required disclosures can result in any of the remedies described in 2 CFR §200.338, Remedies for noncompliance, including suspension or debarment. This mandatory disclosure requirement also applies to subrecipients of HUD funds who must disclose to the pass-through entity from which it receives HUD funds.	
HUD reserves the right to deny a funding request for a new project, if the request is made by an existing recipient that HUD finds to have significant issues related to capacity, performance, unresolved audit, or monitoring findings related to one or more existing grants; or does not routinely draw down funds from eLOCCS at least once per quarter. HUD also reserves the right to withdraw funds if no APR is submitted on the prior grant. (Is not applicable for organizations who have never received CoC funding)	
Did this project and agency meet all of the threshold requirements?	

Permanent Housing: Permanent Supportive Housing(PH-PSH)	
The type of housing proposed, including the number and configuration of units, will fit the needs of the program participants. (1 point)	
The type of supportive services and assistance that will be required to program participants will ensure that the participant is able to successfully obtain and retain permanent housing and in a manner that fits their needs (e.g. transportation, safety planning, enhanced case management). If the applicant is proposing to expand an existing PH project, it must demonstrate how they are expanding supportive services to program participants, including where appropriate, on-site supportive services. (1 point)	
The project will serve homeless individuals or families with a disability in accordance with 24 CFR 578.37 (a)(1)(i) . (1 point)	
Demonstrate that the average cost per household served for the project is reasonable, consistent with 2 CFR 200.404. (1 point)	

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The project will be supplemented with resources from other public or private sources, which may include mainstream health, social, and employment programs such as Medicare, Medicaid, SSI, and SNAP. (1 point)	
Did this project meet the required 3 out of 5 points?	
Permanent Housing: Rapid Rehousing (PH-RRH)	
The provision of tenant-based rental assistance will help individuals and families achieve self-sufficiency within 24 months. (1 point)	
The type of supportive services and assistance that will be offered to program participants (e.g., case management, substance use treatment, mental health treatment, and employment assistance) will ensure that the participant is able to successfully obtain self-sufficiency and exit homelessness. (2 points)	
The applicant has previously operated or currently operates a homelessness project where, or has a plan in place to have, at least 50 percent of participants exit to permanent housing within 24 months and at least 50 percent of participants exit with employment income as reflected in HMIS or another data system used by the applicant, or has a plan in place to ensure this. (1 points)	
Demonstrate the average cost per household served for the project is reasonable. 2 CFR 200.404. (1 point)	
The project will be supplemented with resources from other public or private sources, that may include mainstream health, social, and employment programs such as Medicare, Medicaid, SSI, and SNAP. (1 point)	
Did this project meet the required 6 out of 8 points?	
Supportive Services Only: Standalone(SSO)	
The Supportive Services project is necessary to assist people in exiting homelessness, addressing barriers to stable housing (e.g. substance use disorder, unemployment, childcare, etc.) and increasing self-sufficiency and the Recipient will conduct an annual assessment of the service needs of the program participants. (1 point)	
The proposed project has a strategy for providing supportive services to eligible program participants including those with histories of unsheltered homelessness and those who do not traditionally engage with supportive services. (2 points)	
The project will be supplemented with resources from other public or private sources, that may include mainstream health, social, and employment programs such as Medicare, Medicaid, SSI, and SNAP. (1 point)	
Demonstrate the average cost per household served for the project is reasonable. 2 CFR 200.404. (1 point)	
Did this project meet the required 4 out of 5 points?	
HMIS	
The HMIS funds will be expended to further the CoC's HMIS implementation.	
The HMIS will collect all Universal Data Elements as set forth in the HMIS Data Standards.	
The HMIS will be able to de-duplicate client records.	
The HMIS will produce all HUD-required reports and provide data as needed for HUD reporting (e.g., APR, quarterly reports, data for CAPER/ESG reporting) and other reports required by other federal partners.	
Did this project meet the required 3 out of 4 points?	
Supportive Services Only: Street Outreach(SSO)	
The project will be supplemented with resources from other public or private sources, that may include mainstream health, social, and employment programs such as Medicare, Medicaid, SSI, and SNAP. (1 point)	
The proposed project has a strategy for providing supportive services to eligible program participants including those with histories of unsheltered homelessness and those who do not traditionally engage with supportive services. (2 points)	

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Demonstrate that the applicant has a history of, or a plan for, partnering with first responders and law enforcement to engage people living in places not meant for human habitation to access emergency shelter, treatment programs, reunification with family, transitional housing or independent living. The applicant must cooperate, assist, and not interfere or impede with law enforcement to enforce local laws such as public camping and public drug use laws such as public camping and public drug use laws and assist/be willing to assist first responders in their efforts to engage homeless individuals. (1 point)	
The applicant has experience providing outreach service, or a plan for providing outreach services, consistent with the activity description at 24 CFR 578.53(e)(13) and has a plan for or demonstrated effectiveness at helping people successfully exit from places not meant for human habitation to emergency shelter, treatment programs, transitional housing or permanent housing programs. (1 point)	
Demonstrate the average cost per household served for the project is reasonable. 2 CFR 200.404. (1 point)	
Did this project meet the required 5 out of 6 points?	
Transitional Housing (TH)	
Demonstrate that the project will provide and/or partner with other organizations to provide eligible supportive services that are necessary to assist program participants to obtain and maintain housing (i.e., case management, behavioral healthcare, employment training, etc.). (2 points)	
The applicant has prior experience operating transitional housing or other projects that have successfully helped homeless individuals and families exit homelessness within 24 months or has a plan in place to ensure homeless individuals and families will exit homelessness within 24 months. . (1 point)	
The applicant has previously operated or currently operates transitional housing or another homelessness project, or has a plan in place to ensure that at least 50 percent of participants exit to a positive destination within 24 months and at least 50 percent of participants exit with employment income as reflected in HMIS or another data system used by the applicant. (1 point)	
The project will be supplemented with resources from other public or private sources, that may include mainstream health, social, and employment programs such as Medicare, Medicaid, SSI, and SNAP. (1 point)	
Describe how the proposed project will: - Assess the service needs of program participants - and provide individualized services for program participants during their time in Transitional Housing that will result in at least 20 hours per week of engagement in services, activities or employment for all program participants, except for a program participant over age 62 or who is an individual with handicaps as defined in 24 CFR 8.3 or a with a developmental disability as defined under 24 CFR 578.3 (examples of services or activities include case management, counseling, treatment, volunteering, work therapy, education, job training, community building activities, etc.) Employment may contribute to the 20 hours per week of engagement. The project description provided here does not constitute a reporting or documentation requirement. Indicate that the proposed project will create service plans for each program participant that include: - the services to be provided, when and how often services will be provided, by whom all services will be provided; - program participant goals, strategies for achieving those goals, and target dates for achievement to focus on improved health and wellness, housing stability, and increased employment income leading to financial stability and self-sufficiency. (2 points)	
Demonstrate that the average cost per household served for the project is reasonable, consistent with 2 CFR 200.404 (below). (1 point)	
Did this project meet the required 6 out of 8 points?	

I _____, certify that all of the above statements are correct and this organization agrees to comply with all threshold requirements.

Authorized Agency Representative Signature

Date

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I. Applicant Experience – 50 points		
Rating Factor	Scoring Scale	Points Awarded
1. Applicant's description of their experience in effectively utilizing federal funds	15 points – Very complete description 12 points – Mostly complete description 9 points – Somewhat complete description 0 points – No experience or Incomplete narrative	
2. Applicant's description of their experience in performing the activities proposed in the application	15 points – Very complete description 12 points – Mostly complete description 9 points – Somewhat complete description 0 points – No experience or Incomplete narrative	
3. Applicant's description of their experience in leveraging Federal, State, local, and private sector funds	10 points – Very complete description 7 points – Mostly complete description 5 points – Somewhat complete description 0 points – No experience or Incomplete narrative	
4. Applicant's description of their financial management structure for the organization	10 points – Very complete description 7 points – Mostly complete description 5 points – Somewhat complete description 0 points – No experience or Incomplete narrative	
II. Design of Housing & Supportive Services – 50 points		
Rating Factor	Scoring Scale	Points Awarded
1) Applicant demonstrates understanding of the needs of the persons to be served and included individuals/ families with recent lived experience in the design of the project	10 points - Completely demonstrates understanding of persons served 7 point - Mostly demonstrates understanding of persons served 5 points - Somewhat demonstrates understanding of persons served 0 points - Does not demonstrate understanding of persons served - NA- 10 points	
2) Applicant plans to partner with workforce development centers, employers, childcare, and other supportive service providers to increase employment and income of participants	10 points - Applicant thoroughly outlines a plan to partner with supportive service providers 5 points - Applicant somewhat outlines a plan to partner with supportive service providers 0 points - Applicant does not outline a plan to partner with supportive service providers - NA- 10 points	
3) Applicant provides a description of participation agreements for services such as case management, job training, life-skills training, and substance abuse treatment that will improve health and self-sufficiency/long-term economic independence	10 points - Applicant thoroughly provides a detailed description of the participation agreement 7 point - Applicant mostly provides a detailed description of the participation agreement 5 points - Applicant somewhat provides a detailed description of the participation agreement 0 points - Applicant does not provide a detailed description of the participation agreement - NA- 10 points	
4) Applicant demonstrates how trauma-informed care is applied to not only victims of DV, but to the general homeless population	10 points - Completely demonstrates use of trauma-informed care 7 point - Mostly demonstrates use of trauma-informed care 5 points - Somewhat demonstrates use of trauma-informed care	

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	0 points - Does not demonstrate use of trauma-informed care - NA- 10 points	
5) Leverages health resources or leverages housing resources in accordance with NOFO paragraph VII.B.1.c.(12)	10 points - Leverages both health and housing resources 5 points - Leverages either health or housing resources 0 points - Does not leverage health or housing resources - NA- 10 points	
III. Improves System Performance - 20 points(per project type)		
Rating Factor	Scoring Scale	Points Awarded
Transitional Housing: Plan to ensure that at least 50% of participants exit to permanent housing within 24 months and at least 50% of participants exit with employment income.	10 points - Applicant thoroughly outlines a plan 5 points - Applicant somewhat outlines a plan 0 points - Applicant does not outline a plan	
SSO Standalone: Plan to assist people exiting homelessness and increasing self-sufficiency.	10 points - Applicant thoroughly outlines a plan 5 points - Applicant somewhat outlines a plan 0 points - Applicant does not outline a plan	
SSO Street Outreach: Plan to effectively help participants to successfully exit from places not meant for human habitation to emergency shelter, treatment programs, transitional housing, or PH programs.	10 points - Applicant thoroughly outlines a plan 5 points - Applicant somewhat outlines a plan 0 points - Applicant does not outline a plan	
Permanent Housing: Plan to ensure that the participant is able to successfully obtain and retain PH in a manner that fits their needs.	10 points - Applicant thoroughly outlines a plan 5 points - Applicant somewhat outlines a plan 0 points - Applicant does not outline a plan	
HMIS: Plan to ensure that HMIS supports the work of the CoC.	10 points - Applicant thoroughly outlines a plan 5 points - Applicant somewhat outlines a plan 0 points - Applicant does not outline a plan	
Applicant outlines a plan to self-evaluate project's performance.	10 points - Applicant thoroughly outlines a plan for self-evaluation 5 points - Applicant somewhat outlines a plan for self-evaluation 0 points - Applicant does not outline a plan for self-evaluation	
IV. Timeliness - 10 points		
Rating Factor	Scoring Scale	Points Awarded
Applicant outlines a plan for rapid implementation of the program, documenting how the project will be ready to begin serving the first program participant.	5 points - Applicant thoroughly outlines a plan for rapid implementation of the program 3 points - Applicant somewhat outlines a plan for rapid implementation of the program 0 points - Applicant does not outline a plan for rapid implementation of the program - NA- 5 points	
Applicant provides a detailed schedule of proposed activities for 60 days, 120 days, and 180 days after grant award.	5 points - Applicant includes a detailed schedule of proposed activities 3 points - Applicant somewhat outlines a schedule of proposed activities	

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	0 points - Applicant does not include a detailed schedule of proposed activities	
V. Financial - 40 points		
Rating Factor	Scoring Scale	Points Awarded
Organization's most recent audit: 1. Found no exceptions to standard practices, 2. Identified agency as 'low risk', and 3. Indicates no findings.	10 points - Agency's most recent audit met audit requirements 0 points - Agency's most recent audit did not meet audit requirements	
Applicant's documented match amount meets HUD requirements.	10 points - Applicant's documented match amount meets HUD requirements 5 points - Applicant provides documented match amount but it does not meet HUD requirements 0 points - Applicant does not provide documented match amount	
Applicant's budgeted costs are reasonable, allocable, and allowable.	10 points - Applicant's budgeted costs are completely reasonable, allocable, and allowable 5 points - Applicant's budgeted costs are somewhat reasonable, allocable, and allowable 0 points - Applicant's budgeted costs are not reasonable, allocable, and allowable	
Cost per unit/household <i>Project average:</i>	10 points – At or below project type community average 7 points – 1-25% above average 5 points – 26-50% above average 0 points – >51% above average - NA- 10 points	
VI. CoC Participation - 5 points		
Rating Factor	Scoring Scale	Points Awarded
Applicant participates in the Memphis and Shelby County Homeless Consortium (i.e., attending CoC meetings, CoC committee engagement, PIT count planning/execution, and working with homeless persons, which is complementary to CoC).	5 points – Applicant is an active member of the Memphis and Shelby County Homeless Consortium 0 points - Applicant does not participate in a Memphis and Shelby County Homeless Consortium committee	
VII. Imported Renewal Score - 55 points		
Rating Factor	Scoring Scale	Points Awarded
Transition Grant, YHDP Replacement or Reallocation, DV Reallocation Renewal Score - only for renewal projects that are transitioning to a new project type, replacing, or reallocating their renewal grant	- Points based on the Renewal scorecard from the previous project type 55 points - NA if non-transition grant project	
Total New Project Points Awarded (out of 230 possible):		

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Agency: _____ Project: _____

Threshold Requirements for SSO Projects <i>Must be "yes" for all for the project application to be considered</i>	
Threshold Requirements	Met: Yes/No or N/A
Application submitted in E-Snaps by deadline (July 31, 2026 at 2:59:59 am)	
Organizations must participate in HMIS to be eligible for the Coordinated Entry (CE) process. All projects are required to participate in both HMIS and the CoC's Coordinated Entry process.	
The project applicant will not engage in racial preferences or other forms of illegal discrimination. V.A.4.a.(6)	
The project applicant will not operate drug injection sites or "safe consumption sites," knowingly distribute drug paraphernalia on or off of property under their control, permit the use or distribution of illicit drugs on property under their control, or conduct any of these activities under the pretext of "harm reduction." V.A.4.a.(6)	
Applicants must demonstrate eligibility. Eligible project applicants for the CoC Program Competition are found at 24 CFR 578.15 and in the Act and include nonprofit organizations, states, local governments, instrumentalities of state and local governments, Indian Tribes and TDHE [as defined in section 4 of the Native American Housing Assistance and Self-Determination Act of 1996 (25 U.S.C. 4103) (TDHEs)]. Public housing agencies, as such term is defined in 24 CFR 5.100, are eligible without limitation or exclusion. For-profit entities are ineligible to apply for grants and are prohibited from being subrecipients of CoC Program grant funds.	
Project applicants must have satisfactory capacity, drawdowns, and performance for existing grant(s) funded under the CoC Program, as evidenced by timely reimbursement of subrecipients, regular drawdowns, and timely resolution of any monitoring findings; however, this does not apply to project applicants who have never received a CoC funded project;	
Project application must show required 25% match	
Applicant is a <i>current active and paid</i> member of the 2026-2027 Memphis/Shelby County Homeless Consortium. https://www.cafth.org/providers/	
Participant Eligibility. Projects funded through this NOFO must have the following eligibility criteria for program participants. All references to paragraphs of the definition of homeless that are found throughout this NOFO refer to the paragraphs listed under the definition of "homeless" in 24 CFR 578.3 and include the definition of "homeless" under section 103(b) of the McKinney-Vento Homeless Assistance Act, even if section 103(b) is not explicitly referenced. As provided by the Consolidated Appropriations Act, 2026, youth aged 24 and under must not be required to provide third-party documentation that they meet the homeless definition in 24 CFR 578.3 or section 103(b) of the McKinney-Vento Homeless Assistance Act as a condition for receiving services funded under this NOFO. Additionally, any youth-serving provider funded under this NOFO may serve unaccompanied youth aged 24 and under or families headed by youth aged 24 and under who are living in unsafe situations. HUD interprets "youth-serving provider" as a private nonprofit organization whose primary mission is to provide services to youth aged 24 and under and families headed by youth aged 24 and under. HUD interprets "living in unsafe situations" as having an unsafe primary nighttime residence and no safe alternative to that residence. These youth-related requirements supersede any conflicting requirements under this NOFO or the Rule. [Page 41]	

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Applicant has an Active SAM registration with current information.	
Project applicants must demonstrate their ability to meet all timeliness standards per 24 CFR 578.85. HUD reserves the right to deny a funding request for a new project, if the request is made by an existing recipient that HUD finds to have significant issues related to capacity, performance, unresolved audit, or monitoring findings related to one or more existing grants; or does not routinely draw down funds from eLOCCS at least once per quarter. HUD also reserves the right to withdraw funds if no APR is submitted on the prior grant. (Is not applicable for organizations who have never received CoC funding)	
Applicant has a valid UEI number in the application.	
Applicant will demonstrate that the organization will require program participants to take part in supportive services (e.g. case management, life skills, substance use treatment) in line with 24 CFR 578.75(h) .	
Applicant has no Outstanding Delinquent Federal Debts	
Applicant has current Live Give Midsouth Profile (via Community Foundation platform)	
Applicant has no Debarments and/or Suspensions - In accordance with 2 CFR 2424, no award of federal funds may be made to debarred or suspended applicants, or those proposed to be debarred or suspended from doing business with the Federal Government.	
Applicant has Accounting System - HUD will not award or disburse funds to applicants that do not have a financial management system that meets federal standards as described at 2 CFR 200.302. HUD may arrange for a survey of financial management systems for applicants selected for award who have not previously received federal financial assistance or where HUD Program officials have reason to question whether a financial management system meets federal standards, or for applicants considered high risk based on past performance or financial management findings.	
Disclosed any violations of Federal criminal law - Applicants must disclose in a timely manner, in writing to HUD, all violations of Federal criminal law involving fraud, bribery, or gratuity violations potentially affecting the Federal award. Failure to make required disclosures can result in any of the remedies described in 2 CFR §200.338, Remedies for noncompliance, including suspension or debarment. This mandatory disclosure requirement also applies to subrecipients of HUD funds who must disclose to the pass-through entity from which it receives HUD funds.	
Did this project & organization meet all of the threshold requirements?	

I _____, certify that all of the above statements are correct and this organization agrees to comply with all threshold requirements.

Authorized Agency Representative Signature

Date

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I. Performance and Outcomes – 55 points (Navigation only)			
Measure	Scoring Scale	Project Performance	Points Awarded
1. Permanent Housing Outcomes <i>SSO average =</i>	15 points – >81% exited to permanent housing destinations 12 points – 77 - 81% 7 points – 71 - 76% 0 points – <71%		
2. Moving to permanent housing without subsidy <i>SSO average =</i>	15 points – 70-100% 12 points – 50-69.9% 7 points – 30-49.9% 0 points – 0-29.9%		
3. Maintained or Gained Cash Income <i>SSO average =</i>	15 points – > 47% had income 12 points – 40 – 46% 7 points – 30 – 39% 0 points – < 30%		
4. Maintained or Gained Health Insurance <i>SSO average =</i>	5 points – 70-100% 3 points – 50-69.9% 1 point – 30-49.9% 0 points – 0-29.9%		
5. Maintained or Gained Non-Cash Mainstream Benefits <i>SSO average =</i>	5 points – 70-100% 3 points – 50-69.9% 1 point – 30-49.9% 0 points – 0-29.9% <i>Projects with no leavers and no stayers required to have annual assessments will receive full points.</i>		
II. Performance and Outcomes – 55 points (TH and Host Homes Only)			
Measure	Scoring Scale	Project Performance	Points Awarded
6. Permanent Housing Outcomes <i>TH average =</i>	15 points – >81% exited to permanent housing destinations 12 points – 77 - 81% 7 points – 71 - 76% 0 points – <71%		
7. Moving to permanent housing without subsidy <i>TH average =</i>	10 points – 70-100% 7 points – 50-69.9% 5 points – 30-49.9% 0 points – 0-29.9%		
8. Maintained or Gained Income <i>TH average =</i>	10 points – >27% of leavers had income 7 points – 22 – 26% 5 points – 17 – 21% 0 points – <17%		
9. Maintained or Gained Non-Cash Mainstream Benefits <i>TH average =</i>	10 points – 70-100% 7 points – 50-69.9% 5 points – 30-49.9% 0 points – 0-29.9%		

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	Projects with no leavers and no stayers required to have annual assessments will receive full points.		
10. Occupancy TH average =	10 points – >90% 7 points – 85-89% 5 points – 75-84% 0 points – <74%		
III. Performance and Outcomes – 55 points (CES Only)			
Measure	Scoring Scale	Project Performance	Points Awarded
11. The Coordinated Entry system is easily available and reachable for all persons within the CoC's geographic area who are seeking homelessness assistance. The system must also be accessible for persons with disabilities within the CoC's geographic area.	15 points – The CES is reachable by all persons in the geographic area and serves people with disabilities. 12 points – The CES is somewhat reachable by all persons in the geographic area and serves people with disabilities. 7 points – The CES is not reachable by all persons in the geographic area, but serves people with disabilities. 0 points- The CES is not reachable by all persons in the geographic area, and does not serve people with disabilities. 15 Points- N/A		
12. There is a strategy for advertising that is designed specifically to reach households experiencing homelessness with the highest needs.	10 points – There is a very effective advertising strategy in place 7 points – There is a somewhat effective advertising strategy in place 0 points – There is no advertising strategy in place 10 Points- N/A		
13. There is a standardized assessment process.	15 points – There is a standard assessment process 0 points – There is no standard assessment process 15 Points- N/A		
14. The project will ensure program participants are directed to appropriate housing and services that fit their needs.	15 points – There is a policy in place to ensure participants are directed to appropriate housing. 0 points – There is no policy in place to ensure participants are directed to appropriate housing. 15 Points- N/A		
IV. Grant Management – 55 points			
Measure	Scoring Scale	Project Performance	Points Awarded
15. Monitoring Results	Project Score 10 points – 152 points received 9 points – 147-151 points received 8 points – 142-146 points received 7 points – 137-141 points received 6 points – 132-136 points received 0 points – <132 points received 10- if N/A		
16. Prior Year Grant Amount Spent	10 points – 100% spent 7 points – 95 – 99.9% spent		

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	• 5 points – 90 – 94.9% spent • 0 points – <90% spent		
17. Client Satisfaction	• 5 points – Client satisfaction rate avg. 4-5 pts • 0 points – Client satisfaction rate avg 0-3 pts • 5 Points- N/A		
18. Timeliness of HMIS Data	• 10 points – Data captured in 0-3 days • 7 points – Data captured in 4-10 • 0 points – Data captured in 11+ days • 10 Points- N/A		
19. Involvement of People with Lived Experience	• 10 points – Person with Lived Experience serves on agency board or in decision-making capacity • 0 points – No person with LE involved		
20. Agency participation in Coordinated Entry	• 10 points – 100% of clients received from Coordinated Entry • 0 points – Less than 100% of clients received from Coordinated Entry • 10 Points- N/A		
Total Points Awarded (out of 110):			

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1. Permanent Housing Outcomes

Data Source: APR for project period

$$= \frac{Q8a \text{ households served who moved into housing} - Q23c \text{ negative (temporary) exits}}{Q8a \text{ households served who moved into housing}}$$

2. Moving to permanent housing without subsidy

Data Source: APR for project period

$$= \frac{Q23c. \text{Permanent Situations (no subsidy)} - Q23c. \text{Permanent Situations (subsidy)}}{Q23c. \text{Total Number of Exits}}$$

3. Maintained or Gained Income

Data Source: APR for project period

$$= \frac{Q18 \text{ one or more source of income (stayers + leavers)}}{Q18 \text{ total adults (stayers+leavers)}}$$

4. Maintained or Gained Health Insurance

Data Source: APR for project period

$$= \frac{Q21 \text{ Stayers 1 Source of Health Insurance} + Q21 \text{ Stayers More than 1 Source of Health Insurance} + Q21 \text{ Leavers 1 Source of Health Insurance} + Q21 \text{ Leavers More than 1 Source of Health Insurance}}{Q5a \text{ Total Served} - Q21 \text{ Stayers Not Yet Required to Have an Assessment}}$$

5. Maintained or Gained Non-cash Mainstream Benefits

Data Source: APR for project period

$$= \frac{Q20b \text{ 1Plus Sources Leavers} + Q20b \text{ 1Plus Sources Stayers}}{Q5a \text{ Adults} - Q18 \text{ Adult Stayers Not Yet Required to Have an Assessment}}$$

6. Permanent Housing Outcomes

Data Source: APR for project period

$$= \frac{Q8a \text{ households served who moved into housing} - Q23c \text{ negative (temporary) exits}}{Q8a \text{ households served who moved into housing}}$$

7. Moving to permanent housing without subsidy

Data Source: APR for project period

$$= \frac{Q23c. \text{Permanent Situations (no subsidy)} - Q23c. \text{Permanent Situations (subsidy)}}{Q23c. \text{Total Number of Exits}}$$

8. Maintained or Gained Income

Data Source: APR for project period

$$= \frac{Q18 \text{ one or more source of income (stayers + leavers)}}{Q18 \text{ total adults (stayers+leavers)}}$$

FY2026 Memphis/Shelby County CoC SSO Project Renewal Scoring Tool

9. Maintained or Gained Non-cash Mainstream Benefits

Data Source: APR for project period

$$= \frac{Q20b\ 1Plus\ Sources\ Leavers + Q20b\ 1Plus\ Sources\ Stayers}{Q5a\ Adults - Q18\ AdultStayers\ Not\ Yet\ Required\ to\ Have\ an\ Assessment}$$

10. Occupancy

Data Source: APR for project period

$$= \frac{Q8b\ Averaged\ PIT\ Count\ of\ Households\ on\ the\ Last\ Wednesday}{number\ of\ units\ proposed\ in\ most\ recent\ project\ application}$$

11. Coordinated Entry Access

Data Source: CES Manual

12. Coordinated Entry Advertising

Data Source: CES Manual

13. Standard Assessment Process

Data Source: CES Manual

14. Matchmaking

Data Source: CES Manual

15. Monitoring Results

Data Source: FY2026 Monitoring Scorecard Report

16. Prior Year Grant Amount Spent

Data Source: Sage APR for latest complete grant term

17. Client Satisfaction

Data Source: submitted by agency

18. Timeliness of HMIS Data

Data Source: APR for latest complete grant term

19. Involvement of People with Lived Experience

Data Source: FY2026 Monitoring scorecard

20. Agency Participation in Coordinated Entry

Data Source: HMIS Data for project period

FY2026 Memphis/Shelby County CoC Project Renewal Scoring Tool – Joint RRH-TH

* indicates new or updated requirements per 2026 NOFO

Threshold Requirements for Joint RRH-TH Projects <i>Must be “yes” for all for the project application to be considered</i>	
Threshold Requirements	Met: Yes/No or N/A
Application must be complete and submitted in E-Snaps by deadline (July 31, 2026 at 2:59:59 pm)	
Project application must show a required 25% match (<i>excluding leasing line item</i>)	
Applicant is a <i>current active and paid</i> member of the 2026-2027 Memphis/Shelby County Homeless Consortium.	
Organizations must participate in HMIS to be eligible for the Coordinated Entry (CE) process. All projects are required to participate in both HMIS and the CoC's Coordinated Entry process.	
*Applicants must demonstrate eligibility. Eligible project applicants for the CoC Program Competition are found at 24 CFR 578.15 and in the Act and include nonprofit organizations, states, local governments, instrumentalities of state and local governments, Indian Tribes and TDHE [as defined in section 4 of the Native American Housing Assistance and Self-Determination Act of 1996 (25 U.S.C. 4103) (TDHEs)]. Public housing agencies, as such term is defined in 24 CFR 5.100, are eligible without limitation or exclusion. For-profit entities are ineligible to apply for grants and are prohibited from being subrecipients of CoC Program grant funds.	
*The project applicant will not engage in illegal racial discrimination per the requirements of 2 CFR 200.300(a).	
*The project applicant must certify they will not operate drug injection sites or "safe consumption sites" in violation of 21 U.S.C. 856(a)(1), knowingly permit the use or distribution of illicit drugs on property under their control in violation of 21 U.S.C. 856(a)(2), or knowingly distribute drug paraphernalia in violation of 21 U.S.C. 863.	
*Project applicants must demonstrate the financial and management capacity and experience to carry out the project as detailed in the project application and the capacity to administer federal funds, as evidenced by a description of the applicant and subrecipient experience with similar projects and with successful administration of SHP, S+C, or CoC Program funds or other federal, state, local, or private resources.	
Project applicants must have satisfactory capacity, drawdowns, and performance for existing grant(s) funded under the CoC Program, as evidenced by timely reimbursement of subrecipients, regular drawdowns, and timely resolution of any monitoring findings; however, this does not apply to project applicants who have never received a CoC funded project;	
*The project applicant's prior grant performance must have met the plans and goals established in the initial application or grant as amended.	
*The project applicant must have demonstrated timeliness standards for grants being renewed, including the expenditure of grant funds.	
*The project applicant must have demonstrated performance in assisting program participants to achieve and maintain self-sufficiency and independent living and records of success.	
*The project applicant must not have evidence of unwillingness to accept technical assistance, a history of inadequate financial accounting practices, indications of project mismanagement, a drastic reduction in the population served, program changes have been made without prior HUD approval, or the loss of project site control.	
*The project applicant understands that HUD reserves the right to reduce or reject a project application based on reasons listed on pages 61-62 of the NOFO, (V.A.4.b.2.a-h).	
*Participant Eligibility. Demonstrated they are Eligible Project Applicants - Eligible project applicants for the CoC Program Competition are found at 24 CFR 578.15 and in the Act and include	

FY2026 Memphis/Shelby County CoC Project Renewal Scoring Tool – Joint RRH-TH

nonprofit organizations, states, local governments, instrumentalities of state and local governments, Indian Tribes and TDHE [as defined in section 4 of the Native American Housing Assistance and Self-Determination Act of 1996 (25 U.S.C. 4103) (TDHEs)]. Public housing agencies, as such term is defined in 24 CFR 5.100, are eligible without limitation or exclusion. For-profit entities are ineligible to apply for grants and are prohibited from being subrecipients of CoC Program grant funds. As provided by the Consolidated Appropriations Act, 2026, youth aged 24 and under must not be required to provide third-party documentation that they meet the homeless definition in 24 CFR 578.3 or section 103(b) of the McKinney-Vento Homeless Assistance Act as a condition for receiving services funded under this NOFO. Additionally, any youth-serving provider funded under this NOFO may serve unaccompanied youth aged 24 and under or families headed by youth aged 24 and under who are living in unsafe situations. HUD interprets "youth-serving provider" as a private nonprofit organization whose primary mission is to provide services to youth aged 24 and under and families headed by youth aged 24 and under. HUD interprets "living in unsafe situations" as having an unsafe primary nighttime residence and no safe alternative to that residence. These youth-related requirements supersede any conflicting requirements under this NOFO or the Rule. [Page 41] b. TH, PH-RRH, Joint TH/PH-RRH, SSO projects awarded CoC funds must serve persons who qualify as homeless under paragraphs (1), (2), or (4) of 24 CFR 578.3 or Section 103(b) of the McKinney-Vento Homeless Assistance Act with the following exception: PH-RRH, TH, Joint TH/PH-RRH, SSO- may serve persons who qualify as homeless under paragraph (3) of 24 CFR 578.3 if the CoC is approved to serve persons in paragraph (3). [page 42] c. DV Bonus, DV Renewal and DV Reallocation projects must serve individuals and families who are fleeing or attempting to flee domestic violence, dating violence, sexual assault, and stalking and who qualify as homeless under paragraphs (1) or (4) of the definition of homeless at 24 CFR 578.3 or Section 103(b) of the McKinney-Vento Homeless Assistance Act. [page 42] d. YHDP Renewal and Replacement projects including YHDP projects created through reallocation must serve youth aged 24 or younger, including unaccompanied and pregnant or parenting youth who: (1) qualify as homeless under paragraphs (1), (2), or (4) of the homeless definition in 24 CFR 578.3 or Section 103(b) of the McKinney-Vento Homeless Assistance Act; (2) have an unsafe primary night-time residence and no safe alternative to that residence. [page 42]	
Applicant has an Active SAM registration with current information.	
Applicant has a valid UEI number in the application.	
Applicant has no Outstanding Delinquent Federal Debts	
Applicant has current Live Give Midsouth Profile (via Community Foundation platform)	
Applicant has no Debarments and/or Suspensions - In accordance with 2 CFR 2424, no award of federal funds may be made to debarred or suspended applicants, or those proposed to be debarred or suspended from doing business with the Federal Government.	
Applicant has Accounting System - HUD will not award or disburse funds to applicants that do not have a financial management system that meets federal standards as described at 2 CFR 200.302. HUD may arrange for a survey of financial management systems for applicants selected for award who have not previously received federal financial assistance or where HUD Program officials have reason to question whether a financial management system meets federal standards, or for applicants considered high risk based on past performance or financial management findings.	

FY2026 Memphis/Shelby County CoC Project Renewal Scoring Tool – Joint RRH-TH

Disclosed any violations of Federal criminal law - Applicants must disclose in a timely manner, in writing to HUD, all violations of Federal criminal law involving fraud, bribery, or gratuity violations potentially affecting the Federal award. Failure to make required disclosures can result in any of the remedies described in 2 CFR §200.338, Remedies for noncompliance, including suspension or debarment. This mandatory disclosure requirement also applies to subrecipients of HUD funds who must disclose to the pass-through entity from which it receives HUD funds.	
Did this project and agency meet all of the threshold requirements?	

I _____, certify that all of the above statements are correct and this organization agrees to comply with all threshold requirements.

Authorized Agency Representative Signature

Date

I. RRH Performance and Outcomes – 60 points			
Measure	Scoring Scale	Project Performance	Points Awarded
1. Permanent Housing Outcomes <i>RRH average =</i>	15 points – >81% exited to permanent housing destinations 12 points – 77 - 81% 7 points – 71 - 76% 0 points – <71%		
2. Maintained or Gained Income <i>RRH average =</i>	15 points – >27% of leavers had income 12 points – 22 – 26% 7 points – 17 – 21% 0 points – <17%		
3. Households Served who moved into housing <i>RRH average =</i>	15 points – >77% of proposed in application 12 points – 71-76% 7 points – 65-70% 0 points – <65%		
4. Occupancy <i>RRH average =</i>	15 points – >90% 12 points – 85-89% 7 points – 75-84% 0 points – <74%		
II. TH Performance and Outcomes – 75 points			
Measure	Scoring Scale	Project Performance	Points Awarded
5. Permanent Housing Outcomes <i>TH average =</i>	15 points – >81% exited to permanent housing destinations 12 points – 77 - 81% 7 points – 71 - 76%		

FY2026 Memphis/Shelby County CoC Project Renewal Scoring Tool – Joint RRH-TH

	0 points – <71%		
6. Moving to permanent housing without subsidy <i>TH average =</i>	15 points – 70-100% 12 points – 50-69.9% 7 points – 30-49.9% 0 points – 0-29.9%		
7. Maintained or Gained Income <i>TH average =</i>	15 points – >27% of leavers had income 12 points – 22 – 26% 7 points – 17 – 21% 0 points – <17%		
8. Maintained or Gained Non-Cash Mainstream Benefits <i>TH average =</i>	15 points – 70-100% 12 points – 50-69.9% 7 points – 30-49.9% 0 points – 0-29.9% <i>Projects with no leavers and no stayers required to have annual assessments will receive full points.</i>		
9. Occupancy <i>TH average =</i>	15 points – >90% 12 points – 85-89% 7 points – 75-84% 0 points – <74%		
III. Grant Management – 55 points			
Measure	Scoring Scale	Project Performance	Points Awarded
10. Monitoring Results	Project Score 10 points – 152 points received 9 points – 147-151 points received 8 points – 142-146 points received 7 points – 137-141 points received 6 points – 132-136 points received 0 points – <132 points received 10- if N/A		
11. Prior Year Grant Amount Spent	10 points – 100% spent 7 points – 95 – 99.9% spent 5 points – 90 – 94.9% spent 0 points – <90% spent		
12. Client Satisfaction	5 points – Client satisfaction rate avg. 4-5 pts 0 points – Client satisfaction rate avg 0-3 pts		
13. Timeliness of HMIS Data	10 points – Data captured in 0-3 days 7 points – Data captured in 4-10 0 points – Data captured in 11+ days		
14. Involvement of People with Lived Experience	10 points – Person with Lived Experience serves on agency board or in decision-making capacity 0 points – No person with LE involved		
15. Agency participation in Coordinated Entry	10 points – 100% of clients served were received from Coordinated Entry 0 points – Less than 100% of clients served were received from Coordinated Entry		
Total Points Awarded (out of 190):			

FY2026 Memphis/Shelby County CoC Project Renewal Scoring Tool – Joint RRH-TH

Data Sources and Calculations - Joint RRH-TH

1. Permanent Housing Outcomes

Data Source: APR for project period

$$= \frac{Q8a \text{ households served who moved into housing} - Q23c \text{ negative (temporary) exits}}{Q8a \text{ households served who moved into housing}}$$

2. Maintained or Gained Income

Data Source: APR for project period

$$= \frac{Q18 \text{ one or more source of income (stayers + leavers)}}{Q18 \text{ total adults (stayers+leavers)}}$$

3. Households Served who moved into housing

Data Source: APR for project period

$$= \frac{Q8a \text{ households served who moved into housing}}{\text{number of households proposed to serve in most recent project application}}$$

4. Occupancy

Data Source: APR for project period

$$= \frac{Q8b \text{ Averaged PIT Count of Households on the Last Wednesday}}{\text{number of units proposed in most recent project application}}$$

5. Permanent Housing Outcomes

Data Source: APR for project period

$$= \frac{Q8a \text{ households served who moved into housing} - Q23c \text{ negative (temporary) exits}}{Q8a \text{ households served who moved into housing}}$$

6. Moving to permanent housing without subsidy

Data Source: APR for project period

$$\frac{Q23c. \text{ Permanent Situations (no subsidy)} - Q23c. \text{ Permanent Situations (subsidy)}}{Q23c. \text{ Total Number of Exits}}$$

7. Maintained or Gained Income

Data Source: APR for project period

$$= \frac{Q18 \text{ one or more source of income (stayers + leavers)}}{Q18 \text{ total adults (stayers+leavers)}}$$

FY2026 Memphis/Shelby County CoC Project Renewal Scoring Tool – Joint RRH-TH

8. Maintained or Gained Non-cash Mainstream Benefits

Data Source: APR for project period

$$= \frac{Q20b \text{ 1Plus Sources Leavers} + Q20b \text{ 1Plus Sources Stayers}}{Q5a \text{ Adults} - Q18 \text{ AdultStayers Not Yet Required to Have an Assessment}}$$

9. Occupancy

Data Source: APR for project period

$$= \frac{Q8b \text{ Averaged PIT Count of Households on the Last Wednesday}}{\text{number of units proposed in most recent project application}}$$

10. Monitoring Results

Data Source: FY2026 Monitoring Scorecard Report

11. Prior Year Grant Amount Spent

Data Source: Sage APR for the latest complete grant term

12. Client Satisfaction

Data Source: submitted by agency

13. Timeliness of HMIS Data

Data Source: APR for latest complete grant term

14. Involvement of People with Lived Experience

Data Source: FY2026 Monitoring scorecard

15. Agency Participation in Coordinated Entry

Data Source: HMIS Data for project period

FY2026 Memphis/Shelby County CoC Project Renewal Scoring Tool – PSH

* indicates new or updated requirements per 2026 NOFO

Threshold Requirements for PSH Projects	
Must be “yes” for all for the project application to be considered	
Threshold Requirements	Met: Yes/No or N/A
Application must be complete and submitted in E-Snaps by deadline July 31, 2026 at 2:59:59 pm	
Project application must show a required 25% match (<i>excluding leasing line item</i>)	
Applicant is a <i>current active and paid</i> member of the 2026-2027 Memphis/Shelby County Homeless Consortium.	
Organizations must participate in HMIS to be eligible for the Coordinated Entry (CE) process. All projects are required to participate in both HMIS and the CoC's Coordinated Entry process.	
Applicants must demonstrate eligibility. Eligible project applicants for the CoC Program Competition are found at 24 CFR 578.15 and in the Act and include nonprofit organizations, states, local governments, instrumentalities of state and local governments, Indian Tribes and TDHE [as defined in section 4 of the Native American Housing Assistance and Self-Determination Act of 1996 (25 U.S.C. 4103) (TDHEs)]. Public housing agencies, as such term is defined in 24 CFR 5.100, are eligible without limitation or exclusion. For-profit entities are ineligible to apply for grants and are prohibited from being subrecipients of CoC Program grant funds.	
*The project applicant will not engage in illegal racial discrimination per the requirements of 2 CFR 200.300(a).	
*The project applicant must certify they will not operate drug injection sites or "safe consumption sites" in violation of 21 U.S.C. 856(a)(1), knowingly permit the use or distribution of illicit drugs on property under their control in violation of 21 U.S.C. 856(a)(2), or knowingly distribute drug paraphernalia in violation of 21 U.S.C. 863.	
*Project applicants must demonstrate the financial and management capacity and experience to carry out the project as detailed in the project application and the capacity to administer federal funds, as evidenced by a description of the applicant and subrecipient experience with similar projects and with successful administration of SHP, S+C, or CoC Program funds or other federal, state, local, or private resources.	
Project applicants must have satisfactory capacity, drawdowns, and performance for existing grant(s) funded under the CoC Program, as evidenced by timely reimbursement of subrecipients, regular drawdowns, and timely resolution of any monitoring findings; however, this does not apply to project applicants who have never received a CoC funded project;	
*The project applicant's prior grant performance must have met the plans and goals established in the initial application or grant as amended.	
*The project applicant must have demonstrated timeliness standards for grants being renewed, including the expenditure of grant funds.	
*The project applicant must have demonstrated performance in assisting program participants to achieve and maintain self-sufficiency and independent living and records of success.	
*The project applicant must not have evidence of unwillingness to accept technical assistance, a history of inadequate financial accounting practices, indications of project mismanagement, a drastic reduction in the population served, program changes have been made without prior HUD approval, or the loss of project site control.	
*The project applicant understands that HUD reserves the right to reduce or reject a project application based on reasons listed on pages 61-62 of the NOFO, (V.A.4.b.2.a-h).	
*Participant Eligibility. Projects funded through this NOFO must have the following eligibility criteria for program participants. All references to paragraphs of the definition of homeless that are	

FY2026 Memphis/Shelby County CoC Project Renewal Scoring Tool – PSH

found throughout this NOFO refer to the paragraphs listed under the definition of "homeless" in 24 CFR 578.3 and include the definition of "homeless" under section 103(b) of the McKinney-Vento Homeless Assistance Act, even if section 103(b) is not explicitly referenced. As provided by the Consolidated Appropriations Act, 2026, youth aged 24 and under must not be required to provide third-party documentation that they meet the homeless definition in 24 CFR 578.3 or section 103(b) of the McKinney-Vento Homeless Assistance Act as a condition for receiving services funded under this NOFO. Additionally, any youth-serving provider funded under this NOFO may serve unaccompanied youth aged 24 and under or families headed by youth aged 24 and under who are living in unsafe situations. HUD interprets "youth-serving provider" as a private nonprofit organization whose primary mission is to provide services to youth aged 24 and under and families headed by youth aged 24 and under. HUD interprets "living in unsafe situations" as having an unsafe primary nighttime residence and no safe alternative to that residence. These youth-related requirements supersede any conflicting requirements under this NOFO or the Rule. [Page 41] PH-PSH projects awarded CoC funds must serve one of the following: (1) persons who qualify as homeless under paragraphs (1), (2), or (4) of 24 CFR 578.3 or Section 103(b) of the McKinney-Vento Homeless Assistance Act where the head of household also has a qualifying disability as defined section 401(9) of the McKinney-Vento Homeless Assistance Act; or (2) for renewal projects, the same population of individuals and families indicated in the expiring grant agreement (e.g., PSH projects originally awarded under the Special NOFO Competition projects through the Unsheltered Set Aside must serve individuals and families who qualify under paragraph (1) or (4) of the definition of homeless).	
Applicant has an Active SAM registration with current information.	
Applicant has a valid UEI number in the application.	
Applicant will demonstrate that the organization will require program participants to take part in supportive services (e.g. case management, life skills, substance use treatment) in line with 24 CFR 578.75(h).	
Applicant has no Outstanding Delinquent Federal Debts	
Applicant has current Live Give Midsouth Profile (via Community Foundation platform)	
Applicant has no Debarments and/or Suspensions - In accordance with 2 CFR 2424, no award of federal funds may be made to debarred or suspended applicants, or those proposed to be debarred or suspended from doing business with the Federal Government.	
Applicant has Accounting System - HUD will not award or disburse funds to applicants that do not have a financial management system that meets federal standards as described at 2 CFR 200.302. HUD may arrange for a survey of financial management systems for applicants selected for award who have not previously received federal financial assistance or where HUD Program officials have reason to question whether a financial management system meets federal standards, or for applicants considered high risk based on past performance or financial management findings.	
Disclosed any violations of Federal criminal law - Applicants must disclose in a timely manner, in writing to HUD, all violations of Federal criminal law involving fraud, bribery, or gratuity violations potentially affecting the Federal award. Failure to make required disclosures can result in any of the remedies described in 2 CFR §200.338, Remedies for noncompliance, including suspension or debarment. This mandatory disclosure requirement also applies to subrecipients of HUD funds who must disclose to the pass-through entity from which it receives HUD funds.	
Did this project and agency meet all of the threshold requirements?	

FY2026 Memphis/Shelby County CoC Project Renewal Scoring Tool – PSH

I, _____, certify that all of the above statements are correct and this organization agrees to comply with all threshold requirements.

Authorized Agency Representative Signature

Date

I. Performance and Outcomes – 60 points			
Measure	Scoring Scale	Project Performance	Points Awarded
1. Permanent Housing Outcomes and Retention <i>PSH average =</i>	15 points – >98% retained housing or exited to permanent housing destinations 12 points – 95 - 97% 7 points – 90 - 94% 0 points – <90%		
2. Maintained or Gained Income <i>PSH average =</i>	15 points – >47% had income 12 points – 40 – 46% 7 points – 30 – 39% 0 points – <30%		
3. Occupancy <i>PSH average =</i>	15 points – >90% 12 points – 85-89% 7 points – 75-84% 0 points – <74%		
4. Cost per unit <i>PSH average =</i>	15 points – at or below PSH community average 12 points – 1-25% above average 7 points – 26-50% above average 0 points – >51% above average		
II. Grant Management – 55 points			
Measure	Scoring Scale	Project Performance	Points Awarded
5. Monitoring Results	Project Score 10 points – 152 points received 9 points – 147-151 points received 8 points – 142-146 points received 7 points – 137-141 points received 6 points – 132-136 points received 0 points – <132 points received 10- if N/A		

FY2026 Memphis/Shelby County CoC Project Renewal Scoring Tool – PSH

6. Prior Year Grant Amount Spent	• 10 points – 100% spent • 7 points – 95 – 99.9% spent • 5 points – 90 – 94.9% spent • 0 points – <90% spent		
7. Client Satisfaction	• 5 points – Client satisfaction rate avg. 4-5 pts • 0 points – Client satisfaction rate avg 0-3 pts		
8. Timeliness of HMIS Data	• 10 points – Data captured in 0-3 days • 7 points – Data captured in 4-10 • 0 points – Data captured in 11+ days		
9. Involvement of People with Lived Experience	• 10 points – Person with Lived Experience serves on agency board or in decision-making capacity • 0 points – No person with LE involved		
10. Agency participation in Coordinated Entry	• 10 points – 100% of clients received from Coordinated Entry • 0 points – Less than 100% of clients received from Coordinated Entry		
Total Points Awarded (out of 115):			

FY2026 Memphis/Shelby County CoC Project Renewal Scoring Tool – PSH

Data Sources and Calculations - PSH

1. Permanent Housing Outcomes and Retention

Data Source: APR for project period

$$= \frac{Q8a \text{ households served who moved into housing} - Q23c \text{ negative (temporary) exits}}{Q8a \text{ households served who moved into housing}}$$

2. Maintained or Gained Income

Data Source: APR for project period

$$= \frac{Q18 \text{ one or more source of income (stayers+ leavers)}}{Q18 \text{ total adults (stayers+leavers)}}$$

3. Occupancy

Data Source: APR for project period

$$= \frac{Q8b \text{ Averaged PIT Count of Households on the Last Wednesday}}{\text{number of units proposed in most recent project application}}$$

4. Cost per unit

Data Source: APR for project period

$$= \frac{\text{total project grant amount on most recent GIW}}{\text{Number of units in project}}$$

5. Monitoring Results

Data Source: FY2026 Monitoring Scorecard Report

6. Prior Year Grant Amount Spent

Data Source: APR for latest complete grant term

7. Client Satisfaction

Data Source: submitted by agency

8. Timeliness of HMIS Data

Data Source: APR for latest complete grant term

9. Involvement of People with Lived Experience

Data Source: FY2026 Monitoring scorecard

10. Agency Participation in Coordinated Entry

Data Source: HMIS Data for project period

FY26 CoC Projects TN-501

	TN-501 CoC Local Competition Results					
	Project Name	Score	Status	Rank	Requested Funding Amount	Reallocated Funds
1	CoC Planning FY2026		Accepted	Not Ranked	\$612,622	\$0
2	HMIS Consolidated Grant FY2026		Accepted	1	\$303,961	\$0
3	Memphis/Shelby County Coordinated Entry System 2026		Accepted	2	\$184,845	\$0
4	DV CES 2026		Accepted	3	\$285,443	\$0
5	YHDP HMIS Renwal 2026		Accepted	4	\$68,496	\$0
6	YHDP CES Renewal 2026		Accepted	5	\$79,958	\$0
7	HMIS Consolidated Grant FY2026_Expansion		Accepted	6	\$163,533	\$0
8	Madison Place FY2026	114/115	Accepted	7	\$157,196	\$0
9	Promise Leasing FY25	104/115	Accepted	8	\$1,168,719	\$0
10	Door of Hope 245 N. Bellevue FY2026	100/115	Accepted	9	\$1,139,199	\$0
11	Promise Leasing Expansion FY25	97/115	Accepted	10	\$727,752	\$0
12	YHDP Navigation Rewewal_FY2026	43/110	Accepted	11	\$550,889	\$0
13	NHW 2026 Project Renewal	93/115	Accepted	12	\$361,699	\$0
14	Metamorphosis CoC Renewal Application FY2026	150/190	Accepted	13	\$328,074	\$0
15	MIFA RRH Program Renewal 2026	174/190	Accepted	14	\$734,090	\$0
16	YHDP TH Renewal_FY2026	136/190	Accepted	15	\$220,394	\$0
17	Genesis Homeless Services FY26	170/190	Accepted	16	\$912,018	\$0
18	YHDP TH Replacement-CCWTN_FY2026	226/230	Accepted	17	\$487,900	\$487,900
19	Door of Hope DV Individuals FY2026	224/230	Accepted	18	\$495,442	\$495,442
20	Door of Hope DV Families FY2026	224/230	Accepted	19	\$727,554	\$0
21	Youth Housing for People Living with HIV	211/230	Accepted	20	\$295,472	\$0
22	Metamorphosis YHDP TH Replacement Project FY2026	208/230	Accepted	21	\$221,580	\$221,580
23	Emergency Services FY26	201/230	Accepted	22	\$228,884	\$228,884
24	FY2026 Depot Program	218/230	Accepted	23	\$399,387	\$399,387
25	FY2026 Lease Program	200/230	Accepted	24	\$312,201	\$312,201
26	STAY 2026 Renewal	81/115	Accepted	25	\$1,039,392	\$0
27	Housing for People Impacted by HIV and DV	218/230	Accepted	26	\$445,671	\$0
28	FY26 Hub Front Door: Outreach and Housing Navigation Services	187/230	Accepted	27	\$1,067,866	\$0
29	Promise Leasing SSO Project	218/230	Accepted	28	\$220,000	\$0
30	FY26 YHDP Host Homes Memphis Project	68/110	Accepted	29	\$92,448	\$0
31	Phoenix Project FY2026 Final	80/115	Accepted	30	\$146,863	\$0
32	FY2026 Court Program	75/115	Accepted	31	\$245,119	\$0
33	SJCS Memphis YHDP Renewal 2026	79/115	Accepted	32	\$168,612	\$0
34	Compass Empowerment Project	210/230	Accepted	33	\$550,000	\$0
35	Love Apartments Transitional Housing and Supportive Services.2026		Rejected	Not Ranked	\$0	\$0
36	STAY-New-TH-2026		Rejected	Not Ranked	\$0	\$0
37	The Healing Place		Fully Reallocated	Not Ranked	\$0	(\$87,401)

2026 HDX Competition Report

This workbook contains summary information about your CoC's data as it was entered into the HDX for your use as part of the 2026 Competition.

To Print this Workbook:

This document has been configured as printable with preset print areas of relevant sections. To print it, go to "File", then "Print", then select "Print Entire Workbook" or "Print Active Sheets" depending on your needs.

To Save This Workbook as a PDF:

Click the "File" Tab, then click "Save As" or "Save a Copy", then click "Browse" or "More Options" then select "PDF", click "Options", select "Entire Workbook", press "OK", and click "Save". These instructions may differ depending on your version of Microsoft Excel.

On Accessibility, Navigability, and Printability:

This workbook attempts to maximize accessibility, navigability, printability, and ease of use. Merged cells have been avoided. All tables and text boxes have been given names. Extraneous rows and columns outside printed ranges have been hidden.

For Questions:

If you have questions, please reach out to HUD via the "Ask a Question" page, <https://www.hudexchange.info/program-support/my-question/> and choose "HDX" as the topic.

2026 Competition Report - Summary

TN-501 - Memphis/Shelby County CoC

HDX Data Submission Participation Information

Government FY and HDX Module Abbreviation	Met Module Deadline*	Data From	Data Collection Period in HDX
2025 LSA	Yes	Government FY 2025 (10/1/24 - 9/30/25).	November 2025 to January 2026
2025 SPM	Yes	Government FY 2025 (10/1/24 - 9/30/25).**	February 2026 to March 2026
2026 HIC	Yes	Government FY 2026. Exact HIC and PIT dates vary by CoC. For most CoCs, it was within the last 10 days of January, 2026.	March 2026 to April 2026
2026 PIT	Yes	Government FY 2026. Exact HIC and PIT dates vary by CoC. For most CoCs, it was within the last 10 days of January, 2026.	March 2026 to April 2026

1) FY = Fiscal Year

2) *This considers all extensions where they were provided.

3) ***"Met Deadline" in this context refers to FY25 SPM submissions. Resubmissions from FY24 (10/1/2023 - 9/30/2024) were also accepted during the data collection period, but the previous year's submission is voluntary.

2026 Competition Report - LSA Summary & Usability Status

TN-501 - Memphis/Shelby County CoC

FY 2025 Reporting Year: 10/1/2024 - 9/30/2025

LSA Usability Status 2025

Category	EST AO	EST AC	EST CO	RRH AO	RRH AC	RRH CO	PSH AO	PSH AC*	PSH CO
Fully Usable	R	R	R	R	R	R	R	N/A	R
Partially Usable								N/A	
Not Usable								N/A	

Glossary: EST = Emergency Shelter, Save Haven, & Transitional Housing; RRH = Rapid Re-housing; PSH = Permanent Supportive Housing; AO = Persons in Households without Children; AC = Persons in Households with at least one Adult and one Child; CO=Persons in Households with only Children

*Usability was not determined for PSH-AC due to built-in conflicts between HOMES and HMIS. As such, this category is marked "not applicable" (N/A) for every CoC.

2026 Competition Report - SPM Data

TN-501 - Memphis/Shelby County CoC

FY 2025 Reporting Year: 10/1/2024 - 9/30/2025

Measure 1: Length of Time Persons Remain Homeless

This measures the number of clients active in the report date range across ES, SH (Metric 1.1) and then ES, SH and TH (Metric 1.2) along with their average and median length of time homeless. This includes time homeless during the report date range as well as prior to the report start date, going back no further than the look back stop date or client's date of birth, whichever is later.

Metric 1.1: Change in the average and median length of time persons are homeless in ES and SH projects.

Metric 1.2: Change in the average and median length of time persons are homeless in ES, SH, and TH projects.

a. This measure is of the client’s entry, exit, and bed night dates strictly as entered in the HMIS system.

Metric	Universe (Persons)	Average LOT Homeless (bed nights)	Median LOT Homeless (bed nights)
1.1 Persons in ES-EE, ES-NbN, and SH	2,293	51.6	29.0
1.2 Persons in ES-EE, ES-NbN, SH, and TH	2,607	76.9	32.0

b. This measure is based on data element 3.917

This measure includes data from each client’s Living Situation (Data Standards element 3.917) response as well as time spent in permanent housing projects between Project Start and Housing Move-In. This information is added to the client’s entry date, effectively extending the client’s entry date backward in time. This “adjusted entry date” is then used in the calculations just as if it were the client’s actual entry date.

Metric	Universe (Persons)	Average LOT Homeless (bed nights)	Median LOT Homeless (bed nights)
1.1 Persons in ES-EE, ES-NbN, SH, and PH (prior to “housing move in”)	2,468	407.4	115.5
1.2 Persons in ES-EE, ES-NbN, SH, TH, and PH (prior to “housing move in”)	2,796	410.6	130.0

Measure 2: Returns to Homelessness for Persons who Exit to Permanent Housing (PH) Destinations

This measures clients who exited SO, ES, TH, SH or PH to a permanent housing destination in the date range two years prior to the report date range. Of those clients, the measure reports on how many of them returned to homelessness as indicated in the HMIS for up to two years after their initial exit.

	Total # of Persons Exited to a PH Destination (2 Yrs Prior)	Returns to Homelessness in Less than 6 Months (0 - 180 days)		Returns to Homelessness from 6 to 12 Months (181 - 365 days)		Returns to Homelessness from 13 to 24 Months (366 - 730 days)		Number of Returns in 2 Years	
Metric	Count	Count	% of Returns	Count	% of Returns	Count	% of Returns	Count	% of Returns
Exit was from SO	119	13	10.9%	10	8.4%	5	4.2%	28	23.5%
Exit was from ES	1,735	99	5.7%	61	3.5%	105	6.1%	265	15.3%
Exit was from TH	139	5	3.6%	5	3.6%	6	4.3%	16	11.5%
Exit was from SH	0	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Exit was from PH	422	26	6.2%	17	4.0%	33	7.8%	76	18.0%
TOTAL Returns to Homelessness	2,415	143	5.9%	93	3.9%	149	6.2%	385	15.9%

Measure 3: Number of Homeless Persons

Metric 3.1 – Change in PIT Counts

Please refer to PIT section for relevant data.

Metric 3.2 – Change in Annual Counts

This measures the change in annual counts of sheltered homeless persons in HMIS.

Metric	Value
Universe: Unduplicated Total sheltered homeless persons	2,647
Emergency Shelter Total	2,341
Safe Haven Total	0
Transitional Housing Total	398

Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects

This measure is divided into six tables capturing employment and non-employment income changes for system leavers and stayers. The project types reported in these metrics are the same for each metric, but the type of income and universe of clients differs. In addition, the projects reported within these tables are limited to CoC-funded projects.

Metric 4.1 – Change in earned income for adult system stayers during the reporting period

Metric	Value
Universe: Number of adults (system stayers)	251
Number of adults with increased earned income	14

Percentage of adults who increased earned income	5.6%
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Metric 4.2 – Change in non-employment cash income for adult system stayers during the reporting period

Metric	Value
Universe: Number of adults (system stayers)	251
Number of adults with increased non-employment cash income	42
Percentage of adults who increased non-employment cash income	16.7%

Metric 4.3 – Change in total income for adult system stayers during the reporting period

Metric	Value
Universe: Number of adults (system stayers)	251
Number of adults with increased total income	54
Percentage of adults who increased total income	21.5%

Metric 4.4 – Change in earned income for adult system leavers

Metric	Value
Universe: Number of adults who exited (system leavers)	182
Number of adults who exited with increased earned income	29

Percentage of adults who increased earned income	15.9%
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Metric 4.5 – Change in non-employment cash income for adult system leavers

Metric	Value
Universe: Number of adults who exited (system leavers)	182
Number of adults who exited with increased non-employment cash income	17
Percentage of adults who increased non-employment cash income	9.3%

Metric 4.6 – Change in total income for adult system leavers

Metric	Value
Universe: Number of adults who exited (system leavers)	182
Number of adults who exited with increased total income	42
Percentage of adults who increased total income	23.1%

Measure 5: Number of Persons who Become Homeless for the First Time

This measures the number of people entering the homeless system through ES, SH, or TH (Metric 5.1) or ES, SH, TH, or PH (Metric 5.2) and determines whether they have any prior enrollments in the HMIS over the past two years. Those with no prior enrollments are considered to be experiencing homelessness for the first time.

Metric 5.1 – Change in the number of persons entering ES, SH, and TH projects with no prior enrollments in HMIS

Metric	Value
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Universe: Person with entries into ES-EE, ES-NbN, SH or TH during the reporting period.	2,446
Of persons above, count those who were in ES-EE, ES-NbN, SH, TH or any PH within 24 months prior to their entry during the reporting year.	517
Of persons above, count those who did not have entries in ES-EE, ES-NbN, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time)	1,929

Metric 5.2 – Change in the number of persons entering ES, SH, TH, and PH projects with no prior enrollments in HMIS

Metric	Value
Universe: Person with entries into ES, SH, TH or PH during the reporting period.	2,830
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	596

Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time.)	2,234
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Measure 6: Homeless Prevention and Housing Placement of Persons defined by category 3 of HUD’s Homeless Definition in CoC Program-funded Projects

Measure 6 is not applicable to CoCs in this reporting period.

Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing

This measures positive movement out of the homeless system and is divided into three tables: movement off the streets from Street Outreach (Metric 7a.1); movement into permanent housing situations from ES, SH, TH, and RRH (Metric 7b.1); and retention or exits to permanent housing situations from PH (other than PH-RRH).

Metric 7a.1 – Change in SO exits to temp. destinations, some institutional destinations, and permanent housing destinations

Metric	Value
Universe: Persons who exit Street Outreach	493
Of persons above, those who exited to temporary & some institutional destinations	108
Of the persons above, those who exited to permanent housing destinations	83

% Successful exits	38.7%
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Metric 7b.1 – Change in ES, SH, TH, and PH-RRH exits to permanent housing destinations

Metric	Value
Universe: Persons in ES-EE, ES-NbN, SH, TH and PH-RRH who exited, plus persons in other PH projects who exited without moving into housing	2,476
Of the persons above, those who exited to permanent housing destinations	736
% Successful exits	29.7%

Metric 7b.2 – Change in PH exits to permanent housing destinations or retention of permanent housing

Metric	Value
Universe: Persons in all PH projects except PH-RRH who exited after moving into housing, or who moved into housing and remained in the PH project	811
Of persons above, those who remained in applicable PH projects and those who exited to permanent housing destinations	791

% Successful exits/retention	97.5%
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System Performance Measures Data Quality

Data coverage and quality will allow HUD to better interpret your SPM submissions.

Metric	All ES, SH	All TH	All PSH, OPH	All RRH	All Street Outreach
Unduplicated Persons Served (HMIS)	2,493	398	1,012	977	408
Total Leavers (HMIS)	2,239	234	85	445	320
Destination of Don't Know, Refused, or Missing (HMIS)	718	15	3	5	33
Destination Error Rate (Calculated)	32.1%	6.4%	3.5%	1.1%	10.3%

2026 Competition Report - SPM Notes

TN-501 - Memphis/Shelby County CoC

FY 2025 Reporting Year: 10/1/2024 - 9/30/2025

Notes For Each SPM Measure

Measure		Notes
Measure 1	No notes.	
Measure 2	No notes.	
Measure 3	No notes.	
Measure 4	No notes.	
Measure 5	No notes.	
Measure 6	No Notes. Measure 6 was not applicable to CoCs in this reporting period.	
Measure 7	No notes.	
Data Quality	No notes.	

2026 Competition Report - HIC Summary
TN-501 - Memphis/Shelby County CoC
For HIC conducted in January/February of 2026

HMIS Bed Coverage Rates

Project Type	Total Year-Round, Current Beds	Total Year-Round, Current Non-VSP Beds in HMIS or Comparable Database	Total Year-Round, Current, Non-VSP Beds	Removed From Denominator: OPH EHV† Beds or Beds Affected by Natural Disaster*	Adjusted*** Total Year-Round, Current, Non-VSP Beds	Adjusted*** HMIS Bed Coverage Rate for Year-Round, Current Beds	Total Year-Round, Current, VSP Beds in an HMIS-Comparable Database	Total Year-Round, Current, VSP Beds	Removed From Denominator: OPH EHV† Beds or Beds Affected by Natural Disaster**	Adjusted*** Total Year-Round Current, VSP Beds	HMIS Comparable Bed Coverage Rate for VSP Beds	Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS-Comparable Database	Adjusted*** Total Year-Round, Current, Non-VSP and VSP Beds	HMIS and Comparable Database Coverage Rate
ES	410	410	410	0	410	100.0%	0	0	0	0	NA	410	410	100.00%
SH	0	0	0	0	0	NA	0	0	0	0	NA	0	0	NA
TH	362	310	350	0	350	88.6%	12	12	0	12	100.00%	322	362	88.95%
RRH	542	496	538	0	538	92.2%	4	4	0	4	100.00%	500	542	92.25%
PSH	1,377	841	1,333	0	1,333	63.1%	44	44	0	44	100.00%	885	1,377	64.27%
OPH	179	179	179	0	179	100.0%	0	0	0	0	NA	179	179	100.00%
Total	2,870	2,236	2,810	0	2,810	79.6%	60	60	0	60	100.00%	2,296	2,870	80.00%

1) † EHV = Emergency Housing Voucher
2) *This column includes Current, Year-Round, Natural Disaster beds not associated with a VSP that are not HMIS-participating. For OPH Beds, this includes beds that are Current, Non-HMIS, and EHV-funded.
3) **This column includes Current, Year-Round, Natural Disaster beds associated with a VSP that are not HMIS-participating or HMIS-comparable database participating. For OPH Beds, this includes beds that are Current, VSP, Non-HMIS, and EHV-funded.
4) ***Adjusted bed counts exclude non-HMIS participating OPH EHV Beds and Beds Affected by Natural Disaster
5) Data included in these tables reflect what was entered into HDX 2.0.
6) In the HIC, "Year-Round Beds" is the sum of "Beds HH w/o Children", "Beds HH w/ Children", and "Beds HH w/ only Children". This does not include Overflow ("O/V Beds") or Seasonal Beds ("Total Seasonal Beds").
7) In the HIC, "Current" beds are beds with an "Inventory Type" of "C" and not beds that are Under Development ("Inventory Type" of "U").
8) For historical data: Aggregated data from CoCs that merged are not displayed if HIC data were created separately - that is, only data from the CoC into which the merge occurred are displayed. Additional reports can be requested via AAQ for any CoCs that have been subsumed into other CoCs.

2026 Competition Report - PIT Summary

TN-501 - Memphis/Shelby County CoC

For PIT conducted in January/February of 2026

Submission Information

Date of PIT Count	Received HUD Waiver
1/27/2026	Not Applicable

Total Population PIT Count Data

Category	2024	2025	2026
PIT Count Type	Sheltered and Unsheltered Count	Sheltered and Unsheltered Count	Sheltered-Only Count
Emergency Shelter Total	519	449	281
Safe Haven Total	0	0	0
Transitional Housing Total	107	135	185
Total Sheltered Count	626	584	466
Total Unsheltered Count	158	42	NA
Total Sheltered and Unsheltered Count*	784	626	466

1) *Data included in this table reflect what was entered into HDX 2.0. This may differ from what was included in federal reports if the PIT count type was sheltered only.

2) Aggregated data from CoCs that merged is not displayed if PIT data were entered separately - that is, only data from the CoC into which the merge occurred are displayed. Additional reports can be requested via AAQ for any CoCs that have been subsumed into other CoCs.

Total People Experiencing Chronic Homelessness

Category	2024	2025	2026
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PIT Count Type	Sheltered and Unsheltered Count	Sheltered and Unsheltered Count	Sheltered-Only Count
Total Sheltered Count	58	51	41
Total Unsheltered Count	0	1	0
Total	58	52	41

**Certification for Opportunity Zones
Preference Points**

**U.S. Department of Housing and
Urban Development**

OMB Number: 2501-0044
Expiration Date: 02/28/2027

Type or clearly print the following information.

****Warning:** Anyone who knowingly submits a false claim or makes a false statement is subject to criminal and/or civil penalties, including confinement for up to 5 years, fines, and civil and administrative penalties (18 U.S.C §§ 287, 1001, 1010, 1012, 1014; 31 U.S.C. § 3729, 3802; 24 CFR § 28.10(b)(1)(iii)).

Applicant Organization: Community Alliance for the Homeless

Assistance Listing number and Federal Program name to which the Applicant is applying:

Include the funding opportunity number and name exactly as it appears in the applicable funding opportunity announcement (example: 14.896, Family Self-Sufficiency Program).

14.267 -- FY 2026 Continuum of Care Competition and Youth Homelessness Demonstration Program Grants NOFO

Opportunity Zone Census Tract(s), which the proposed activities/projects will benefit:

Include below the full 11-digit census tract number (example: 06067001101). Designated Opportunity Zone Census Tracts can be found at: <https://opportunityzones.hud.gov/resources>. Select the "CDFI Fund Opportunity Zones Resources" link and then select the "List of designated Qualified Opportunity Zones."

47157000200
47157000300
47157000400
47157001900
47157002000
47157002100
47157002400
47157002500
47157002700
47157002800
47157003000
47157003600
47157003700
47157003800
47157003900
47157004500
47157004600
47157005000
47157005900
47157006600
47157006700
47157007000
47157007300

47157007400
47157011200
47157011300
47157011400
47157011600
47157020210
47157020300
47157022111
47157022500

The application meets which of the following criteria (please select one):

- ☐ The proposed activities/projects will occur solely within the Opportunity Zone Census Tract(s) listed above.
- ☒ The proposed activities/projects will occur within the Opportunity Zone Census Tract(s) listed above and other communities.
- ☐ The proposed activities/projects will occur outside Opportunity Zone Census Tracts, but substantial and direct benefits will accrue within the Opportunity Zone Census Tracts listed above.

Note: Projects which substantially and directly benefit Opportunity Zone Census Tracts, but which do not consist of activities delivered within Opportunity Zone Census Tracts may be considered for competitive preference. If applicable, the respective Federal Agency will clearly define "substantially and directly" in the relevant funding announcement.

Estimated Funding Allocations

Estimate a percentage of the total dollar amount of awarded federal funding that would result in a direct benefit within the Opportunity Zone Census Tracts listed above:

- ☒ 76% - 100%
- ☐ 51% - 75%
- ☐ 26% - 50%
- ☐ 11% - 25%
- ☐ 1% - 10%

Provide a narrative explaining and/or reference the section in the application that explains how the project will support public and private investment in urban and economically distressed areas, specifically qualified Opportunity Zones (300-word limit):

Example: "The Main Street project described in this application will stimulate economic opportunity and mobility, encourage entrepreneurship, expand quality educational opportunities, and promote workforce development for those families residing within the XYZ Opportunity Zone."

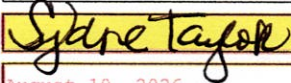
The projects listed within the priority listing and the consolidated application for the FY26 CoC application will support programming funded through the U.S. Department of Housing and Urban Development (HUD). Projects funded will support individuals and families experiencing or at imminent risk of homelessness in Memphis, TN and Shelby County, TN.

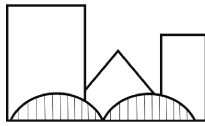
Check the following boxes that accurately reflect the nature or purpose of the proposed project:

- | | |
|---|---|
| ☐ Access to Capital | ☐ Workforce Development |
| ☐ Asset Building | ☐ Low Income Housing Tax Credit (LIHTC) or other rent restricted housing |
| ☐ Business Assistance | ☐ Market rate housing |
| ☐ Community Capacity Building | ☐ Industrial development |
| ☐ Economic Development | ☐ Commercial or retail development |
| ☐ Education | ☐ Other business development |
| ☐ Healthy Food Access | ☐ "Above ground" infrastructure – streets, sidewalks, lighting |
| ☐ Health | ☐ "Below ground" infrastructure – water, sewer, gas, electric |
| ☒ Housing | ☐ Schools or other educational facilities |
| ☒ Human Services and Family Support | ☐ Hospitals or other health care facilities |
| ☐ Community Infrastructure | |
| ☐ Public Safety | |

Certification of Authorized Representative for the Applicant:

****Under penalty of perjury, I certify on behalf of the Applicant that**
(1) all information provided on this form is true, complete, and accurate, and
(2) the Applicant will notify the Agency immediately upon learning of any change in the information provided on this form, and
(3) I am authorized to speak for the Applicant regarding all information provided on this form.

Prefix:	Dr.	First Name:	Sydne	Middle Name:	
Last Name:	Taylor			Suffix:	
Title:	President and Chief Executive Officer				
Organization:	Community Alliance for the Homeless				
Signature:					
Date:	August 10, 2026				



Memphis / Shelby County Homeless Consortium

Title: Ensuring the Advancement of Public Safety and Addiction Recovery

Prepared By: CAFTH

Reviewed By: TN-501 Governing Council

Approved By: TN-501 Governing Council Date Approved: 9.28.26

Purpose:

This policy aligns the priorities of the TN-501 Continuum of Care with the FY26 NOFO, which focuses on advancing public safety and addiction recovery.

Scope:

This policy applies to all operating and relevant Continuum of Care and Youth Homelessness Demonstration Program funded projects.

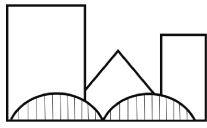
Policy:

TN-501 operates within federal, Tennessee, and local laws and policies governing illicit drug use and public safety, including applicable Tennessee statutes and Memphis municipal ordinances. The CoC works with local government, law enforcement, first responders, behavioral health providers, outreach teams, and recovery organizations to connect individuals experiencing homelessness who have substance use needs with appropriate treatment, recovery, housing, and supportive services.

As a threshold requirement for participation in the CoC competition, project applicants must certify that CoC funds will not be used to operate illegal drug injection or “safe consumption” sites in violation of 21 U.S.C. §856(a)(1), knowingly permit the use or distribution of illicit drugs on property under their control in violation of 21 U.S.C. §856(a)(2), or knowingly distribute drug paraphernalia in violation of 21 U.S.C. §863. TN-501 incorporates these federal requirements into its local application and funding process.

Consistent with the FY2026 NOFO, TN-501 does not interpret these requirements to mean that participants must be sober to receive assistance, participate in treatment to receive assistance, or be exited from assistance for a first-time drug-related program or lease violation. Instead, the CoC promotes appropriate treatment and recovery opportunities based on participant needs, program model, and available resources.

TN-501 will strengthen access to substance use disorder treatment, recovery support, behavioral healthcare, peer recovery services, and sober or drug-free housing options



Memphis / Shelby County Homeless Consortium

for individuals seeking recovery. The CoC will encourage projects to establish partnerships with qualified treatment and recovery providers and, where appropriate to the project model and participant needs, provide or facilitate treatment, recovery services, supportive service participation, and sober housing opportunities.

TN-501 also works with first responders and law enforcement to promote public safety and connect people experiencing homelessness to services. Partnerships with MPD Crisis Intervention Team, Alliance Healthcare Services, street outreach providers, and other community partners support crisis response, treatment referrals, recovery services, and housing connections. The CoC will continue strengthening these partnerships and monitoring project performance to advance public safety, treatment and recovery, and housing stability.